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NEWS SUMMARY

Hijackers surrender at Stansted airport after weekend siege

Four hijackers of a Tanzanian airline surrendered at Stansted airport and released all their hostages last night. They had been demanding the resignation of Tanzanian President Nyerere, but agreed to end their siege when Oscar Kambona, an exiled opponent of Nyerere living in London, spoke to them by radio yesterday. The Air Tanzania Boeing 737 was hijacked on Friday during a Tanzanian internal flight. It landed in Nairobi, Jeddah and Athens before arriving at Stansted on Saturday afternoon. Armed police surrounded the aircraft and a special anti-terrorist unit from the Special Air Services was flown in to storm the aircraft if necessary. The runway was blocked with fire engines to prevent take-off and tense negotiations were held, during which the hijackers threatened to blow up the craft. The hijackers, all in their early 20s, were last night in police custody and face trial in Britain. Nyerere's problems, Page 2

GENERAL

Jaruzelski to relax Polish curbs

Polish authorities eased some martial law restrictions as leader General Jaruzelski prepared to leave with a delegation for a visit to the USSR. Back Page; West Germans stand by pipeline deal, Page 2

BUSINESS

Japan seeks trade talks with U.S.

JAPAN is to seek ministerial talks with the U.S. on bilateral trade and other economic problems. It hopes the talks can precede the Paris economic summit meeting this summer. Back Page

'Ban rates' call

Abolishing rates and putting up income tax instead could cut 3 per cent off the retail price index, a Lloyds Bank adviser argues. Page 4

'Self-defence'

Defence Secretary John Nott said Britain needed the Trident deterrent in case Nato collapsed.

Liberal bid

The Liberals are likely to carry the Alliance colours in the Pevensey election caused by the death at the weekend of Conservative Sir Ronald Bell.

Sutcliffe objects

Peter Sutcliffe is to oppose the amount of damages sought by the mother of his youngest murder victim. His wife this week seeks legal separation.

Prison death trial

Three prison officers stand trial today at Leicester Crown Court accused of murdering inmate Barry Prosser.

Cricket 'jeopardy'

Five of the England cricket team returned from the India tour, including Geoff Boycott, are among 12 who have gone to play in South Africa, jeopardising their Test careers.

CB link with God

Cornish vicar Raymond Wallace is using CB radio to keep in touch with the household and to raise money.

False alarm

"Frankie" residents on Canary Island poured out onto the streets when a siren at a methane gas plant went off accidentally.

Harmony restored

Sadler's Wells Royal Ballet resumes performances after a five-week musicians' strike. Page 6

Loco parentis

London pigeon foster-parents are helping save the un-mutated rare pink Mauritain variety from extinction.

Briefly...

Cummo could did not cause more problems than usual this winter despite record low temperatures.

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Surveys on economy highlight budget dilemma for Howe

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

THE LATEST reports on the British economy, out today, show the dilemma facing Sir Geoffrey Howe, the Chancellor, for his Budget on March 9.

Evidence from the Confederation of British Industry and the leading independent forecasters suggest that recovery from the slump will be sluggish unless the Chancellor gives some help to companies.

His officials, however, advise that the fall in oil prices is likely to dent government revenues enough to reduce even his modest plans for helping the economy.

As a result, it seems likely he will feel unable to give away much more than £1bn in tax cuts without risking government borrowing higher than the limits of official strategy.

The London Business School, which in the past has been broadly sympathetic to the government's monetarist strategy, today backs the CBI's plea for a cut in payroll tax to help industry. It says corporate profits have fallen so low companies will have to go heavily into debt to finance a recovery.

Its Centre for Economic Forecasting has produced its gloomiest prediction for unemployment. This could go on rising to the middle of the decade, even if the Chancellor gives the help it suggests—a 2 point cut in the Employers' National Insurance surcharge.

The school has become more cautious about the outlook for economic growth this year. It puts this at 1.5 per cent, broadly in line with the Treasury's private view and with the most recent forecast from the National Institute for Economic and Social Research.

The CBI's latest monthly trends inquiry shows, it says, no indication of a substantial recovery in the short run, but there are some signs of a limited pick-up of activity later in the year.

Its survey of 1,660 manufacturing companies showed a 3 per cent balance of opinion that output would expand in the next four months.

There was a slight improvement in the perception of

Ending council rates "would reduce RPI", Page 4.

Economists predict strain on company funds, Page 5.

State argues to ease burden on industry, Page 5.

Oil prices and the Budget, Page 12.

FT Business Opinion, Page 18.

orders, with 50 per cent saying orders were below normal levels, compared with 55 per cent in November and 65 per cent in June.

The Financial Times's Business Opinion Survey today shows improved optimism, although only half the companies interviewed last month were more optimistic than in November.

The Chancellor has come under strong pressure to give an upward push to demand. However, in the last few weeks his scope for assistance has been narrowing fast.

In early January the

Wytch Farm sale delayed

BY Roy Dafter, Energy Editor

BRITISH GAS CORPORATION has told the Government that it will have to wait until well into the 1982-83 financial year before the sale of the Wytch Farm oil assets in Dorset can be completed. The sale is expected to raise over £200m.

The warning came in a week-end speech by Herr Karl Otto Poehl, the Bundesbank president. He rejected the idea that West Germany might introduce capital controls to shield itself from the impact of high U.S. interest rates.

Herr Poehl's comments were seen as a reaction both to the realignment in the EMS last week-end and to the Franco-German summit meeting in Paris, when ways of "decoupling" Europe from U.S. interest rates were discussed.

Above all, they are felt to reflect concern that the devaluation of the Belgian franc for the first time formally since 1949, as well as the Danish krona, might signal the start of a chain reaction of devaluation aimed at improving trade competitiveness.

Herr Poehl stressed that devaluation was a double-edged sword. Experience showed that any benefit which it brought on the export side was swiftly counteracted by spiralling domestic wages and prices.

He agreed that parity changes in the EMS were unavoidable from time to time. But if they came ever more often, and involved ever larger percentage changes (last week-end's was the fifth realignment since the EMS began in 1979), they undermined the advantages of the system.

The economic performances of the member-states would diverge still further, and above all the gap in inflation rates would grow.

"He was optimistic about the

worth of oil assets soon to be sold to the public. These include 51 per cent of the oil exploration and production interests in British National Oil Corporation and British Gas Corporation's North Sea oil interests.

The Wytch Farm sale is attractive to the Government because it can be accomplished quickly, without the need for a special Bill. Also, the assets will probably be sold by tender, to the highest bidder, rather than through a fixed price share sale, as in the case of Amersham International, the radioactive materials producer whose disposal has sparked a major row.

British Gas, which has not hidden its dislike for the sale, has told the Energy Select Committee of the Commons that the corporation's interests could be worth £450m. The sale includes not only the corporation's 50 per cent stake in the Wytch Farm field but also its interests in prospective acreage around the discovery.

The sale could raise between £180m and £270m on a calculation using a discount rate of 5 per cent in real terms, according to a report published yesterday by stockbrokers Wood, Mackenzie. The value would be only £130m if a 10 per cent discount rate, used in North Sea transactions, was chosen.

Encouragement of effective self-regulation by the cable television industry, similar to that exercised by the advertising and newspaper industries.

Establishment by the Industry Department of a working group to define technical standards for cable networks by the end of this year.

Creation by the Industry Department of a common "forum" grouping all parties interested in cable television.

About 2.6m homes in Britain are served by cable television. The report estimates it would cost about £2.5bn to install systems which could reach half the population. There would be little difficulty in raising the investment from private sources.

Report details, Page 4

Bundesbank hits at competitive devaluation

BY JONATHAN CARR IN BONN

THE DEUTSCHE Bundesbank has warned of the dangers of competitive currency devaluations and stressed that parity changes in the European Monetary System should be made only as a last resort.

The warning came in a week-end speech by Herr Karl Otto Poehl, the Bundesbank president. He rejected the idea that West Germany might introduce capital controls to shield itself from the impact of high U.S. interest rates.

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D-Mark, saying that the economic fundamentals, not least the cut in West Germany's current account deficit, spoke for a strengthening of the German currency.

There was a general conviction that the D-Mark was greatly undervalued, above all against the dollar, and that this would be corrected sooner or later.

He underlined that the improvement in West Germany's economic performance had already allowed a fall in domestic interest rates to levels at times more than 6 percentage points below U.S. dollar rates.

West Germany had thus already gone a long way to "decoupling" itself from U.S. rates, Herr Poehl stressed, and it was quite wrong to suggest that the Bundesbank had become a "slave of American monetary policy."

The central bank could not ignore the fact that interest rate differentials played a role in capital movements, but imposition of capital controls was no answer to this.

"There is only one way to decouple ourselves more than we have already done from U.S. interest rates, and that is through disciplining costs and improvement of our competitiveness," he said.

A joint statement on Thursday of the Franco-German summit meeting in Paris, spoke of the serious economic impact of high U.S. rates, and said both countries would act to "master" the situation.

This was widely interpreted as implying that new capital controls might be in the offing. However, Government officials in Bonn, as well as Herr Poehl, have underlined that this is not the case.

'Lift curb on cable TV' report recommends

BY GUY DE JONQUIERES

AN IMMEDIATE go-ahead for commercial satellite broadcasting and the removal of government restrictions on cable television are recommended in a report drawn up by a panel of independent experts at the request of the Prime Minister.

The report is expected to form the basis for Government decisions on the future of broadcasting policy this month possibly this week.

Its recommendations have been discussed by Mrs Margaret Thatcher and the Ministers most closely involved and are understood to have been favourably received.

By lifting its controls over cable television programming, the report says the Government could stimulate the rapid development of a £1bn a year industry whose financing could be provided entirely from the private sector.

At present cable television operators may transmit legally only programmes broadcast by the BBC and independent television networks.

They should be free to distribute whatever material they choose, the report says. This could include feature films, educational programmes, subscription television, paid advertising and two-way electronic information services.

The expansion of cable television would create an important new market for British suppliers of communications systems, office equipment, computers, television sets and a wide variety of programme material.

The Government must commit itself to taking action soon—preferably by the middle of this year—otherwise mounting losses will force cable operators to close large parts of their systems.

The report is due to be published this month or early in April. It was drawn up by the Information Technology Advisory Panel appointed last July. Its six members are drawn from the electronics industry, research organisations and the academic world.

The panel's principal recommendations for government action are:

- Immediate approval for the start of commercial satellite broadcasting and authorisation for cable systems to distribute satellite-transmitted programmes. If necessary, cable operators should be released from the obligations to distribute normal broadcast services.
- Encouragement of effective self-regulation by the cable television industry, similar to that exercised by the advertising and newspaper industries.
- Establishment by the Industry Department of a working group to define technical standards for cable networks by the end of this year.
- Creation by the Industry Department of a common "forum" grouping all parties interested in cable television.

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Report details, Page 4

Labour drops Mulley

BY OUR POLITICAL CORRESPONDENT

MR FRED MULLEY, the former Labour Defence Secretary, last night became the most senior Labour figure to fall victim to the party's new selection procedures.

His local party of Sheffield Park failed to re-select him as its candidate, and chose instead a left-winger, Mr Richard Cahorn, Sheffield's European MP.

Mr Mulley, 63, joins six other Labour MPs who have been dropped by their local parties. His fate will add to the insecurity of other Labour moderates facing reselection and will raise the whole question of a local party's right to select its own MP. It will also reinforce the message to older MPs that the days of deferential constituency parties are numbered.

Mr Cahorn put his name forward for selection despite a request from Labour's National Executive Committee to MEPs not to stand against sitting MPs, in the interest of party unity. Moderates may try to claim that Mr Cahorn was breaking the rules, but they seem unlikely to be able to make the charge stick. It therefore looks as if Mr Mulley's political career has been brought to an end after 32 years.

Mr Mulley, who was ill recently, has been at odds with his local party for some time—

Continued on Back Page

Mubarak Israeli visit unlikely before Egypt regains Sinai

BY DAVID LENNON IN TEL AVIV AND ANTHONY McDERMOTT IN CAIRO

THE PROMISED visit of President Hosni Mubarak of Egypt to Israel looks less and less likely to take place—at least before Israel hands back the final part of Sinai on April 26—because of the President's reluctance to visit Jerusalem.

Mr Yitzhak Shamir, the Israeli Foreign Minister, failed during a visit here last week to arrange a date, and negotiations between the two governments are continuing. Egyptian officials have indicated that their government will not be drawn into what they see as efforts to link a visit to Jerusalem, which the Israeli parliament voted in 1980 to annex, with the withdrawal from Sinai, which, barring any big political crisis in the region, is virtually irreversible under the terms of the Camp David accords and the peace treaty.

"If President Mubarak insists on his refusal to include Jerusalem on his trip to Israel, then we will have to give up on the idea of this important visit," an official Israeli cabinet announcement declared yesterday.

This affair will heighten Israeli suspicions about the direction of the new President's policy on Israel. It could hardly have come at a worse time, only two months before the final Israeli withdrawal from Sinai.

A tense and potentially explosive situation developed in the Jewish settlements in Sinai yesterday after the Israeli army reinforced its road blocks to stop Israeli extremists entering the region. The militant settlers and their supporters are attempting to prevent the Israeli hand-over of the area to Egypt in April.

The army sealed off all routes into Sinai on Friday evening after Mr Ariel Sharon, the Defence Minister, received reports that the militant withdrawal from Sinai was planning to move 20,000 of its supporters into the settlement this week. He acted with full Cabinet support.

The Israeli colonies built in northern Sinai in the 1970s are due to be evacuated before the final withdrawal. Many of the original settlers have already left but extremist Israelis have been moving into abandoned homes.

They hope their presence will prevent the hand-over of eastern Sinai. Some of them have vowed to fight Israeli soldiers if the army tries to remove them by force. Their threats have increased pressure on the Government to take action to prevent the situation deteriorating.

Settlers who put up a barricade to stop the army from entering the Yamit urban settlements were persuaded to dismantle it by Gen Rafael Eitan, the chief of staff.

Elaborate systems of barbed wire, concertina barriers, anti-vehicle nails and other equipment were set up by the army at five points of entry to Sinai and the Gaza Strip. Large numbers of soldiers and police manned the check-points and permitted only residents of the Sinai settlements and the Gaza Strip, and tourists, to enter the closed area.

The settlers reacted to what they called the "siege" with threats of violence. Epithets were shouted and some put on yellow stars of David, reminiscent of the badge Nazis forced the Jews in Europe to wear.

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NEW HYSTER CHALLENGER XL

14% rise last year for highest paid directors

BY JAMES McDONALD

BRITAIN'S highest-paid directors received a median pay rise of 14 per cent last year, about the same as in 1980, says the Charterhouse Group study of directors' remuneration.

But that figure "disguises a very wide spread."

The group looked at more than 1,000 companies reporting in the 12 months to September. Over a quarter of them raised the salary of their highest-paid directors by 21 per cent or more.

About 250 raised it by 5 per cent or less.

A further 167 companies reduced remuneration of their highest-paid directors, and 27 showed no change.

"Whilst some of the apparent reductions may be due to a change in the top director during the year, many of the reductions will be due to a fall in bonus payments resulting from a fall in company profits," says the study.

About 80 per cent of the 1,000 companies said that one or more of their directors had a service contract of over 12 months.

Unlike its previous study, the Charterhouse report says the number of companies with executive share plans remains unchanged, at about 20 per cent.

"But interest in employee share plans grew, reflecting the benefits of recent tax concessions."

"The number of companies with Save As You Earn option plans increased from 12 per cent to 8.5 per cent and all employee profit-sharing plans rose from 5 per cent to 10.6 per cent of the companies surveyed."

Larger companies with an annual turnover of £100m or more favour employee share schemes more than smaller organisations, the report notes.

Pensions remain the most costly benefit to directors.

Directors' Remuneration, Monks Publications, Debden Green, Saffron Walden, Essex; £25.

COMPANIES WITH A CHAIRMAN OR OTHER DIRECTOR(S) EARNING OVER £100,000 A YEAR

Company	Chairman	Highest paid director
BOC	121,000	477,100
Shell	151,020	225,143
Lonrho	—	224,938
Heron Corp.	207,000	—
ACC	205,430	—
BP	143,334	—
Lucas	127,145	—
Plessey	105,662	139,937
ICI	134,853	—
Racal Elec.	103,488	117,476
SAT	116,336	117,221
Pearson Longman	—	—
Bechtel	115,157	—
Lex	109,830	—
Esso	108,000	—
Gill & Duffus	—	105,000
Imp. Cont. Gas	—	103,000
Greens Cross	—	103,000
Burton Group	—	101,000

NOTE: The chairman column is left blank if his earnings are less than £100,000 and so is the highest paid director column. Company reports do not provide a separate figure for the highest paid director if the chairman is the highest paid director.

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Lloyd's split by moves to tighten regulation

By John Moore, City Correspondent

A ROW is set to break out between Lloyd's insurance brokers and officials responsible for running the Lloyd's insurance market.

They face a clash over the new regulatory requirements for Lloyd's insurance brokers, which the market is seeking to impose once Lloyd's new legislation becomes law.

A consultative document, prepared by Lloyd's officials, has been circulated to the Lloyd's Insurance Brokers Committee. It details the plans for the future regulation of insurance brokers and it has provoked a storm of argument among the brokers.

Some brokers are openly opposed to increased regulation in the market and are considering separating themselves from Lloyd's interests into new subsidiary companies which will allow the proposed rules to be circumvented.

Other brokers warn that greater regulation will lead to less business being placed in the Lloyd's market, and an increase in costs and premiums for whatever business is placed. Already some of the major brokers are reducing their business flows to the Lloyd's market.

Meanwhile the new Lloyd's legislation for improving the market's self regulation faces stiff opposition in its remaining stages in Parliament. The Lloyd's Bill is due to go before the Lords, but two parliamentary petitions seeking major changes in the legislation are expected to be lodged in the next few weeks.

One petition to be lodged by Alexander Howden Group, a major Lloyd's broker which was taken over by Alexander and Alexander, the world's second-largest broker — will seek to prevent the compulsory sale of brokers' shareholdings in Lloyd's underwriting interests.

The other petition, lodged by interests of Mr Malcolm Pearson of the Association of Lloyd's Brokers, will seek to remove a clause from the Bill which grants a new Lloyd's council an immunity from suits for damages by any of its members.

Both petitions will be heard by a Lords committee.

Ending council rates 'would reduce RPI'

BY ROBIN PAULEY

DOMESTIC and non-domestic rates should be abolished, cutting 3 per cent off the retail price index "at a stroke," according to Mr Christopher Johnson, group economic adviser to Lloyd's Bank.

Mr Johnson, writing in the Lloyd's Bank Economic Bulletin, says the UK levies a much higher proportion of total tax revenues in the form of property taxes than other countries. The Organisation for Economic Co-operation and Development average is about 5 per cent compared with 12 per cent in the UK and 10 per cent in the US.

He proposes the total rate income—£5.5bn from domestic rates in 1982-83 plus £1bn in water charges plus £7bn in non-domestic rates—could be replaced by assigning a portion of national income tax to cover local government expenditure. This need not affect local autonomy, Mr Johnson says.

Income from domestic rates could be replaced by increasing income tax by 3p in the pound and abolishing mortgage interest relief. Non-domestic rates could be replaced by £3bn worth of cuts in busi-

ness subsidies and increases in corporation tax and £1bn of extra fees and charges by councils. The Government is known to be opposed to all such alternatives.

Rates bills are lower in Labour-controlled areas of England than Conservative, according to the second stage of a study of rate bills by Mr Jack Straw, MP for Blackburn and an opposition Treasury spokesman.

Overall, the average rate payments in the 54 shire counties, metropolitan districts and London boroughs are £4.70 a week compared with £4.95 a week in the 47 Conservative-controlled authorities.

In the 27 Labour-controlled metropolitan districts rate payments average £4.48 compared with £5.16 in the six Tory-controlled districts. In the 14 Labour-controlled London boroughs, average rate payments are £8.42 a week, on the other hand, against £9.90 in the Conservative boroughs.

Looking for the next big boom in broadcasting

The Government is under pressure to decide on cable and satellite TV. Guy de Jonquieres reports

"THE MOST important thing that this Government can do this year is to settle the future of cable television," Mr Kenneth Baker, Minister for Information Technology at the Industry Department, is reported to have told a private businessmen's dinner recently.

That may be hyperbole. But a growing number of business interests is applying pressure on the Government to amend its policies to permit the rapid development of cable television and its close relation, satellite broadcasting.

The Prime Minister's panel of information technology advisers believes that private investors are so keen to get into the business that they would willingly provide the estimated £2.5bn required to extend cable to half of Britain's households.

Experience in the U.S., where cable television was first regulated in the early 1970s, supports that optimism. The number of U.S. households connected to cable services has doubled to 18m since 1975, and

bidders have been falling over themselves to pay as much as \$2,000 per subscriber to buy existing cable networks.

In Britain, about 2.6m households are linked to cable, and a further 2m households could easily be added to existing systems. But Government policy prevents cable operators from distributing anything other than programmes broadcast by licensed organisations. Although a dozen regional trials of subscription television, offering a wider range of programmes, were authorised last year, the experiment is considered too limited to provide an incentive to invest in new systems.

As a result, the UK cable business has stagnated, and rising costs are squeezing operators' margins. The report by the Prime Minister's panel of experts estimates that, on current trends, the number of

Changes in Scottish bankruptcy law urged

By Mark Meredith, Scottish Correspondent

SIGNIFICANT CHANGES in Scottish bankruptcy law have been proposed by the Scottish Law Commission.

The report says that the idea that the debtor is necessarily at fault is no longer the main perspective of the law.

Misfortune is as likely as dishonesty to account for bankruptcy, it says. Under the proposals the "honest bankrupt" would not necessarily undergo the ordeal of a public examination.

Deficiencies it seeks to make good are: Protection of the bankrupt's state in the interval between sequestration and trustee appointment in every sequestration, and investigation and administration of the bankrupt's estate pursued to a proper conclusion; and every bankrupt in due course to receive a discharge.

Scottish Law Commission: Report on Bankruptcy and Related Aspects of Insolvency and Liquidation. HMSO, Paper 176; £14.90.

Heseltine advises Cabinet colleagues on efficiency

BY PETER RIDDELL AND ROBIN PAULEY

MR MICHAEL HESELTINE, Environment Secretary, has given his cabinet colleagues a 'teach-in' on improving departmental efficiency.

He was invited to give the seminar by Mrs Margaret Thatcher after describing how he runs the Environment Department through Minis, his management information system.

This identifies and costs manpower and its functions at all levels in all divisions. It is the most advanced attempt by a government department to get a grip on the staff and functions.

The Minis team is now trying to change Minis into a full management accounting system. Mr Heseltine has put considerable emphasis on his work as a department manager as well as a policymaker. Some of his colleagues seem to have been less than enthusiastic about the seminar, feeling they do quite well running their

departments without Minis. The seminar was part of the efficiency strategy for 1982 announced last year by Lady Young, the minister responsible for the day-to-day running of the Civil Service.

It was attended by the minister, permanent secretaries and officials from the 11 departments covered by the scrutiny programme.

This is a development of the efficiency exercises carried out by Sir Derek Rayner, the Prime Minister's adviser on waste and bureaucracy in Whitehall.

None of his colleagues has copied the Minis system so far, but Mr Heseltine's style of management is likely to receive further support. A subcommittee of the Commons Treasury and Civil Service Committee has concluded its inquiry into civil service efficiency and effectiveness. Its report to be published soon, is expected to favour Minis and recommend all ministers to adopt it or something equivalent.

BL insurance option

BY KENNETH GOODING

BL CARS announces two customer support schemes today which will enable its dealers to offer packages similar to some already available through competing networks.

The first is an optional insurance called Supercover. Plus which car and van-buyers can take to cover their vehicles in the second and third year's motoring.

Premiums start at about £70 for second-year cover on a Mini or Metro for up to 30,000 miles, and apart from replacement of major mechanical components also cover car hire, European travel and AA membership entitlement.

The second scheme involves a credit card backed by Lloyd's Bank called Advance which can be used at any participating BL dealer in the UK. Interest on unpaid sums is the same as on major credit cards, equivalent to 30.61 per cent a year.

Commons and Lords business this week

TODAY
Commons: Travel concessions (London) Bill, remaining stages. Northern Ireland motions, Agricultural Training Board Bill and Industrial Training Bill.
Lords: News Towns Bill, Third Reading. Civil Jurisdiction and Judgments Bill, Report. Mental Health (Amendment) Bill.
Select Committees: Home Affairs: Sub-Committee on Race Relations and Immigration: subject—National Health Service treatment of overseas visitors. Witnesses: Rt Hon

Norman Fowler MP, Secretary of State for Social Services (Room 15, 11 am).
Energy: subject—combined heat and power. Witnesses: District Heating Association, Basingstoke and Deanborough Council; Mr L. Grainger (Room 8, 4.30 pm).
Public Accounts: subject—fees paid to works consultants. Witnesses: Sir Kenneth Stove, Department of Health and Social Security; Mr Alfred, Property Services Agency; Mr Rennie, Scottish Home and Health Department; Mr T. P. Hughes, Welsh Office (room 16, 4.45 pm).
Treasury and Civil Service: subject—Supplementary Estimates Class II, Vote 12, Budget of the European Communities. Witnesses: H.M.

Treasury and Foreign Office officials (Room 15, 4.45 pm).
WEDNESDAY
Commons: Canada Bill, Committee.
Lords: Debate on situation of less developed countries, followed by a debate on planning permission for development unjustly given by Beverley District Council on land bought next to Beverley Minister.
Select Committees: Defence: subject—Ministry of Defence organisation and procurement. Witnesses: Electronic Engineering Association; Mr F. C. C. Gregory and Dr J. Simpson, Southampton University (room 15, 10.30 am).
THURSDAY
Commons: Coal Industry Bill, remaining stages. Motions on Mineworkers Pensions Scheme and Redundant Mineworkers Concessory Coal Orders.

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BUSINESSMAN'S DIARY

Date	Title	Venue
Current	International Light Show (0249 88396) (until Mar 4)	Olympia
Mar 14	Hydraulics and Pneumatics Exhibition (01-839 5041)	NEC, Birmingham
Mar 2-6	International Production Engineering and Productivity Exhibition and Conference (01-747 3131)	Olympia
Mar 4-7	National Glazing Exhibition (01-585 2599)	Exhibition Centre, Harrogate
Mar 7-9	Footwear and accessories show (01-739 3071)	NEC, Birmingham
Mar 9-13	The Business Enterprise Show (01-638 3716)	Old Town Hall, Leeds
Mar 9-20	Chelsea Antiques Fair (0727 56069)	Old Court
Mar 9-Apr 3	Daily Mail Ideal Home Exhibition (01-222 9341)	NEC, Birmingham
Mar 14-17	International Glass and Glass Technology Exhibition—GLASS'82 (0787 77966)	Kennington Exbn Centre, W8
Mar 14-18	Autopack Exhibition (01-235 7000)	Olympia
Mar 14-16	The London Shoe Show (01-739 2071)	New Horticultural Hall, Westminster
Mar 22-26	London Fashion Exhibition (01-355 1200)	NEC, Birmingham
Mar 25-28	Wine Fair (0734 481713)	Wembley Conf. Centre
Mar 25-Apr 2	Metalworking '82 Exhibition (0737 68611) and International Metalcutting Machine Tools Exhibition (01-402 6671)	NEC, Birmingham
Mar 28-Apr 1	British Exhibition of Fine Jewellery and Sterling Silver (01-493 7628)	Goldsmith's Hall, London
Mar 28-Apr 1	International Dyeing Exhibition (0727 63213)	NEC, Birmingham
Mar 28-Apr 1	Audio Visual Exhibition (01-688 7795)	Wembley Conf. Centre

OVERSEAS TRADE FAIRS AND EXHIBITIONS

Current	Title	Venue
Mar 2-6	International Fair (01-734 6543) (until Mar 3)	Frankfurt
Mar 2-6	Construction Indonesia '82 (01-486 1951)	Frankfurt
Mar 6-9	Winter Sports Equipment Exhibition (01-439 3964)	Frankfurt
Mar 7-10	International Fashion Trade Fair—IGEDO (01-409 0956)	Frankfurt
Mar 7-14	International Agricultural Exhibition (01-439 3964)	Düsseldorf
Mar 11-21	Household Appliances Trade Fair (01-495 8686)	Paris
Mar 16-19	Shipcar Exhibition (08833 6155)	Sao Paulo, Hamburg
Mar 19-21	Brighter Homes and Do-It-Yourself Exhibition (Dublin 694022)	Dublin
Mar 19-23	Woodworking Machinery Exhibition (01-439 3964)	Paris
Mar 21-25	Petroleum Show (01-486 1951)	Peking
Mar 21-25	Middle East Business Equipment Show (01-496 1951)	Bahrain
Mar 23	International Computer Conference and Exhibition (01-494 6477)	Frankfurt
Mar 23-27	International Heavy and Engineering Trade Fair (01-228 0811)	Stuttgart

BUSINESS AND MANAGEMENT CONFERENCES

Date	Title	Venue
Mar 1-2	FT Conference: The Fourth World Motor Conference (01-621 1355)	Geneva
Mar 3	DIBC (UK): The credit analysis of international banks (01-785 5125)	City Conference Centre, EC2 Cannon Street, EC4
Mar 4	LCGI: Conference on West Germany (01-248 4444)	Stockholm
Mar 4-5	International Commercial Arbitration Symposium (08 221200)	London Press Centre
Mar 8-9	AMR/Entomology: Aerospace International Shipping Financing Energy Techniques (01-262 2732)	Munich
Mar 10-12	Esomar: Profitable co-operation of manufacturers and retailers (020 444085)	Churchill Hotel, W1
Mar 11-13	Summit Conference and Exhibit Group: 5th Symposium on Crime in Business (04912 9675)	Embassy Hotel, W1
Mar 15-18	IPM: The Elements of Salary Administration (01-945 9100)	Hilton Hotel, W1
Mar 17	Institute of Credit Management: National Conference (0895 25711)	Finsbury Hall, W1
Mar 17-18	FT Conference: European Pulp and Paper in the 80s (01-621 1355)	Finsbury Hall, W1
Mar 18	Institute of Marketing: Action for Recovery Conference (01-950 7335)	Hilton Hotel, W1
Mar 18-19	London Export Conference: Nigeria—Future Programmes (0822 3677)	Churchill Hotel, W1
Mar 18	Institute of Marketing: National Conference (08285 24922)	Hilton Hotel, W1
Mar 20	University of Reading: Strategic Factors in the Growth of International Business (0734 85123)	Reading
Mar 22	Oyez-IBC: European Symposium on the Camdu Reactor (07292 2451)	Forum Hotel, W1
Mar 25	IPS: Currency Differentials (0896 25711)	Midland Hotel, W1
Mar 25-27	The Institute of Administrative Management: Administration of the 80s (01-658 0171)	Forum Hotel, W1

PUNJAB NATIONAL BANK

Hereby announces

THAT WITH EFFECT FROM 1st MARCH 1982

THEIR BASE RATE WILL BE 14 PER CENT PER ANNUM TILL FURTHER REVIEW

Base Rate Change

BANK OF BARODA

Bank of Baroda announce that, for balances in their books on and after 1st March, 1982 and until further notice their Base Rate for lending is 13½ per annum. The deposit rate on all monies subject to seven days' notice of withdrawal is 11 per annum.

Japanese exporters of video equipment see weaker markets

BY RICHARD C. HANSON IN TOKYO

JAPAN'S video tape recorder industry, which dominates the world market, is passing through, by its standards, a period of belt tightening. Production growth is expected this year for the first time to fall below the yearly doubling of output seen in recent years. The big manufacturers are adopting cautious strategies while the market sorts itself out.

The main cause of worry in the industry is that lower than expected demand in the latter part of 1981 combined with rather over optimistic production levels. This resulted in unusually high post-Christmas inventories.

In the U.S. stocks are believed to be running equal to four months of sales. Europe, which is the biggest market and Japan, are estimated to have inventories amounting to 2.5-3 months and "more than two months" of sales respectively.

The biggest producers—Matsushita, JVC and Sony—appear to be doing relatively better than the half dozen or so smaller producers. Companies which depend heavily on non-brand sales, in the U.S. are probably most heavily burdened by inventories.

Last year, production in Japan rose by 11.4 per cent to 3.5m units, a rate of growth to which the industry has been accustomed since the mid-1970s. The latest estimate for 1982, is that production will rise by about 28 per cent to slightly more than 12m sets, according to the normally conservative industry association.

Officials at Sony, Matsushita and JVC tend to view the growth in inventories as a temporary development and expect a gradual improvement as spring approaches and new models become available.

Sony thinks demand for its new "mass market" models in the U.S. this year will increase steadily but it has lowered the price on these models from over \$1,000 to \$885.

The group added last year up to 50,000 units in its monthly capacity, bringing its total to 250,000 units per month, a level it expects to maintain for the coming months.

Matsushita also expects production, running at 200,000-250,000 per month to remain flat at least until the second half of the year.

JVC, which claims that demand from Europe is still boosting its sales, plans to lift monthly production from 200,000 units per month, compared with 100,000 a year ago, to 250,000 units by next autumn.

SHIPPING REPORT

Dry cargo markets 'nightmare'

By Andrew Fisher

Prospects for shippers in dry cargo markets in the next few years are "nothing short of a nightmare" as a large volume of new tonnage comes onto the market, according to a London firm of shipbrokers.

In some trades, say Simpson Spence and Young in a review of the sector, freight rates do not even pay voyage costs for bunkers and port charges, let alone contribute towards operating costs.

The review cites a current freight rate for shipping 600,000 tons of coal from Hampton Roads on the U.S. East Coast to Holland of about \$6 a ton against \$14.75 in January 1981.

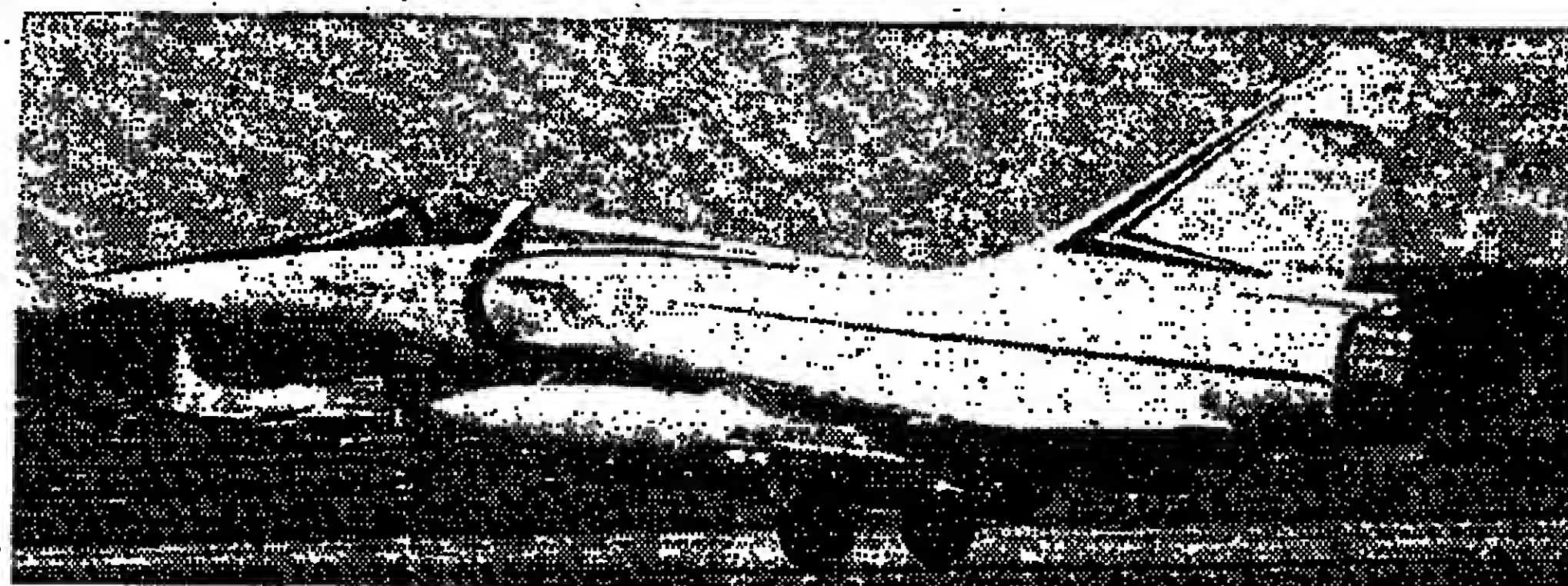
A big move towards laying up ships rather than trading them on the market is now starting. But while this will reduce the supply of tonnage, a large amount of new ships are coming on the market.

In 1982, says the shipbroking firm, 158 bulk carriers of 40,000-90,000 deadweight tons, totalling 9.2m dwt, are due to be delivered. In the size range above 100,000 dwt, 42 vessels totalling 6m dwt are due.

This will give the market an extra cargo-carrying capacity of some 105m tons in the bulk carrier sizes of over 40,000 dwt, assuming seven voyages a year. But the rise in trade in the chief dry bulk cargoes was only about 12m tons last year, says Simpson Spence.

David Housego in Paris examines the reasons for arms exports success

Mirage sales give France edge over Britain



French arms sales strength comes from such aircraft as the Mirage 2000

M. MARC CAUCHIE does not relish his new label as France's chief arms salesman. As he points out, he was until recently proud to be in charge of co-operation over arms production with Britain, West Germany and other Nato allies. He has taken over as Director of International Affairs and, hence, as head of military sales in the Ministry of Defence's equipment procurement organisation at a difficult moment.

France's export of arms has leapt over the last decade to deliveries in 1980 of FF 26bn (£2.5bn) — 5 per cent of total French exports — and orders of FF 35bn. Orders were still "good" last year, he claims, but down on 1980.

But the pace of growth of arms exports by industrialised countries is slowing down. In the 1960s there was a spurt of new countries achieving independence, but they have now made their major arms purchases. "Thus the market is certainly saturated," he says. In the longer term newly industrialising countries will increasingly manufacture and export arms themselves.

France's defence sales organisation is admired and envied by many British officials. But M. Cauchie does not agree that France's success in overtaking Britain as an arms exporter has been due to salesmanship. He puts it down to France's aeronautical industry and the development of a successful fighter plane, the Mirage.

"If you take out British and French air sales from overall export sales," he says, "you will arrive at about the same

figure. (Aerospace equipment accounted for 75 per cent of arms export orders in 1979, though probably a lower proportion in 1980.) Thus our sales organisations are equal. The difference is that the British did not have a successful fighter plane in the 1960s. Dassault (the manufacturer of the Mirage) had a success and that has made the difference over 20 years. But otherwise I often wish we had the British sales organisation."

A serious setback for France last year was the U.S. decision to cancel orders for the Franco-German Roland ground-to-air missile. M. Cauchie was not surprised. "I have never believed in the two-way street," he says, referring to the joint U.S.-European understanding under which transfers of technology and equipment should flow in both directions. M. Cauchie says the risk for the U.S. of depending on Europe for major items of equipment is too great because, in time of war, Europe could be occupied. The U.S.

should have seen from the start that the "two-way street" was not possible.

The only example of a successful exchange, he maintains, was the British Harrier jump jet. But this was a case of specialist equipment for a specialist force — the U.S. Marines.

In the case of the Roland, M. Cauchie says the U.S. "has practically taken our technology for free." Licence payments were to have been collected from the massive orders envisaged, but in the end there were no orders.

M. Cauchie, 57, an armaments engineer, took up his post eight months ago after the change in government. Initial inhibitions by the Socialists over arms exports have effectively disappeared under the exigencies of increasing export earnings.

The French are now putting a major sales effort into securing new orders for the Mirage 2000 advanced fighter. Production has, however, fallen behind

schedule. The French armed forces for reasons of economy have cancelled 15 of the 40 initially ordered for delivery over the next two years and problems over the radar equipment still remain.

M. Cauchie holds out hopes of sales to India and Greece in addition to Egypt which is buying 20 aircraft. He denies the suggestion, widely made, that production was originally planned on the basis that for every aircraft sold to the French Air Force, two more would be exported.

Indeed, he does not accept the view that much French defence production is based only on manufacturing what is marketable abroad. The British Chiefs of Staff, he suggests, are increasingly under pressure to order equipment that is exportable. French practice, he insists, is for the Chiefs of Staff to state their operational requirements. These do not necessarily tally with what is most suitable for export.

Further, he rejects criticism

that French arms exports rest on too limited a range of products—the Mirage range of aircraft, the Crotale missile and the AMX-30 tank, above all. France always has had a restricted range of products, he insists, and has exploited the good ones. "We are not going to multiply the range of products for which we don't see any purpose simply because we have the possibility of exporting them."

Responding to an oft-made allegation that French arms manufacturers hold down the price of a basic model but inflate the price of spare parts or additional equipment, he says that sales are made by industrialists, not the French Government. "I don't know of any industrialists in the world who are philanthropists—neither the Americans, the British or the French."

In spite of his change of job, M. Cauchie still remains a strong advocate of increased European co-operation over arms manufacture. His personal view is that the initial response of Britain, France and West Germany to the problems posed by the growing costs of military technology and of the difficulties of their economies will be to retreat into their own corners, shunning co-operation.

But in a few years, he argues, they will see that they cannot go it alone. In the 1970s European nations combined voluntarily over arms production. Next time, however, it will be imposed on them by a "combination of economic difficulties and the growing costs of weapons systems."

Dunlop in China protocol

BY COLINA MacDOUGALL

DUNLOP has signed a protocol with China's Guangzhou Rubber Bureau giving it exclusive long-term co-operation with the rubber industry in the south China city of Guangzhou (Canton). This is the first stage in what

the company hopes will be a mutually beneficial relationship. The preliminary protocol is expected to be followed soon by agreement on a specific project. Co-operation is expected to involve the provision of technical know-how

Russia, Italy tractor deal

By James Buxton in Rome

THE Soviet Union has acquired a 10-year licence to produce Italian self-propelled cultivators and small tractors. The machines involved are made by Goldoni, based near Modena in northern Italy and are of the kind used extensively in Italian peasant farming.

Under the licence agreement, the value of which has not been disclosed, the Soviet Union will be allowed to make 35,000 eight horsepower cultivators and 15,000 18 hp tractors a year.

S. Korea adopts French technology for N-programme

BY ANN CHARTERS IN SEOUL

SOUTH KOREA has unequivocally adopted French technology for the next phase of its nuclear development programme.

This became clear following the recent decision to award Alsthom-Atlantique the \$486m contract for turbine generators and auxiliary components to be used in its ninth and tenth nuclear power plants.

Thirteen nuclear power plants are planned in the South Korean programme, and bids may soon be sought for a further two plants.

The Alsthom-Atlantique con-

tract complements the award in November, 1980, of a nuclear steam supply system contract for the plants to Framatome, the leading French nuclear plant company and a subsidiary of Creusot-Loire.

Alsthom-Atlantique is the heavy engineering arm of Compagnie Generale d'Electricite, the state-owned group.

But the shift to French technology for these particular plants, following previous and heavy reliance on U.S. technology, has raised questions about the South Korean decision.

When Framatome won its contract, nuclear industry executives thought the contract for the conventional equipment had also gone to France. But Korea Electric Power Corporation (Kepco) evidently changed its mind and sought international bids.

Seven companies from six countries were invited to submit bids for the conventional plant, either as a complete package or in parts: Six responded: Alsthom-Atlantique, Brown Boveri of Switzerland, Mitsubishi of Japan, Westing-

house and General Electric of the U.S., and GEC of the UK.

Last November, when the bids were evaluated, Alsthom-Atlantique's initial price was the best, indicated Mr Choi Chang-Tong, general manager of Kepco's nuclear planning department. But it was clearly not low enough to satisfy Kepco.

"Certainly further deductions were made, particularly in reducing the exchange risk, either as a result of French generosity or Korean negotiating skills," Mr Choi added.

Only a minor portion of the Alsthom-Atlantique contract is subject to price escalation. The price for equipment and materials is quoted in Swiss francs and is not subject to escalation.

Finance for the contract is through a French export credit provided by a consortium led by Societe Generale, Paribas and Banque Francaise du Commerce Extérieur. The interest rate is 7.85 per cent and repayment is over 15 years, starting after seven or eight years depending on the date when the contract is completed.

World Economic Indicators

	FOREIGN EXCHANGE RESERVES (U.S.\$m)			
	Dec '81	Nov '81	Oct '81	Dec '80
U.S.	9,774	10,732	10,411	10,134
UK	12,810	13,114	12,796	18,748
France	19,976	19,518	19,464	25,338
W. Germany	39,438	40,443	40,166	43,881
Japan	24,716	25,035	24,775	21,567
Italy	19,617	17,020	17,291	21,452
Belgium	3,767	4,110	3,934	6,545
Netherlands	8,671	7,961	7,581	10,434

Source: IMF

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Trend to growth in mechanical engineering

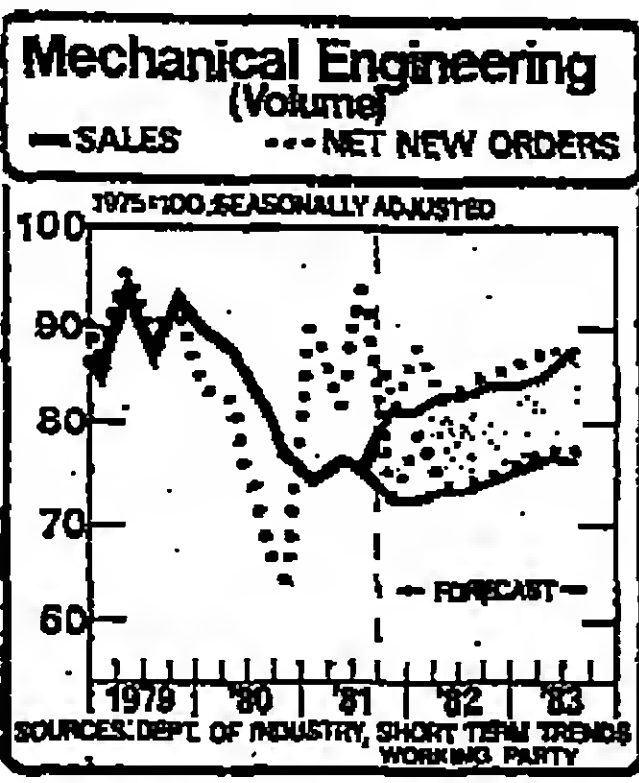
By Hazel Duffy, Industrial Correspondent

MODEST GROWTH in the output of the mechanical engineering industry over the next 18 months is forecast in the latest report* from the tripartite short-term trends working party, published today. The report warns, however, that there is no reason to believe that the trend will continue much beyond mid-1983.

Output is expected to rise at an annual rate of 4 per cent till the middle of next year as a result of the expected growth in investment by UK manufacturing industry, which is essential for an improvement in demand for mechanical engineering products. The report does not expect manufacturing investment, however, to break away from the cyclical pattern of the past, which implies a downturn in manufacturing investment from 1984-85. That, in turn, will probably cause a further downturn in mechanical engineering activity.

The order figures for the industry are complicated by a number of large contracts, taken over the past few months, which have been the basis for recent optimistic claims by Government Ministers about the trend to improvement in the industry.

The report points out that these large contracts represent work to be carried out mainly by a small number of companies and extended over several years. They do not, therefore, necessarily indicate current trends for the industry as a whole, or even for the particular companies involved.



The industry's costs have stabilised in recent months, particularly as a result of the reduction in unit wage and salary costs since the spring of 1981. This is because the industry's output has ceased to decline while employment has continued to fall from 800,000 in December 1980 to 721,000 in November 1981, and employees' earnings have risen more slowly than in 1980.

Prices of the industry's products have been rising at an annual rate of about 7 or 8 per cent for the past year and it is thought that the trend is probably continuing. Material and wages costs are about 6 per cent higher than a year ago, and probably still rising at about 6 per cent a year.

* Mechanical Engineering Short-Term Trends, available by annual subscription. Published by the Engineering Employers' Federation.

State urged to ease burden on industry

By Arthur Smith, Midlands Correspondent

QUICK government action to remove the "disproportionate burden" on the private sector is urged today by the West Midlands region of the Confederation of British Industry.

It says there is mounting evidence from companies that without such action, many of the likely benefits of improved efficiency may not be realised.

The region, which this week hosts a conference to discuss ways in which industry might be revived, stresses the role of government in creating the right climate.

A background paper to a discussion to be led by Sir Terence Beckett, director general of the CBI, says that in the two years to mid-1981 government spending on goods and services rose by more than 20 per cent after adjusting for inflation. By contrast, output in the whole economy fell by 7 per cent and in manufacturing by 15 per cent.

Inflation

"While so many companies faced with different circumstances have been doing all they can to improve their competitiveness, the time is now long overdue when central government must play its part in this process," the document says.

It asks delegates to the conference whether further reductions of government controls on business should be sought and what should be the priorities.

The West Midlands region of the CBI has poured scorn on Whitehall and Westminster reports of an upturn in business activity. Local industrialists will believe in a recovery only once orders improve, the CBI argues.

The West Midlands region has gained more than 100 acceptances to its conference, which is aimed at exchanging ideas so that companies can move into new products and new markets to regenerate the local economy.

Economists predict strain on company funds

By Max Wilkinson, Economic Correspondent

RECOVERY from the UK's present economic recession is likely to put a heavy strain on companies' finances, the London Business School predicts in its latest Economic Outlook.

Because of the current low levels of profitability, the rebuilding of stocks and increased investment will have to be financed by borrowing on a scale which has little precedent since the Second World War, the Business School says.

"One of the key issues in the present forecast is the extent to which the company sector will be prepared to go into debt to finance the rebuilding of stocks and new capital equipment. There is little precedent in post-war history for the emergence of a corporate sector deficit at this stage of the recovery."

For this reason, the London Business School believes the restoration of profitability in the company sector will be of crucial importance in sustaining a recovery.

This is because it does not

expect any substantial stimulus to come from an increase in Government spending so long as an attempt is made to keep broadly within the terms of the present Medium Term Financial Strategy.

A special analysis by Professor Alan Budd, director of the school's Centre for Economic Forecasting, and Dr Geoffrey Dicks, suggests the corporate sector's financial deficit will rise from £1.1bn in 1981 to £3.5bn in 1982, in spite of a substantial improvement in profits.

Although they expect trading profits to rise by 70 per cent to £39bn between 1981 and 1983 they think the financial deficit will remain at £3.4bn in 1983.

This deficit is expected to result from a rebuilding of stocks (amounting to £1.7bn next year compared with the reduction of £1bn last year) and from a build-up of investment, which they think should increase at an average annual rate of some 16 per cent this year and next.

They say: "We believe deficits on this scale are near the limit of what the company sector will be prepared to finance under current conditions."

To increase company expenditure, they suggest, means would have to be found to raise company savings, either through increasing corporate profits or by reducing corporate taxes.

However, they say there is little the Government can do to increase company profits in the long term, and a short-term boost, through a stimulus to demand, would be inconsistent with the Medium Term Financial Strategy.

"The question, therefore is how the Government could use fiscal policy within the strategy to encourage company savings."

Professor Budd and Dr Dicks examine two alternative ways of giving a modest amount of help within the general constraint of the Government's borrowing targets. They are: a reduction in the forthcoming Budget of the employers' Nat-

ional Insurance surcharge from 3½ per cent to 3 per cent with a reduction in the standard rate of income tax to 25 per cent in later years, or alternatively, a more rapid cut in income tax with no reduction of the surcharge.

In either case, the Public Sector Borrowing Requirement would fall from about £10.5bn in the current financial year to £9.3bn in 1982-83. It would stay about the same in 1983-84, then fall to £5.2bn in 1985-86.

However, the first option of reducing the surcharge, could be expected to result in slightly faster growth with a somewhat lower inflation rate and higher levels of investment.

This policy has therefore been adopted as one of the basic assumptions underlying the school's current forecast.

Professor Budd and Dr Dicks say in their special article that there can be no guarantee that a cut in the surcharge would be used to improve profitability and stimulate investment rather than being used for higher wage settlements. Conversely, an income tax cut might lead to lower pay settlements which would benefit companies' finances.

"Ultimately, what matters is the potential profitability of investment, which depends on the cost of capital and the future cost/price structure of output."

They conclude: "On balance, we believe that, under current conditions, a shift of income to the company sector is justified and that this is best achieved by cutting the National Insurance Surcharge."

"If this is done within the broad framework of the Medium Term Financial Strategy, there is a reasonable chance that companies will expand output and expenditure within a favourable financial environment."

Budget call for caution by Barclays

By Our Economics Correspondent

THE CHANCELLOR is given strong support from Barclays Bank today for a cautious Budget aimed at containing public borrowing and reducing interest rates.

In its latest UK financial survey, Barclays says the path to economic recovery is likely to be associated with lower interest rates.

However, the financial markets would quickly scotch the idea that this could be achieved at the same time as a significant increase in money supply and Government borrowing.

Further support for a tight Budget comes today from Professor Richard Stapleton, of the Manchester Business School, who says that economic recovery is much more likely to be achieved if present policies continue.

In an occasional paper, published by the Institute of Economic Affairs, Professor Stapleton says the traditional Keynesian policy of boosting demand and cutting taxes would bring only short-term benefits and result in long-run stagnation.

*Could do Better. Occasional Paper Special 62. Institute of Economic Affairs, 2 Lord North Street, London

Further rise in unemployment forecast

By Our Economics Correspondent

THE LONDON Business School is significantly more pessimistic in its latest forecast of the prospects for unemployment during the next four years.

Although it continues to predict a slow recovery of economic activity up to 1985, it no longer believes, as it did in November, that the unemployment total can be stabilised next year at about 2.7m (excluding school-leavers).

Instead, it thinks that the total will continue to rise, to 3.1m by 1985. It has thus come more into line with the National Institute of Economic and Social Research, although it remains rather more optimistic than the latter about the prospects for growth and jobs.

This reflects, in part at least, a difference between the two bodies' assumptions. The institute forecasts a growth in rate of output of only 0.7 per cent in 1985 with unemployment at 3.3m on the conventional assumption that present (pre-Budget) policies would continue.

However, the business school has assumed that the Chancellor will apply a modest stimulus to the economy by reducing the employers' national insurance surcharge from 3½ per cent to 3 per cent on March 9, and abolish it entirely next year. It also assumes that the standard rate of income tax will be cut

by one percentage point, to 29 per cent, in 1983-84 and then reduced progressively to 25 per cent in 1985-86. It assumes that these changes will be made within the "broad framework" of the Government's present Medium-Term Financial Strategy, although the reduction of public borrowing as a proportion of output would not be achieved quite as rapidly as envisaged, and the money supply (sterling M3) would remain outside the target range for the whole period.

Even if the surcharge were abolished, the business school says, the company sector would remain under financial pressure and this would result in pressure to reduce wage bills "both by enforcing modest wage settlements and by continuing to reduce their workforce."

Against a background of weak demand in the world during the first half of this year and slow

recovery thereafter it is expected that the main source of growth in the UK will be company investment in stocks and capital equipment.

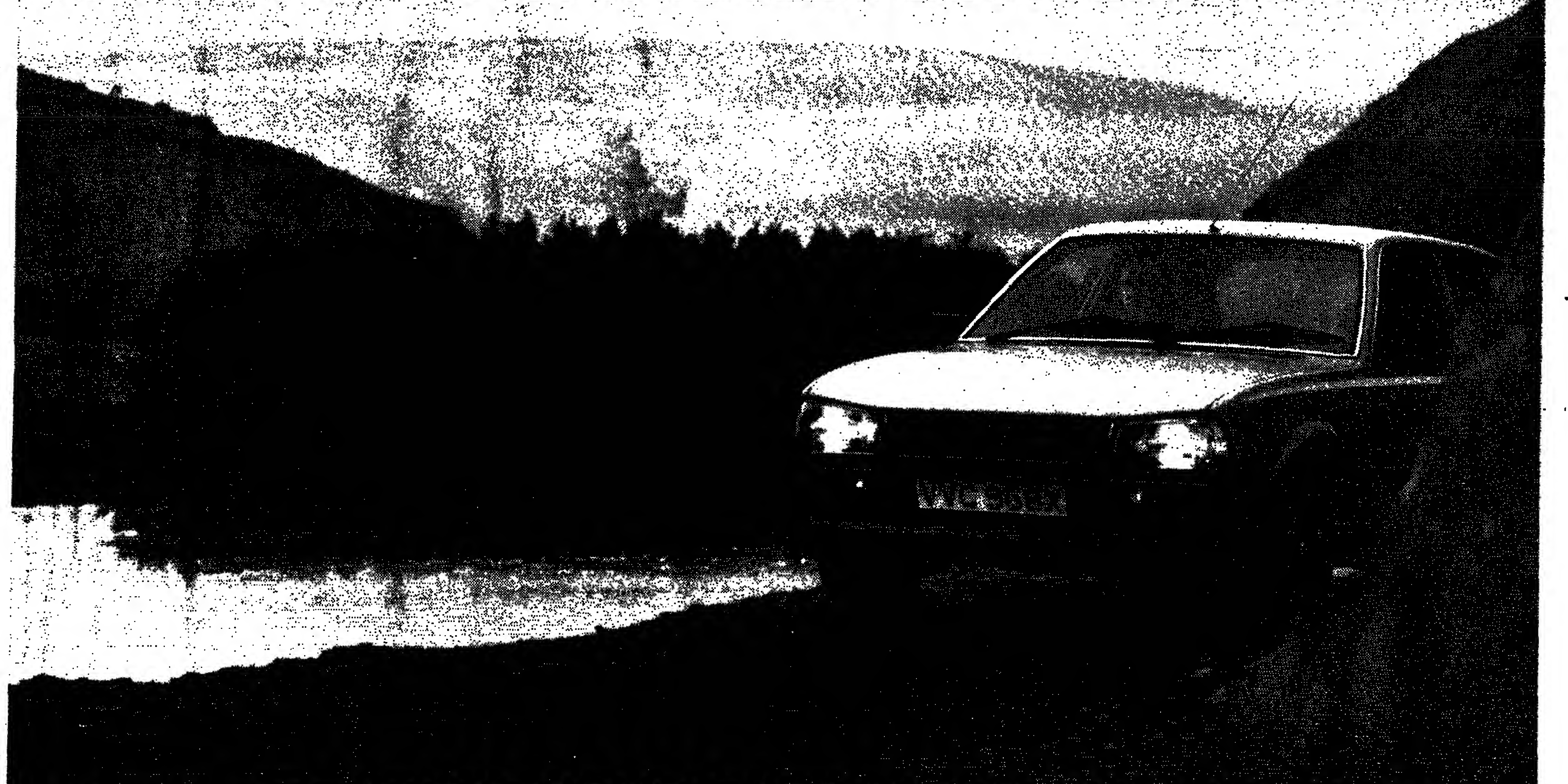
This is expected to be provoked by a rapid growth of company profits, but the counterpart to this will be a continued squeeze on real personal incomes.

● Economic Outlook 1981-1985, February 1982. London Business School Centre for Economic Forecasting. Annual subscription £65 (\$160 for the Continent) - Gower House, Croft Road, Aldershot, Hampshire GU11 3HR.

LONDON BUSINESS SCHOOL FORECASTS (November projections in brackets percentage annual increase)

	1981	1982	1983	1984	1985
Gross Domestic Product	-2.7 (-2.9)	1.5 (1.7)	2.6 (2.8)	1.8 (1.8)	1.6 (1.7)
Consumers expenditure	0.1 (0.4)	0.2 (0.2)	1.8 (1.3)	1.3 (0.7)	1.4 (1.8)
Private fixed investment	-4.1 (-4.6)	2.9 (0.8)	4.1 (4.4)	2.2 (5.7)	4.4 (6.2)
Exports	-1.6 (-7.3)	4.3 (3.5)	4.2 (6.0)	3.2 (5.4)	2.7 (2.6)
Imports	-2.1 (-6.1)	11.6 (7.9)	4.0 (5.6)	2.0 (2.8)	1.9 (1.9)
Consumer prices	10.8 (11.3)	10.9 (10.8)	8.5 (10.5)	8.9 (10.9)	9.6
Money supply (sterling M3)	15.9 (15.6)	9.4 (11.2)	10.8 (11.1)	12.1 (10.0)	12.4 (9.5)
PSBR Financial year (£bn)	10.2 (11.5)	9.3 (9.7)	9.5 (7.4)	7.5 (6.5)	6.2 (5.5)
Wholly unemployed (m)					
Annual average					
Balance of payments	2.5 (2.6)	2.9 (2.8)	2.9 (2.7)	3.0 (2.7)	3.1 (2.7)
Current account (£bn)	7.4 (5.2)	2.0 (1.6)	2.1 (1.5)	2.7 (2.8)	3.2 (4.0)

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PEUGEOT 505 TAKE PRIDE IN PRECISION

Microprocessors start to talk to the real world

BY LOUISE KEHOE in CALIFORNIA

MICROPROCESSORS HAVE worked wonders for computer systems, but they have one big drawback. Microcomputers "talk" a binary language of ones and zeroes (equivalent to "power on" or "power off"), whereas the real world communicates in analog signals like sound and speech.

Creating an electronic system that can work on constantly changing analog signals has, until recently, meant building up circuits from several components—used to be the case with digital computers before the microprocessor was invented.

Advantages

Now, "Analog microprocessors" are beginning to emerge as a whole new range of integrated circuits designed to take in real world signals—perform computations on them—and send them on their way.

These new chips will bring the economic advantages of microprocessors to a new range of applications. Like regular microprocessors the analog variety will reduce the number of chips needed to build a system, and can be fitted to particular system requirements by changes in software programs instead of completely new chip designs.

For the chip makers, the new

devices could represent a \$100m business by 1985, growing to as much as \$200m by the end of the decade, according to some estimates.

The first "analog microprocessors" were introduced more than a year ago, but like the first digital microprocessors, those early attempts at a solution left much to be desired. They were trail-blazers that introduced a new concept in signal processing—and like so many innovative products they had bugs which had to be worked out.

Now, a new generation of digital signal processors is emerging. Intel, one of the early leaders in the field, has redesigned its "analog microcomputer" and is about to launch it on the market. The Intel 2921 is aimed at low cost, relatively low performance applications.

It incorporates microcircuits that convert analog to digital and then back again as well as the computational elements all on a single chip.

According to the company it will be used to make low speed modems—the units that connect computers to telephone lines, and also in other telecommunications applications that involve the translation of an analog signal into a different

form. Analog processors are also important for servo-control mechanisms such as positioning the read/write head on a computer memory disk, and are expected to find wide use in robotics.

Alternatively, the Intel device can be used as a programmable filter providing more accurate signal processing than can be achieved with conventional components.

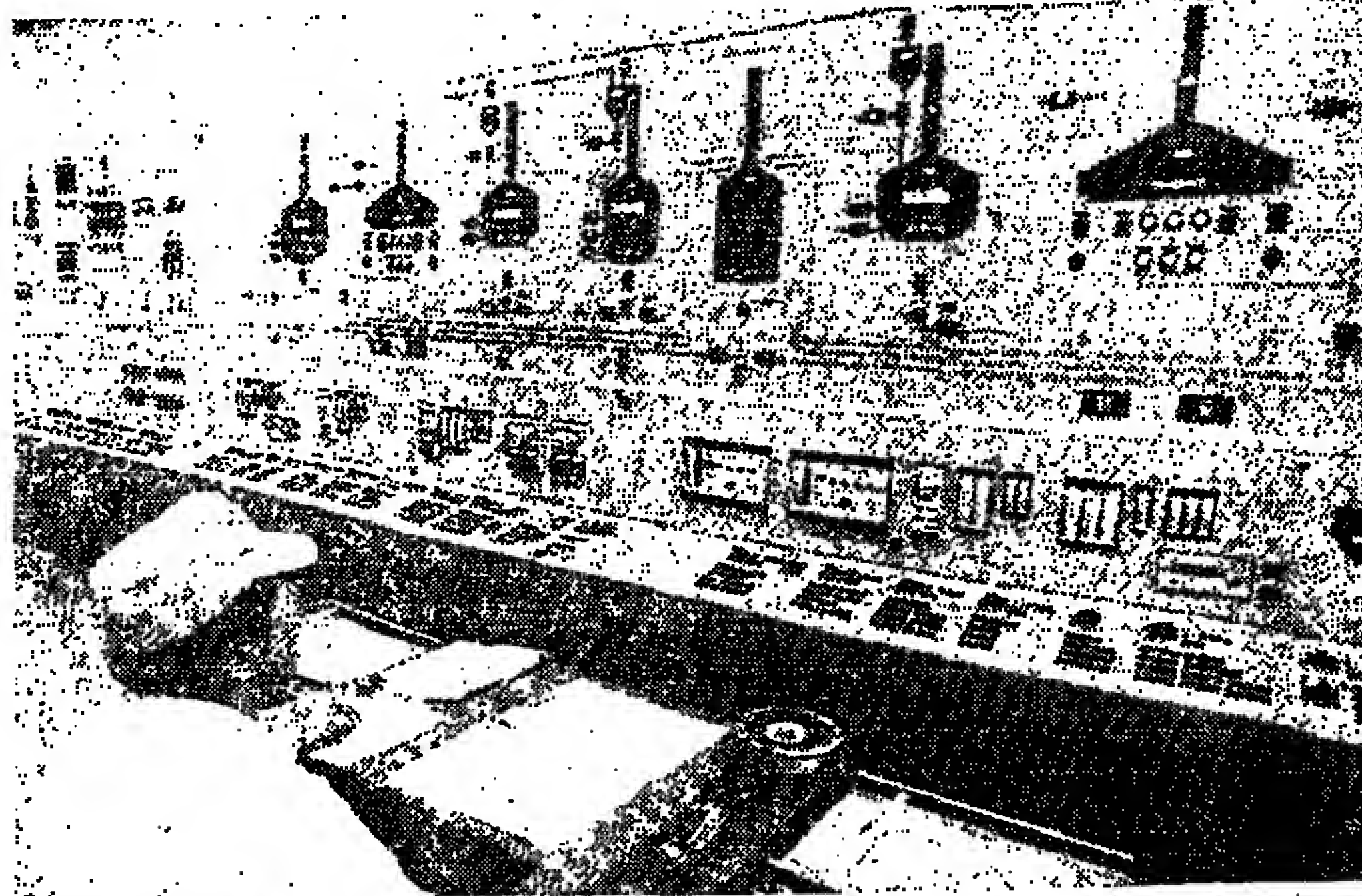
The latest advance in digital signal processors has come from Texas Instruments. Last week the company disclosed plans for a very powerful microprocessor that is optimised for digital signal processing applications.

Flexibility

The first version of TI's chip will be introduced later this year. Unlike the Intel chip, the TI 320 will not incorporate its own digital-to-analog and analog-to-digital converters.

TI advanced microcomputers engineering manager, Kevin McDonough, said that the chip was designed for maximum flexibility. Future versions of the device will, however, have the on-board converters and be geared towards particular types of applications.

According to the company the



Control room of a modern brewer in Osaka, Japan. Sensors monitor temperature and pressure as analogue values but microprocessors understand only binary digits. The new chips offer a compromise which opens new possibilities for industrial control.

device will play an important part in making computers more amenable to human methods of communication. The TI chip could be used, for example, to allow a computer to understand spoken commands.

While custom-designed chips can already implement voice recognition to some degree, the TI 320 microprocessor could perform the signal analyses required in "real time" as the words are spoken into the system.

Another advantage of the 320 in speech systems is that it is not tied in to one particular

method of speech analysis. The algorithms for speech recognition are improving all the time. Locking into one of them is a risk for the systems manufacturer, said Mr McDonough.

Like the Intel device, the 320 could also be used to build a modem, but the TI-based system could handle much higher data rates of up to 9,600 bauds. Other areas of application for the new devices could be in weapon guidance systems, radar and sonar signal processing, and in the analysis of geophysical seismic signals.

In the medical field they could be used for ultrasound imaging and infrared imaging applications.

One catch in the speedy implementation of digital signal processing technology is that few engineers are skilled in using it. Most are more familiar with the conventional approach to analog signal processing using so-called linear circuits like amplifiers, filters and oscillators.

The new technology will require newly trained engineers capable of designing systems around it.

Bleasdale 600—first in Europe for use with Xenix

THE READY availability of cheap, powerful microcomputer chips is changing the data processing landscape dramatically. These days computer design is reduced to designing the circuit boards which carry electronic signals to and from the chips and arranging for adequate software (computer instructions) to enable users to work easily with the computer.

None of this is to be looked down on—it took Mr Eddie Bleasdale £500,000 and several

months work to create the Bleasdale 600—but it's substantially different from the early days of computer construction.

The 600 is distinguished by the fact that it is a 16-bit microcomputer, that it is the first European microcomputer designed for use with Xenix and that it found appreciable funding from Barclays Bank and the Department of Industry.

Xenix is an operating system developed by the U.S. software

house, Microsoft, and based on Unix which was developed in turn by Bell Labs.

Operating systems are the sets of computer instructions which control the running of the machine itself (as opposed to applications software which carries out specific tasks).

The better and more versatile the operating system, the better the microcomputer appears. Unix is attracting a lot of attention at present because it is well liked by programmers.

It incorporates an excellent word processing system and it is particularly easy for the programmer to modify the way the machine handles to suit his or her own purposes.

The Bleasdale 600 with 28000 16-bit microprocessor, 256K of memory, eight input/output ports, 500K bytes of floppy disk system and 10 megabyte Winchester disk costs under £10,000.

It all packs into a neat box about two feet square. Main

memory is all in the form of 64K DRAMs. The totally sealed Winchester drive sits on its side in the computer casing.

The 600 version of Xenix has been configured by Logica which is distributor of Xenix in the UK.

Barclays seems happy with its investment; computer experts who have examined the machine think it is well designed and engineers and good value for money. Bleasdale is on 01-328 6661. ALAN CANE

Machining technique introduced

A TECHNIQUE for micro-machining non-ferrous metals and plastics to provide an overall flatness of less than two fringes (two lightbands or 28th millionths) and a surface finish of 0.5 cla has been developed by L. B. Smith (Engineers), 41, Church Road, Bexleyheath (01-303 3828).

The company claims that the method, using a Lucchesi Carini air turbine air bearing spindle, has advantages over the usual method of lapping and polishing. The main one is that the component is held by a vacuum chuck and there is no distortion because polishing is not required after machining.

Mr H. Lessey at his day time number, or phone him in the evening at 01-303 7891, will be happy to go into more detail.

Safety belt

CYCLISTS and other two-wheel riders might like to know about the "Star Ranger." This is a sash style belt, but instead of using light reflectors incorporates eight light emitting diodes powered by a PPS battery.

There are five red lights for the back and three amber on the front. The belt is shower-proof and made of fire resistant fluorescent yellow nylon.

The belt will be going on sale nationally, but meanwhile is available from Harrods or by mail order from Star Ranger, 3, Cale Street, Chelsea Green, London SW3 at £12.50 including post and packaging.

Atlas Copco
Compressed Air Technology

Series 14
SERIES 14, a range of cartridge assemblies for fitting into non-ferrous manifolds, special valves and OEM equipment, has been introduced by CompAir Maxam. Details from the company at Pool, Redruth, Cornwall (0298 712712).

Protective clothing for high temperatures

BY JOHN GRIFFITHS

A NEW carbon fibre-based material capable of withstanding temperatures of 900 degrees C for at least five minutes has been launched by Universal Carbon Fibres, a Working Surrey-based subsidiary of the Coats Patons textiles group.

It is expected to have widespread applications among industrial, emergency services and military users.

It is being produced in a variety of forms, from a lightweight clothing material to heavier weaves for use in seating and for cable insulation.

UCF is taking a cautious approach to initial production, planning output of 1m metres this year. But it envisages a far larger potential, from two sources.

It believes it can capture a substantial slice of the existing market for protective clothing. More important in the longer term, however, is its expected use as seating material in various forms of public transport, where the toxic effect of hydrogen cyanide released from burning polyurethane cushioning materials can be as dangerous as direct flame.

The new material acts as an impermeable "blanket" in such circumstances.

UCF says this market is virtually untapped.

The same applies to passenger aircraft. The material has been approved by the Civil Aviation Authority, but use of flame-retardant materials has been limited because of weight considerations. This is a problem which the new material does not entirely solve.

But development is also taking place of carbon fibre seating frames, 30 per cent lighter than conventional frames, and UCF believes a combination of the two should overcome operators' reservations about the extra weight, and consequent disadvantages.

Hitherto, the most effective flame-retardant materials have been aramid based products worn by firemen and racing drivers. However, these combust at 490 degrees C, and typical survival time for, say, a racing driver immersed in a petrol fire has been a maximum of about 60 seconds.

The new material, called Panotex, is claimed to allow survival in similar circumstances for a minimum of 90 seconds and up to three minutes and 20 seconds, depending on the number of layers used. This is partly because, apart from its combustion resistance, the material has a low thermal conductivity—important because a temperature rise of even 25 degrees C is rapid, is unacceptable to the human body.

Panotex is made from an industrial acrylic "tow" cured into an oxidised fibre which will not burn or melt. This is processed with secondary fibres into a yarn forming the basis of different materials. It can be coloured and patterned, and laminated with other materials.

High resistance to abrasion and imperviousness to cleaning solvents are said to be other advantages.

Inevitably, the product is expensive: £19.28 a metre for the protective clothing mixture of 90 per cent Panotex/10 per cent wool; £14.86 for the 60/40 Panotex / wool covering material.

Switch range

A NEW RANGE of illuminated level switches, sealed or non-sealed, and rated at six or 15 amp 125 VAC and three or 10 amp 250 VAC is now available from NSF Switches and Controls, Keighley, Yorks (0835 61144).

New Issue January 1982

All of these securities have been privately placed. This announcement appears as a matter of record only.

CITIC

¥10,000,000,000

CHINA INTERNATIONAL TRUST AND INVESTMENT CORPORATION (中国国际信托投资公司)

8.7% JAPANESE YEN NOTES DUE 1994

Lead-managed by
The Nomura Securities Co., Ltd.

Co-managed by
The Bank of Tokyo, Ltd. Daiwa Securities Co. Ltd.

NOTICE TO HOLDERS OF FUJITSU LIMITED
(Fujitsu Kabushiki Kaisha) (the "Company")
U.S. \$80,000,000 5% per cent. Convertible Bonds 1996 (the "Bonds")

Pursuant to Clause 7(B) and (C) of the Trust Deed dated 28th May, 1981 under which the Bonds were issued, notice is hereby given as follows:

- The Company has issued new shares of Common Stock through public offerings in Japan and outside of Japan on February 25, 1982 (Tokyo Time). The number of new shares issued was 50,000,000 shares in Japan at the price of Yen 713 per share and 30,000,000 shares (in the form of European Depositary Receipts) mainly in Europe (excluding the United States of America) at the price of Yen 713 per share (equivalent to U.S. \$3.090 per share as indicated by European Depositary Receipts).
- As the above issue price is not lower than the current market price of Yen 711.8 per share of Common Stock (calculated pursuant to Condition 5(C) (iii) and (iv) of the Bonds), such issue of new shares has not resulted in the adjustment of the conversion price of the Bonds. The conversion price of the Bonds in effect on the date hereof is Yen 713 per share of Common Stock.

FUJITSU LIMITED
By: The Bank of Tokyo Trust Company as Trustee
Dated: March 1, 1982

Incidentally, the report in Friday's issue on the automated manufacturing conference was accompanied by an incorrect diagram. We apologise for any confusion to readers: the correct illustration is shown above.

This announcement appears as a matter of record only

Asian Development Bank

Dfs. 100,000,000
11½ per cent. Bonds 1982 due 1988/1992
Annual coupons March 15

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Bank Mees & Hope NV
Coöperatieve Centrale Raiffeisen-Boerenleenbank B.A.
Nederlandsche Middenstandsbank N.V.
Pierson, Heldring & Pierson N.V.

Credit Suisse First Boston Limited
Daiwa Europe N.V.
Deutsche Bank Aktiengesellschaft
Kuwait Investment Company (S.A.K.)
Kredietbank S.A. Luxembourgeoise
Nomura International Limited
Swiss Bank Corporation International Limited
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This announcement appears as a matter of record only
January 1982

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(A Norwegian limited partnership)

U.S. \$ 19,200,000

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in connection with the purchase of a Boeing 747 Jumbo Jet

Provided by
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with
CHRISTIANIA BANK
CHRISTIANIA BANK OG KREDITKASSE
as agent

Christiania Bank has in co-operation with Lefac Norsk Leasing og Factoring A/S arranged the presentation of the project, establishment of the limited partnership, negotiating of the purchase of the aircraft and arranged the financing thereof.

BUILDING AND CIVIL ENGINEERING

Industry support for BRE

THE GOVERNMENT has been told that the state sponsored Building Research Establishment should remain in business and that the Government should continue to provide the bulk of the BRE's annual budget—about £11m in 1981.

The recommendations are contained in a report prepared by the Building and Civil Engineering Economic Development Committee, at the request of Mr Michael Heseltine, Environment Secretary. Full details of the recommendations are published today.

The principal findings are that: "Government must continue to play a major part in funding research" and "the commercially independent capability provided by BRE is now even more important than before."

The report suggests that the construction industry might be able to fund part of the BRE's budget by establishing an industry wide insurance scheme to meet the costs of damages arising from construction defects. Payments into the

scheme would be mandatory and part of the cash raised could be used to fund building research work.

The report notes that a defects liability insurance scheme is already obligatory for French architects, structural engineers and contractors. This had: "developed into a remarkably coherent system, which stems from defined responsibilities for structural stability and related aspects of performance during a ten year period."

It says that a similar system in Britain would require changes in legislation, to provide a recognised time scale in which damages arising from building work could be claimed. Presently there is unlimited liability for claims arising out of construction work.

The report recommends that the possibilities of establishing a "mandatory defects liability insurance scheme" be investigated. This might involve "insurance for each project to be affected either by the employer

or incorporated in tenders, much as a performance bond. A levy on provisions for latent defects could fund the work commissioned by an independent national body set up to co-ordinate and fund construction research."

It would however be undesirable for all building research work to be funded by the private sector. "If it is to command acceptance, some of this work needs to be assessed independently of its commercial sponsors," says the report.

It however recommends that management control of BRE be reorganised to reduce its dependence on public sector orientated work and to forge closer links with the private sector. It recommends the establishment of a supervisory board of management to provide greater commercial flexibility and to review formulation of the research programme. This board should contain representatives from a wide range of construction interests in the commercial sector.

Construction orders in West Germany

NEW FOREIGN orders for the West German construction industry rose to just above DM 11bn (£2.5bn) in 1981 from DM 10.1bn (£2.2bn) in 1980, according to the industry association.

Economic and political uncertainties make it difficult to predict the trend for foreign orders in 1982, but the association says there are no grounds for pessimism.

Open countries continue to dominate accounting for 90 per cent of foreign orders. Iraq displaced Saudi Arabia last year as largest awardee of contracts with a 50 per cent share of total contract value against Saudi Arabia's 20 per cent.

This is in stark contrast with the home industry which is in deep recession. The building slump, which began in 1980 with a fall in orders of 7.7 per cent in real terms, has deepened over the last year with a further fall of 18 per cent—and the rate of decline is accelerating.

In December, West German building companies had orders guaranteeing work for only two months; a fall of a third over the past two years. The industry blames the drop in public spending.

... and in Japan

CONSTRUCTION ORDERS received by 43 major Japanese construction firms fell 18.5 per cent in January to a seasonally adjusted ¥669.59bn (£1.5bn) from an upward-revised ¥811.18bn (£1.85bn) in December, when they were 0.4 per cent higher than in November, according to government figures.

Unadjusted, January construction orders fell 16.3 per cent from a year earlier after an 11.1 per cent year-on-year December gain, the sharpest decline since an 18.6 per cent drop in January 1976.

The January fall was due to a decline in orders for large-scale construction projects.

Adjusted private sector orders in January fell 16.8 per cent to ¥370.90bn (£0.83bn) from a downward-revised ¥448.03bn (£1bn) in December, and they were down 15.2 per cent from a year earlier on an unadjusted basis.

Adjusted public sector orders fell 30.8 per cent to ¥216.71bn (£0.48bn) from an upward-revised ¥322.86bn (£0.61bn) in December, and were down 34.6 per cent from a year earlier on an unadjusted basis, while the rest of the total was accounted for by small-lot orders.

U.S. scare leaves UK unperturbed

WHILE a majority of the U.S. five-member Consumer Products Safety Commission is ordering a ban on the future installation of urea-formaldehyde foam insulation in American homes, users in the UK are preparing for the inevitable reaction both from worried householders and from competitors using other materials.

This type of insulation (made by the installer on site from three substances—urea-formaldehyde resin, a foaming agent and compressed gas) has been more commonly used in the U.S. only in the last five years. It has been the most popular choice for insulation in Britain, however, for 22 years and holds some 87 per cent of the market.

The American commission says that after installation, the insulation can release formaldehyde fumes into the home and that the fumes have been linked to respiratory illnesses in humans and to cancerous nasal tumours in laboratory rats. The ban will, if allowed to become law, shave about \$20,000 of the resale value of each insulated home, says the American industry.

The bodies representing insulation technocrats here all say that the American situation is hardly comparable with UK practice, experience and long-

term successes. Spokesmen for both the National Cavity Insulation Association and the External Wall Insulation Association denigrate American methods of application which do not have to meet the stringent standards laid down in the UK by the British Standards Institution.

In the first place, the two associations argue, the insulation is usually added to timber-framed dwellings in the U.S. whereas it is commonly used here in more traditionally (masonry or block) built homes. Timber-frame houses in the UK generally have insulation already applied before they are put up on site.

Secondly, the timber-framed structures in the average American house have an impermeable outer leaf and a thin plaster-board inner lining so that when the insulation is applied the fumes do not dissipate quickly to the exterior but find their way into the interior of a home.

Quoting from an HMSO publication which reported on conclusions from 122 papers studied by the Health and Safety Executive Council, the NCIA said: "There is at present no evidence suggesting that exposure to formaldehyde has produced cancer in humans. It is therefore acceptable

evidence for any adverse effects on the reproductive system."

Formaldehyde is used in a wide variety of consumer products including particle board, permanent-press clothing, shampoo and toothpaste. It is also used by undertakers (for embalming).

Nevertheless, the Consumer Products Safety Commission of the U.S. has placed a ban on future installations of urea-formaldehyde foam insulation, saying it poses an unreasonable risk of acute health problems and possibly cancer. The ban decision could be upset by the Senate.

UK's National Federation of Building Trades Employers states that there have been no problems concerning the use of urea-formaldehyde foam for building insulation reported to the HSE.

Since the new regulations regarding the amount of insulation in new houses will be coming into force next month, there will undoubtedly be an increase in the use of the formaldehyde foam. The new U-value (heat loss resistance) for walls will be 0.6 against the 1.0 required by the 1976 building regulations.

One of the cheapest methods of achieving the increased insu-

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lation demanded in buildings with the traditional 50 to 75mm cavity walls is by foam filling. This is going to raise the building costs on an average sized house by about £125, compared with £250 using other methods, such as thicker blocks for the internal leaf.

Although the building industry in this country confidently dismisses the possibility of dangerous fumes being emitted from properly installed urea-formaldehyde foam insulation, there is one area of risk which the most stringent regulations and standards cannot cover.

The "cowboy" operator will, unfortunately, always be with us, despite the efforts of local building inspectors. While the damage to the customer is mostly nuisance and loss of money when an unscrupulous installer makes his foam with detergent, the mix might well be more toxic if he gets hold of unsuitable chemicals, or makes up the wrong formula. It is safer to stick to recognised installers.

INTERNATIONAL

Irrigation in the Yemen

SIR M. MacDONALD and Partners of Cambridge, in association with Hunting Technical Services and Rendel, Palmer and Tritton, have been appointed consulting engineers for the \$48m Wadi Mawr Project by the Tihama Development Authority of the Yemen Arab Republic.

Multi-lateral finance for the project is being provided by the International Development Association, the Kuwait Fund for Agricultural and Economic Development, the International Fund for Agricultural Development, Kreditanstalt für Wiederaufbau, the European Economic Community Special Action Account and the Government of Yemen Arab Republic.

The project is planned for the improvement of agricultural production of about 25,000 hectares by the optional use of surface and groundwater involving the construction of diversion structures and feeder canals, the remodelling of minor canals and the installation of tubewells.

In addition the project involves construction of 148 km of approach roads to improve

access to the construction of water supply installations for 103 villages and the construction of two project headquarters including staff housing.

The consultants will review an existing feasibility study, and undertake design and the preparation of tender documents, supervision of construction and advisory and management services. The project is due for completion in 1984.

Railways in Mozambique

TWO ESSENTIAL supply railway lines in Mozambique are to undergo close scrutiny in a four-month feasibility study by the consulting engineers, Mott Hay and Anderson International, Croydon, in association with economists Maxwell Stamp.

Starting immediately, the study will provide recommendations to the Mozambique Government on how to make the best return from £10m British aid for railway improvement from the Overseas Development Administration of the UK.

The two lines in question, from Maputo to Chicualacuala and from Beira to Machipanda are both of narrow gauge and in need of considerable renovation. The Beira line still uses steam engines, while the Maputo

line is diesel. Mott Hay and Anderson will be operating on behalf of the ODA under British technical co-operation agreements.

The consultants will review an existing feasibility study, and undertake design and the preparation of tender documents, supervision of construction and advisory and management services. The project is due for completion in 1984.

The first is the \$5.3m Trinity Commercial Centre, Trinidad, for Home Construction. The 21 month contract is for a two-storey reinforced concrete frame covered shopping centre of 15,000 square meters floor area, plus a car park.

The second is a \$4.7m contract at Gaborone new international airport for the Botswana Government. Of 30 months' duration, works include a terminal building, control tower, technical block and many ancillary buildings complete with services.

GEORGE WIMPEY OF FLORIDA INC has been awarded a \$2m contract to provide services and upgrade runways at Miami Airport for Metropolitan Dade County Aviation Department. Wimpey will install water mains and fuel lines at the airport as well as providing equipment to produce chilled water and water ducts. The company will also replace existing runways at the airport's J complex. Work has started for completion by the end of the year.

UK CONTRACTS

£24m office development

TROLLOPE AND COLLS has begun work on a £24m contract to refurbish Royal London House in Finsbury Square, EC2.

The project, for The Royal London Mutual Insurance Society, represents one of the largest refurbishing contracts ever let and will incorporate a number of building innovations and a great deal of off site prefabrication to meet a demanding building programme which is scheduled for 122 weeks. Development consultants for the project are Richard Ellis, architects are Sheppard Robson.

Just over half the building will be retained with the remainder being rebuilt: two floors including plant rooms will be added providing over 18,500 sq metres of fully air-conditioned offices.

A new archway entrance from Finsbury Square will lead to the central portion of the building which will take the form of a large "landscaped" atrium with quality finishes including polished marble and incorporating three "wall climber" lifts. The building will also incorporate an energy saving system,

controlled from a computerised operations room and the boilers, unusually, will be coal fired. As the scaffolding is taken away, the external finishes of the building will be cleaned and renovated.

Wates win Wimbledon development

WATES CONSTRUCTION has been awarded the £18.5m contract for St Georges Wimbledon, Commercial Union Properties' major shop and office development opposite Wimbledon station.

Expected to take 27 months to complete, the development will comprise 121,000 sq ft of net office floor space together with some 30,000 sq ft of shops in five units ranging from 2,000 sq ft to 17,650 sq ft. There is on-site car parking for over 300 cars including a public car park for the local authority.

It is understood that the office element will take in one eight-storey and one four-storey block. Starting date for the job is March 1.

£25m orders for Laing

JOHN LAING CONSTRUCTION has a contracts package totalling £25m for work throughout England and Scotland, ranging from shopping centres to industrial buildings, homes and leisure facilities.

In the south-east these include a £2m extension to the Army and Navy store in Bromley; a £1.6m fitting-out contract at a Tesco store under construction by Laing in Thornton Heath; a £1.6m reinforced concrete frame for Enderby in the town centre development in Epsom; a £1m Bright Beer building for Watneys London at Mortlake; and a £0.5m fitting-out for British Home Stores at Gravesend, where Laing is building the new St George's Centre shopping precinct.

At Oxford Street, Leicester, 333 flats for single people are to be built under a £5.6m contract awarded by the De Montfort Housing Society, and at Queen Elizabeth Medical Centre in Edgbaston, a £1.4m cancer

Research Campaign building is under construction for the University of Birmingham.

Grosvenor Estates Commercial Developments have awarded Laing a £2m contract for construction of a new shopping centre to developer's shell stage at Thornbury, near Bristol.

In the north, a £3.4m contract for new offices, a garage and refurbishment of existing buildings has been awarded in Manchester by British Gas; and contracts worth more than £2.5m have been awarded for student facilities at the University of Sheffield and for 40 new homes and a community centre in Leeds for the City Council.

A special care unit is to be provided in an extension to the maternity unit at Oldham and District General Hospital, Lancashire, under a contract worth nearly £1m awarded by the North Western Regional Health Authority.

At Dyce in Aberdeen, a £1m leisure centre is under construction for BP at the Petroleum Development (UK) headquarters currently being extended by Laing under another contract, and at Irvine, Lydean (Scotland) has awarded a contract worth more than £900,000 for 12 shop units with a parking area.

PIA's Sri Lanka



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tradition

HYATT CARLTON TOWER LONDON

CAPTURE THE HYATT SPIRIT WORLDWIDE

How Ma Bell plans to ring the changes

Paul Betts talks to the chairman of AT&T following the anti-trust settlement

CHARLIE BROWN, the soft-spoken chairman of American Telephone and Telegraph, has been immersed for many months in the deliberations over whether to break up the world's largest company. But he has still found time to play an occasional round of golf. So when asked to explain how he sees the future for the dismembered AT & T, following the momentous anti-trust decision by the U.S. Justice Department in January, like all good golfers he has a story from the links to make his point.

"There is a story about Walter Hagen, the golfer, who was known to stay up late at night and imbibe occasionally," he said quietly from the top of the telephone company's grand Art Deco headquarters in the heart of Wall Street. "Hagen was in the final of a golf match with a golfer by the name of Leo Diegel. And Hagen was out boozing it up until 2 am before the final day of this match and his companion said 'Oh, you better take it easy. Leo is home in bed. Hagen said 'Yes, but he's not sleeping.' I think the competitors show by their noises around Washington and their requests and drives for legislative protection that they don't have a whole lot of expectations that we are going to be asleep."

Ever since the historic anti-trust settlement whereby AT & T will now be able to enter unregulated data processing and other electronics business in exchange for divesting itself of all its local telephone operating companies with overall assets valued at about \$90bn, the big question has been whether AT & T will be able to perform successfully in a highly competitive unregulated market place.

Brown, who personally took the decision to settle the huge anti-trust case last December, believes the new AT & T can take care of itself. "We are not a fat monopoly. We've been in

	1981*	1990†
Operating Revenues	\$m	\$m
Local service		
Service and equipment charges	21,727.8	28,000
Message charges	2,324.8	850
Public telephones	862.3	250
Private lines and other services	638.2	
Toll service		
Message charges	22,232.7	2,100
WATS	4,487.7	1,500
Private lines and other services	3,527.2	1,800
Directory advertising and miscellaneous	3,002.2	900
Provision for uncollectibles		10,000
Total operating revenues	58,213.8	4,000
*From the latest report and accounts for 1981		
†As forecast by International Resource Development Inc (a Norwalk, Connecticut, Research and Consulting Firm)		



In constant 1982 dollars
*As forecast by International Resource Development Inc (a Norwalk, Connecticut, Research and Consulting Firm)

a competitive environment for 10 years in PBXS and station equipment... about half of our marketing organisation in the AT & T headquarters has been hired from outside the Bell system. We've been building up marketing expertise for a good 200 years now."

Brown also expects the new AT & T to become a major factor in world telecommunications. "We were a major factor 50 years ago, but left those markets because we felt the organisation had an immense job here in the U.S. and we concentrated on that. The nature of telecommunications equipment these days—that is miniaturisation and the use of silicon chip technology—means that manufacturing can expand very quickly in so far as volumes are concerned. We think we can do that and we aim to offer good equipment at

good prices." The company has already set up a foreign marketing subsidiary — AT&T International. In the last two months, the U.S. telephone company acquired a 45 per cent stake in the Irish telecommunications manufacturer, Teletron, and reached a \$180m agreement to supply South Korea with its electronic switching system called "Super-switcher". Although the Irish deal will give AT&T entry into the European market, Brown does not see AT&T about to embark on an acquisition spree. "I don't think it is something we regard as a target strategy. But we will not hesitate to do it where it looks like it is a good idea—as it appeared to be in Ireland."

AT&T is also likely to turn more heavily than it has done in the past to raise funds on the European capital markets. Only last month, the company's treasurer was in Zurich to explain the recent settlement. Brown said the company may well seek to tap the European financial markets. "The bulk of the \$19bn construction programme we plan in 1982 comes from internal earnings. But we do have a considerable need—say \$4.5bn for new capital."

Brown said he had been surprised by the encouraging response in Europe to AT & T's record \$1bn share offering last year. "We've had huge issues of AT & T equity over the years and the response in Europe has been modest. The response to the last one was more significant which led us to feel that perhaps for whatever reason—perhaps attractiveness of U.S. equities—it was a market which was more fruitful

to us than it has been in the past." Although the structure of the world telecommunications industry has up to now been relatively closed, Brown is hopeful some of the past barriers in the international market place will break down eventually. "I would hope that the world telecommunications structure comes to realise more than it has in the past the sense of a system necessary to make the flow of information easy... we would hope standards will become a help rather than a barrier to this flow of information. European standards are somewhat different in some cases from U.S. standards in equipment and interfaces. This is nothing but an unneeded barrier and we are taking some strong steps ourselves to internationalise our product line so that it fits across the world."

Brown, whose entire working life has been spent with the Bell system, is a firm advocate of the so-called systems concept in the telephone industry—whereby the telephone company is involved in every aspect of communications, from manufacturing equipment to operating the various services. One of his biggest regrets concerning the justice department settlement was the decision to break up AT & T's systems structure. "I think it is a bad error to break up the system that has brought the best telephone service in the world to this country. It's an error without any question because integration horizontally as well as vertically is appropriate to a telephone system."

Ironically, while the U.S. is breaking up the Bell system, the systems concept is taking increasing hold of world telecommunications markets. Brown claims there is "an inclination among PTTs to change the way they procure or the way their systems operate. I sense there is a great deal of concern and effort on the part of PTTs to upgrade telephone

systems in the world." Growth, he feels, will overcome the protectionist instincts of the past. "These are sharply growing markets as opposed to contracting markets... I think the growing dynamic nature of these markets, driven by technology leaps which are not comparable to any other technology leaps in heavy industries, would prevent the fencing in of the industry."

Despite betraying some measure of nervousness about the challenges which lie ahead for the new AT & T—after all Brown has undoubtedly made the most far-reaching decision in the company's history since Alexander Graham Bell invented the telephone—Brown flatly refuses to discuss in detail the new markets AT & T is likely to enter.

Inflamed

"We get in more difficulties talking about things we might do next than in any other way in the U.S.; this is commonly known as over-hanging the market—when you announce something you might do, the competitors all get inflamed about it and start suing you for over-hanging and allegedly tempting consumers to wait for your product," he says.

And Brown has had enough of law suits. "We spent about \$360m on the Government anti-trust suit alone; I don't know what the total legal bill is."

So he will only discuss in the broadest of terms AT&T's new markets. He acknowledges AT&T has accumulated a lot of technology in the telecommunications industry which for the first time will be commercially marketable. The settlement has now removed the barriers on many Bell products.

In the Bell telephone laboratories we have been on the leading edge of practically all telecommunications technology; but the introduction of competition has made regu-



Charlie Brown: looking forward to competing with IBM

lators and legislators and anti-trust lawyers nervous in that they feared we might be subsidising competitive businesses with monopoly-orientated businesses and this concern has combined in the last 10 years to inhibit what we could do.

"I think the prime example of this is the cellular mobile technology. For ten years we have had the technology which permits a quantum leap in service for the car and other mobile telephones."

The dramatic changes in the telecommunications and data processing industries was undoubtedly the biggest factor in Brown's decision to agree to the settlement. "Under the 1956 consent decree with the government, we were automatically barred from getting into businesses in which our technology could be used."

At the same time technology used in the communications and computer business has become indistinguishable from the other. A modern telephone switchboard, for example, is in essence a computer capable of receiving, storing and distributing data. "The Bell labs invented the transistor some 25 or 30 years ago," Brown explains.

In the past few weeks, there has been growing speculation of a major battle looming between AT&T and IBM, its opposite-albeit smaller number—in the

computer business. Although AT&T is likely to enter into a vast range of data processing and new electronics markets, Brown thinks the imminent battle between his company and IBM has been overstated.

"IBM is a fine company with a capacity for data processing apparatus that is unmatched around the world. Our capacity is in communications. We are not competing against one another at the core of our businesses; we are in competition on the relative fringes." Brown said AT&T was not in the main-frame computer business. "We don't have any plans at this time to get into that."

But AT&T is in microcomputers and the company is now expected to expand rapidly in the small computer market. Whether AT&T will go into home computers or something like that has not yet been decided.

"I think it is fair to say that this meshing of computer and telecommunications technology has, naturally brought all computer companies into the business of telecommunications. And the need, or the desire, or the advantages of distributed intelligence in processing has brought communications companies into the computer business. But this is not going to be Armageddon," says Brown.

Multinationals learn to live with fluctuating currency rates

BY ALL accounts, companies doing international business have had their work cut out coping with the problems of foreign exchange. The sharp fluctuations in currencies over the past few years have affected them especially badly.

The problem could be said to have started with the abandonment of the Bretton Woods fixed exchange rates after 1973. Yet this is not the finding of a group of specialists who have

just completed a study which shows that, on the whole, multinationals have not only learnt to live with floating exchange rates but have formed new techniques and adapted internal organisation in order to cope.

The study is admittedly rather narrow: it is based on interviews with only 10 large UK companies and eight in the U.S., as well as the Bank of England, the Export Credit Guarantee Department and the

UK Department of Trade. But since all the companies are major by international standards, they probably reflect the broader experience of companies who habitually do business overseas.

The study's basic conclusion is that the switchover to flexible exchange rates has not inhibited foreign investment and cases of actual retrenchment are rare. Among the reasons given for this by the study are the following:

- Companies involved in international business now try to assess the economic risk involved—not just the currency translation risk which can have such a big impact on earnings.
- Companies are organising themselves to monitor and deal with their overall foreign currency exposure, usually with responsibility specifically assigned.
- Currency fluctuations have had less impact than one might expect on pricing and inventory decisions. "Leads and lags" (bringing forward payment of

strong currencies and delaying weak) is often not as decisive as competitive pricing.

● More predictably, companies have learnt quickly how to protect themselves against changes in currency values by hedging. Mostly they do this in the forward markets, especially the Eurodollar markets. Use of currency futures is insignificant by comparison, though it could grow.

● Companies have also learnt to consider the foreign exchange implications of long term financing schemes and overall capital structure.

Financial regulations of various kinds—particularly tax and accounting—have also influenced the way companies respond to the foreign exchange problem.

The highly controversial US accounting rule on foreign currency translation (FAS 8)—which is about to be replaced—made U.S. companies specially sensitive to parity changes because these showed up immediately in quarterly earn-

ings statements, and were often only paper gains or losses. The new rule FAS 52 which comes into force next year shifts the impact from the profit and loss statement to the balance sheet, which is less eye-catching. So even though the same gains and losses will be accounted for, they may become less worrisome.

The study makes special note of the big role played by the offshore markets in providing companies with ways of lay-

ing off foreign exchange risk or obtaining forward pricing. It notes, though, that while companies can readily obtain commitments from banks for six months ahead, markets beyond that are thinner. However, the switch to FAS 52 could allow executives to make longer range decisions, and this may result in a deepening of the longer-term markets.

The study notes: "It is difficult to overstate the importance of these markets in

dispersing the stress imposed by flexible exchange rates on multinational corporations and the banks that serve them. Such markets are central to risk shifting by corporations."

Because of this, the study urges bank regulators to pursue their policy of "benign neglect" and allow offshore markets to thrive unregulated.

* Flexible exchange rates and international business by John M. Blin, Stuart I. Greenbaum and Donald P. Jacobs. Published

by the British-North American Committee. £3 or \$8. The companies interviewed for the study were: Boucaut, FOREX, BP, GE (UK), Lloyds Bank International, Midland Bank, Rio Tinto Zinc, Selection Trust, Shell, Wilkinson Match, American Express International Banking Corporation, Chase Manhattan Bank, Exxon, FMC Corporation, GE (U.S.), Ingersoll-Rand, Northern Trust Co., Occident Petroleum.

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BBC 1

TELEVISION

LONDON

BBC 1

6.40-7.55 am Open University (diff only), 9.08 For Schools, 10.00 You and Me, 10.15-12.07 News For Schools, 12.30 News After Noon, 1.04 Pebble Mill at One, 1.49 Camberwick Green, 2.01 For Schools, 3.00-3.25 Della Smith's Cookery Course, 3.53 Regional News for England (except London), 3.55 Play School, 4.20 Pixie and Dixie, 4.25 Jackanory, 4.40 Scooby and Scrappy Doo, 5.00 John Craven's Newsround, 5.05 Blue Peter, 5.55 Ivor the Engine, 6.00 News, 6.00 Regional News Magazine, 6.25 Nationwide, 6.55 Doctor Who starring Peter Davison, 7.20 Bret Maverick starring James Garner, 8.10 Panorama reports on the battle in Fleet Street, 9.00 News, 9.25 Love Story: Alexa by Andrea Newman; serial in four parts starring Isla Blair, 9.55 Police: Inside Thames Valley Constabulary (Traffic), 10.40 Film 82 with Tina Brown, 11.00 News Headlines, 11.10 A Knight at the Opera: portrait of Sir Geraint Evans.

Chris Dunkley: Tonight's Choice

BBC 2 have much the strongest schedule. Forged Papers is a documentary which traces the story of five Britons who spend the war years in the south of France for one reason or another, hoping to evade the authorities. Forged Papers were essential to avoid arrest, but Gerald Hakim ended up in solitary confinement, Dorothy Chamaide's husband was arrested, Taffy Higginson was imprisoned above Monte Carlo, and Lady Henderson was sent to Ravensbrück.

BBC 2

6.40-7.55 am Open University, 10.35 Speak for Yourself, 11.00 Play School, 11.25 Play it Safe!, 11.35 Write Away, 2.00 pm Loong, Short and Tall stories, 2.25 Maths Help, 2.40 Other People's Lives, 3.05 The Computer Programme, 3.30 Business Club, 3.55 Star Movie: "One Touch of Venus" starring Ava Gardner, 5.10 Ayer at Eton.

7.54 Lauree and Hardy in "One Good Turn", 6.00 Maggy, 6.25 Mr Smith's Favourite Garden, 6.50 News Summary, 6.55 Riverside, 7.25 Forged Papers, 8.15 Marti Caine, 8.40 Not The Nine O'clock News, 9.25 Horizon, 10.15 West Country Tales, 10.45 Newsnight, 11.30-12.00 midnight Tele-montage.

Ruritania and English law

IF THERE is a dispute over an international contract, the first thing a judge or arbitrator must decide is which law applies. In order to solve a conflict of law English judges, about 100 years ago, developed what is known as the doctrine of the proper law: you apply the legal system which the parties choose and if no such choice, express or implied, is evident from the contract, you apply in England the legal system with which the contract is most closely connected.

Convention would substitute the strait-jacket of statutory interpretation for the flexibility of judicial (or arbitral) decision. Experience has shown that in this field flexibility is more strongly required than anywhere else. This may be illustrated by a brief look at the manner in which Article 3 purports to give effect to the parties' freedom of choice. That reads: "The choice must be expressed or demonstrated with

provision of the Convention to which British litigants abroad may be exposed deals with mandatory rules. It gives the court the power to apply the mandatory rules of a country, the law of which is not applicable to the contract but which the situation (as opposed to contract) has "a close connection". This spells disaster for English trading interests. Famous English decisions have estab-

were to prevail in derogation of the law of New York which the parties may have chosen for good reason. In defence of the Convention, it is sometimes urged that it would do little harm in England, but would reform foreign legal systems, thus providing those who have to litigate abroad with a greater measure of security and certainty. There is, however, no evidence that English litigants have been frustrated in foreign litigation as a result of foreign rules of private international law. They are, as has been pointed out, largely identical everywhere. Such small differences as exist should induce foreign legislators to modernise their own laws. They ought not to compel the English legislator to distort his own law.

THE WEEK IN THE COURTS

BY DR. F. A. MANN

No serious criticism of the effects of that doctrine has ever been made, and its application and development in practice are among the great contributions made by the English judiciary to international relations. Because the solution of conflicts of law requires great flexibility, the development has been judge-made almost everywhere.

reasonable certainty by the terms of the contract or the circumstances of the case." Does that allow for an implied agreement?

lished the almost universally accepted principle that if, for instance, A in Ruritania has promised to pay a sum of sterling to B in England under a contract governed by English law, nothing in the law of Ruritania does or relieves A of his obligation. Thus, a Ruritanian moratorium or exchange control or embargo does not afford a defence. The new provision allows the court to do the opposite if it thinks it is most closely connected with the country where the party who is to effect the performance which is characteristic of the contract has, at the time of conclusion of the contract, his habitual residence, or in the case of a body corporate or incorporation, its central administration. However, that presumption does not normally apply to a contract for the carriage of goods (a term including single voyage charter-parties) or where the characteristic performance cannot be determined. Every word of the provisions, which for present purposes have been summarised, is unnecessary, troublesome and even dangerous.

Worse still, on signing the Convention, Britain declared herself ready "to examine the possibility of conferring jurisdiction in certain matters on the Court of Justice of the European Communities" in order to "prevent differences of interpretation." The Community is known to be keen on expanding its powers and it is a fearful thought that the interpretation of the Convention should be left to Luxembourg.

TYNE TEES

9.30 am The Good World, 9.25 News, 1.30 pm North East News and Lookaround, 2.30 Monday Matinee: "The Virgin and the Gypsy," starring Joanna Shrimms and Franco Nero, 5.15 Happy Days, 6.00 North East News, 6.02 Mr and Mrs, 6.30 Northern Life with Tom Coyne, 8.00 Briefing, 9.30 Give Us a Clue, 10.30 North East News, 12.00 Being with God.

ULSTER

1.20 pm Lunchtime, 12.30 Monday Matinee: "The Lady Vanishes," starring Margaret Lockwood, Michael Redgrave and Paul Lukas, 4.15 Ulster News, 6.16 Radio, 6.30 Good Evening Ulster, 6.30 Mr and Mrs, 9.00 Countdown Special: Political Forum—Part 2, 11.20 Ulster Weather, 12.00 News at Bedtime.

YORKSHIRE

1.20 pm Calendar News, 12.30 Monday Matinee: "The Lady Vanishes," starring Margaret Lockwood, Michael Redgrave and Paul Lukas, 6.00 Calendar (Emley Moor and Belmont editions), 6.30 It's a Vet's Life, 9.00 Quincey.

RACING

BY DOMINIC WIGAN

on to finish fourth behind Broadsword, Secret Ballot and No Bombs in the City Trial Hurdle at Nottingham last month.

Prince Bai is also on the upgrade, having recently given nearly two stones and a comfortable heading to Kewwick at Huntington. An ex-French gelding from Paus's prolific Chantilly stable, for which he showed himself to be a useful middle-distance performer on the flat, Prince Bai may be the answer of bottom weight.

It was on the corresponding programme a year ago that he accounted for 15 opponents in the Asken Main Novices Hurdle. At the other venue today, Leicester, all six races are hunter chase events. Checkio Ora—whichever notched a quick hat-trick of wins at Nottingham, Hereford and Ludlow last

spring—has surprisingly been left in the Thrusters Hunter's Chase over two miles instead of being saddled for the 2 1/2-mile Melton Hunt event. An extremely useful hunter chaser on his day, but one who has only been racing over considerably longer distances for some time Checkio Ora need not improve much on the form which saw him chasing home Tommy Joe at Wetherby last month to account for some moderate opponents.

China God, the Princess Royal Handicap winner last year, and those high-class performers, Apple Wine and Holemoor Star, are among the runners for the renewal today of the Doncaster Hurdle. Town Moor racegoers should see an exciting contest.

The betting will cover a wide range because also in the line-up are Derek Kent's erratic but talented Grey Mate, the versatile Chris Thornton six-year-old Path of Peace and Alan Jarvis's improving Prince Bai.

Mr Mellors should be the chief beneficiary of Checkio Ora's absence from the Melton Hunt race. A top-class hunter chaser for several seasons, this brown son of the Ascot Gold Cup winner Principle Wood, Mr Mellors won his third race from seven starts last season when he defeated Checkio Ora at Cheltenham. Sure to be the better for a recent run, Mr

Mellors can get back on the winning trial by giving 12 lbs to Lord Dawson, which was disqualified after coming in first here last season when traces of nandrolin were found in his system. Gritter, the third horse in as many seasons to secure the Cheltenham and Aintree Foxhunter Chase double last season, did well to finish only 2 1/2 lengths behind Cavity Hunter in the Whitbread Trial at Ascot recently. It will be a shock if Gritter cannot repeat his triumph of a year ago in the Trinity Motors event, in which he has only two rivals.

DONCASTER
2.30—Gay Chance
3.00—Femine Derek*
3.30—Prince Bai**
LEICESTER
1.45—Checkio Ora
2.45—Gritter
3.45—Mr Mellors***

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Monday March 1 1982

The limits to profit-seeking

THE developing world's multinational companies are no longer the fashionable villain of the mid-1970s. A period of slower economic growth and deteriorating terms of trade has heightened the attraction of the jobs, the skills and the export earnings which such companies can provide. The Reagan Administration's enthusiasm for free enterprise and free markets, is presumably encouraged by this development—we certainly are. There is another strand in the Reagan Administration's philosophy which, if taken too far, might endanger the trend.

Wrong
 The deregulation of business and the removal of unnecessary bureaucratic controls, is in general a healthy development. It makes a refreshing change from the attitudes ten years ago, which took economic growth for granted and focused too much upon the potential of industry to do wrong. But in the international context the change is a riskier one. The potential conflicts of interest between multinational companies and host countries are real and cannot lightly be dismissed in deference to free enterprise.

A recent case in point is an investigation by the U.S. Securities and Exchange Commission into the Citicorp "parking" case, in which New York's largest bank stood accused of using its worldwide foreign exchange network to shift profits from high tax to low tax centres.

The matter has rumbled on since 1978, when an employee of Citibank first alleged that such transfers were taking place. The results of a three-year investigation by the SEC now allege that Citibank transferred at least \$46m in profit from European financial centres to Nassau in 1974-78 under a scheme approved by the bank's top management.

The question of transfer pricing and Exchange Commission investigations of multinational companies is a well-worn source of accusation against such companies. The "right" price is very often impossible to define; but such an argument holds less

water in the case of currencies whose value is generally a clear market price available. Despite its findings the SEC decided not to take legal action against Citicorp. This was probably the right decision. Citicorp has already endured a good deal of public embarrassment over the revelations. It has changed its ways and made payments to European countries which lost tax revenues because of the transfers.

Yet the reasoning behind this decision by the SEC leadership, as revealed in SEC internal documents obtained by the New York Times, was questionable. It would be worrying if it reflected the attitude to multinational companies of the administration as a whole.

A senior official of the SEC felt that a company which violated tax and exchange control regulations was not necessarily a bad company. The SEC felt that it was reasonable for a company to pursue the most profitable course and that a company should not feel constrained to reveal harmful information about its operations.

Such an attitude sounds odd coming from a Washington agency which has been putting pressure on the Swiss banks to reveal the names of investors who may have been using Swiss bank secrecy to hide from U.S. "insider dealing" laws.

Flourish

The U.S. law enforcement agencies can reasonably argue that it is up to the governments of host countries to ensure that foreign-owned companies comply with local rules and regulations. But these governments are entitled to expect backing from the U.S., just as the U.S. expects their co-operation in return.

The Reagan Administration is pressing foreign countries to provide an environment in which private enterprise in general and U.S. companies in particular can flourish and make profits. If this objective is to be achieved, the freedom to make profits has to be tempered by sensitivity to the laws and customs of host countries.

Britain's ports ask for help

BRITAIN'S financially troubled ports are entering another crucial phase in the eventful history of their industrial relations. Both employers and Government face hard decisions and have little room for manoeuvre.

The number of registered dockers has declined to 18,000 from 57,000 in 1967. The National Association of Port Employers believes that another three to five years, and some 4,000 more job losses among the registered workforce, will see the end of most of the structural changes caused by containerisation and the shift in trade from west coast ports to the south and east.

Stable
 The reward for successful handling of this phase could be a financially stable industry, with more flexible industrial relations. Failure may result in more crises following those which have necessitated state aid for London and Liverpool—or a confrontation with the dockers.

The association is asking the Government for financial assistance for the ports belonging to the national dock labour scheme to help with further redundancies. This may involve another special voluntary severance arrangement.

The Government has so far aided only the Port of London Authority and the Mersey Docks and Harbour Company. But the Association says that the scheme ports collectively have no money to pay for further large-scale redundancies. There are no profits and no easily realisable assets. The payroll levy to the National Dock Labour Board through which employers finance redundancy payments raised £12.5m last year. Employers argue that it barely covers present interest charges and the cost of new severances still working through the system. There is little scope for increasing the levy further.

with employers in the statutory labour scheme, and are spared compulsory redundancies under the Adlington-Jones agreement which followed the 1972 national dock strike.

What is needed is a more flexible system both on regulation and on working practice: throughout the ports. This may require replacing statutory with voluntary joint regulation, perhaps through the industry's joint council and committees.

The delicacy of achieving major changes by agreement with a suspicious workforce leads most port employers to reject as unhelpful both the General Council of British Shipping's proposal for a government inquiry into the scheme, and the pressure from a minority within their own ranks for a more aggressive line.

Most employers believe that the industry must build on joint regulation. Although some dockers still put up a foolish fight to retain restrictive practices—as in the bitter dispute at Tees Dock—the TGWU has not obstructed recent severances. Rash action now could risk costly confrontation without relieving ports of the already acquired burden of years of surplus labour and redundancy payments.

Doubt

Whether more assistance from public funds will contribute to this objective is open to doubt. The Government will be disinclined to help the ports out of problems which have been compounded by special job protection rights given to workers with a history of militancy. If the employers' case is to make any headway, they will have to demonstrate, first, that the threat of impending financial crisis is genuine and there is no other way of resolving it and, second, that the ports are doing everything in their power to cut their own losses in

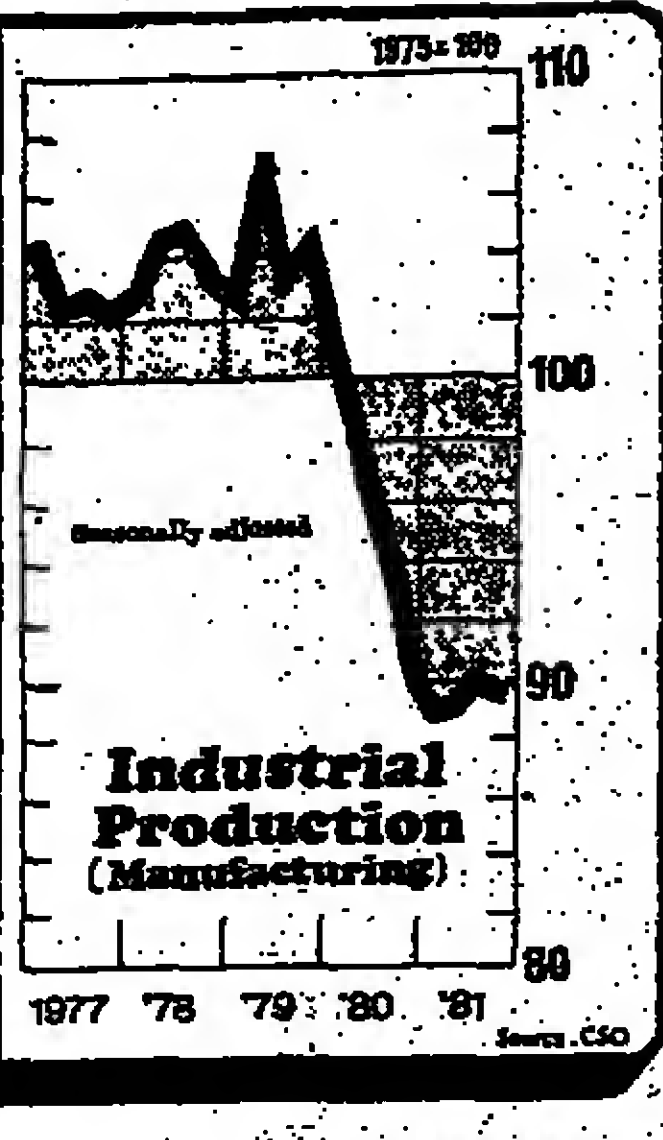
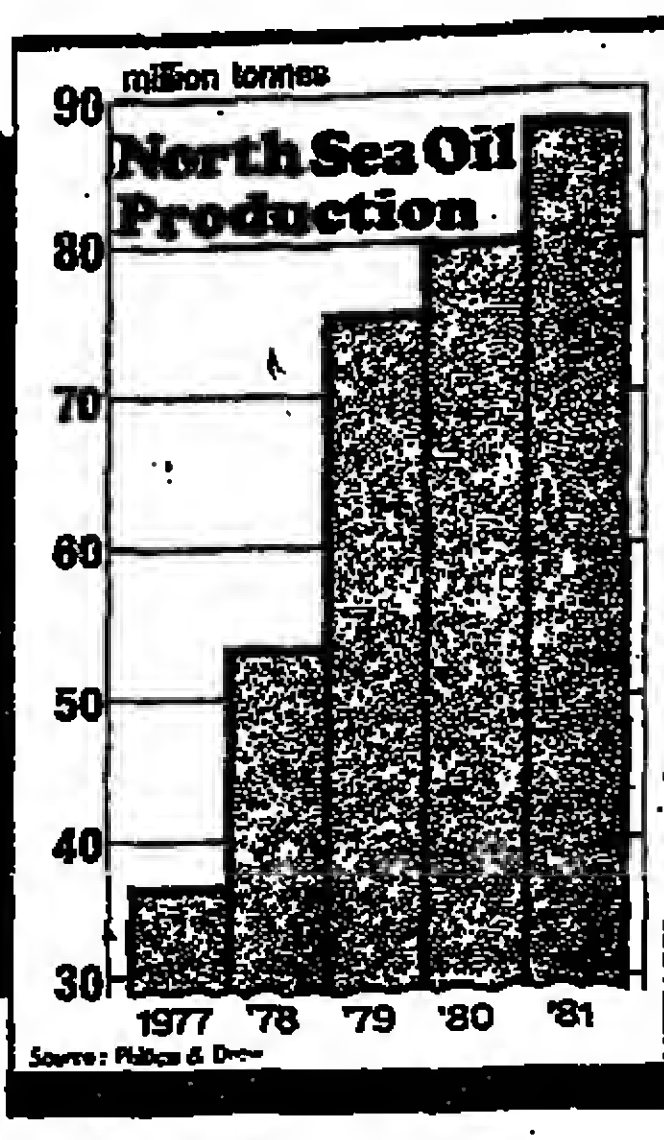
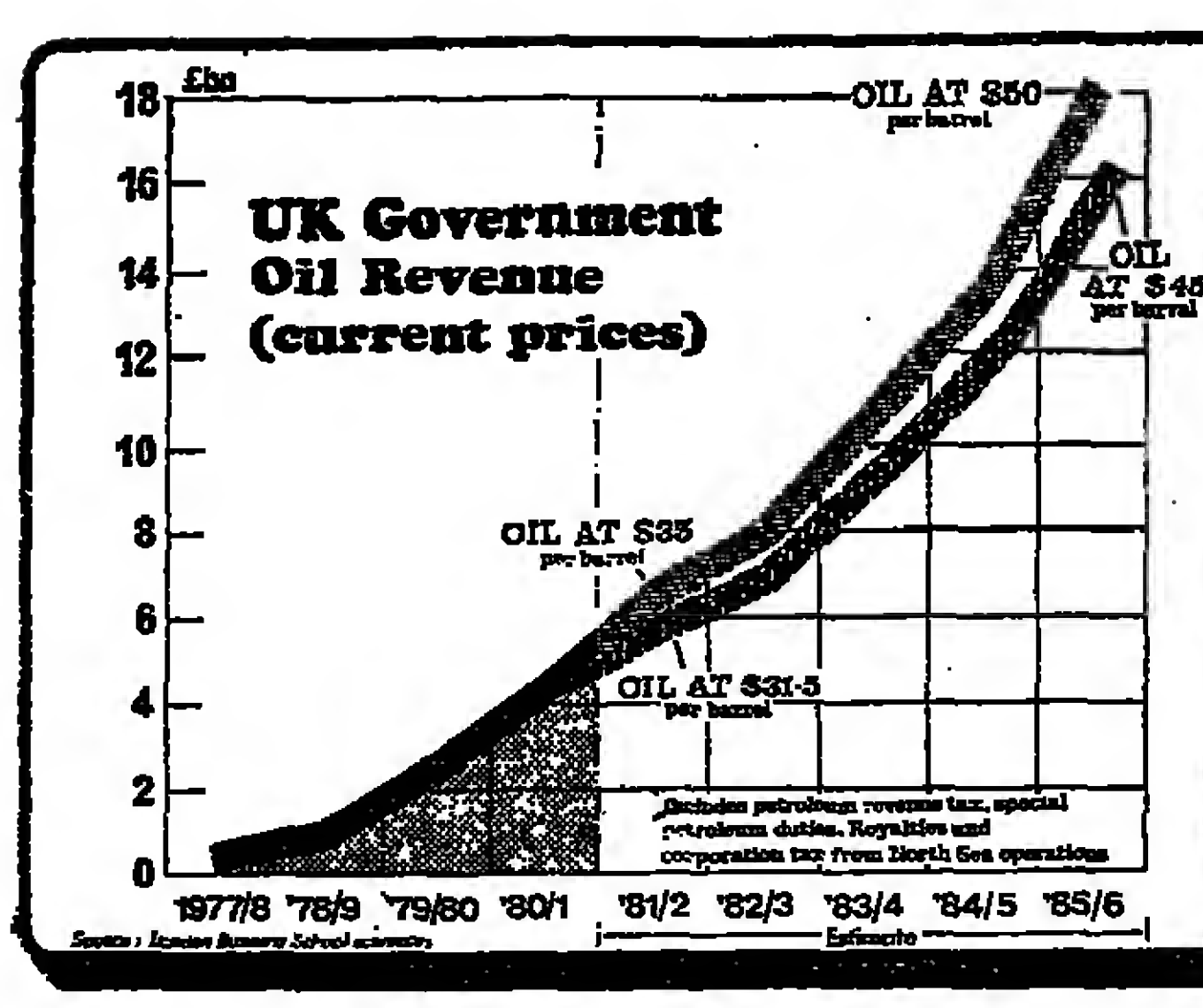
THE BIG drop in oil prices now in prospect has thrown the Chancellor's Budget arithmetic into some confusion. But, for all that, it is good news for the UK economy.

The problem now for Sir Geoffrey Howe, the Chancellor is that it substantially limits the good news which he will be able to announce on March 9.

Oil is so widely used in industry that the immediate effect of a price reduction like the one that has been gathering speed since January is similar to that of a tax cut. It reduces industry's costs and raises profits; it dampens inflation and applies a gentle stimulus to the UK economy. In turn exports can be expected to benefit from the general recovery of world trade resulting from cheaper oil; and industry would welcome any downward pressure on sterling because it would tend to make British exports more competitive.

Unfortunately, however, the Chancellor cannot take any credit for the effect of an oil price reduction and it has significantly reduced his room for manoeuvre on March 9. He has some influence on North Sea prices, but world prices are outside his control. In essence, there is now, in the Government's view, less money to "give away"—the world oil market has stolen his thunder.

However, the Government's anxiety does not stop there as Mrs Thatcher made clear in an



annual interest on the National Debt. On previous price assumptions, oil revenue could be about twice the size of the whole public sector deficit by 1985.

A \$5 cut in oil prices could reduce Government tax revenue from the North Sea by about £1.25bn in a full year, but a number of beneficial side effects would probably bring the net cost, in terms of total Government borrowing to much less, perhaps only £400m to £500m. This is relatively small in terms of the total Budget arithmetic. (Expendi-

ture is scheduled to be £115bn in 1982-83). By comparison, a small adjustment to the interest paid on the National Debt could easily add £500m to the borrowing requirement.

Between 1980 and 1985 the annual volume of North Sea oil production is expected to have increased by about 60 per cent while Government oil revenues were predicted to increase about fourfold in current prices to about £18bn in 1985-86.

On the basis of the recent price of \$35 per barrel of crude, the Government's total oil revenue in the next financial year (April 1982-March 1983) was expected to be about \$8bn. This is not far short of the figure for the whole of the public sector borrowing requirement expected for the year and represents about two thirds of the

annual interest on the National Debt. On previous price assumptions, oil revenue could be about twice the size of the whole public sector deficit by 1985.

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Why the oil companies want to maintain output

THE DRAMATIC fall in oil prices just as North Sea production is approaching its peak must appear a cruel and ironic coincidence to a Government which had been relishing the prospect of big increases in oil taxes.

After all, so much of the North Sea development has been made possible only by the big rise in energy prices which followed the 1973 oil crisis. Britain's offshore oil fields are among the world's most expensive to exploit. Even a medium-sized field can involve a capital investment of well over £1bn.

As a result the capital and operating costs, measured on a present value basis, can run to more than \$10m in a few cases over \$20m for every barrel of oil recovered. And that is before companies consider their return on investment and Government taxes. In contrast, the production costs of some of the Middle East fields can be measured in tens of cents per barrel.

members. This is why Iran is now finding it so difficult to attract buyers, even after reducing its price to \$4 a barrel below the reference level for Middle East crudes.

It is also one of the reasons why UK oil companies have adapted their refineries to process a higher proportion of home-produced, light crude oil. A few years ago—before the North Sea area—UK refineries were operated on a mix of crudes dominated by the heavier grades. The reverse is true today.

The Government, or at least the Treasury, is also keen to see North Sea oil production continue rising. Quite simply, the country needs the oil revenue.

of oil production may not be a bad thing, particularly as the country has already become self-sufficient in fuels. By producing less now the oil industry is deferring the day when the country returns to being a major importer of fuel. So far the industry has produced only 365m tonnes of the 2.2bn to 4.3bn tonnes of oil which the Government believes will ultimately be recovered from the UK Continental Shelf.

But that is little comfort to Mrs Thatcher, the Prime Minister, as she contemplates a General Election within the next two years. She was hoping that North Sea revenues would make it easier to provide the electorate with a mildly refundatory thus pleasing—Budget on March 9.

As Budget Day approaches, oil industry executives are becoming noticeably more restive. They have urged the Chancellor to reduce the overall level of taxation, now geared to take an average of some 85 per cent of net income.

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Men & Matters

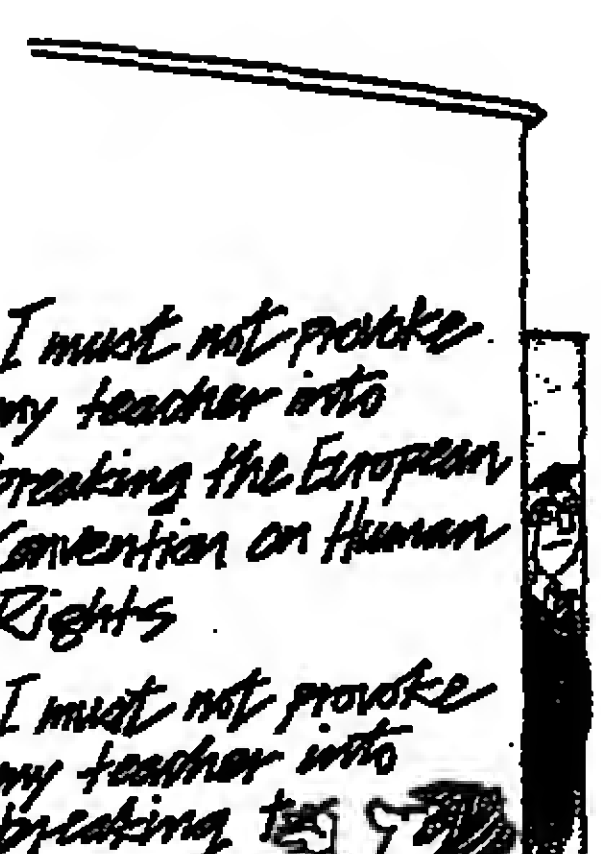
Sparrow on the wing

"I have at present what may be described either as an open or an empty mind about the job," says John Sparrow, the mild and bespectacled merchant banker who is to head the Central Policy Review Staff, the Cabinet Office "think tank."

But Margaret Thatcher's choice of the London personnel chief of Morgan Grenfell for the post surely points to what she expects from it.

During the past couple of years, Rob'n Tibbs—now prematurely recalled to ICI to trouble-shoot for the incoming Social Democratic chairman John Harvey-Jones—has sharpened the CPRS into an instrument of industrial analysis.

The Prime Minister's demands on him have been mainly for examinations of such narrowly specialised areas as British Rail electrification, Government relations with the nationalised industries, De Lorean, and telecommunications.



to do so with short papers on interest rates and the rest of the financial scene.

It remains to be seen whether under Sparrow's direction, the "think tank" will regain the buoyancy that it once enjoyed under Lord Rothschild. The retiring Tibbs has kept it submerged, almost out of sight in the muddy waters of Whitehall.

The broad, long-term view is that of the whole range of Government policy seems to have been given a narrower and more focused focus.

It apparently is doing little work on social problems, nor is it as active as it once was in macro-economic surveys. Even if it cannot recapture its early entrepreneurial zest, there are many who would like it to show a little more ambition.

football club is not on the ball. Martin Spencer, who combines his role as senior partner in West End chartered accountants Casson Beckman with that of chief executive at Chelsea FC, has for months been forecasting grave financial problems for football clubs.

In November, for example, he was telling the Central London branch of the Institute of Cost and Management Accountants that the game was heading towards a crisis. Gates were falling, income from an increasingly disenchanted public declining, yet players were being paid inflated salaries and transferred for unrealistic fees.

Without much apparent effect, Spencer has constantly reiterated the message at special Football League meetings.

He predicts that before long we shall see a smaller league, more ground sharing by clubs, and perhaps even government support for refurbishing the grounds. "After all, other sports get public assistance," he says.

But the annual servicing charges, which amount to several hundred million dollars, are proving too much for the Hunts, who remain fabulously wealthy but have most of their money tied up in oil, coal, ranches and other things that are not convenient for paying off bank debts.

And with silver and oil prices weak, can you understand why Bunker, Herbert and Lamar would prefer more time to pay rather than cashing in some of their assets.

Lawyers and bankers after a weekend buddle down in Dallas are now reported to have found a way to stretch the repayment period. As they say in banking circles, when you owe a dollar, you are a debtor. When you owe a billion, you own the bank.

Low notes

Card pinned to the coat of a Rensington street singer. "Fiscally Handicapped."

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THE ARTS

Liverpool Playhouse

Erpingham Camp

by MICHAEL COVENEY

The Erpingham Camp was a 1968 television play by Joe Orton, seen in a stage version the following year at the Royal Court. Set in a chaotic holiday camp, it was Orton's modern equivalent of The Beaches...

general mood it generates is wonderful. Andy Greenfield's splendid design, with its palm trees, bamboo sticks and painted foliage is redolent of Barry Manilow's awful "Copacabana". Red-coats man the aisles, shaking maracas and tambourines like refugees from Hi-De-Hi!

Turning to his religious adviser, Erpingham drily remarks, "I hardly think this is the answer to falling congregations." Well Cunningham's superbly suave and supercilious Erpingham is the key factor in the show's ultimate success...

Architecture

A tryst at the Tate

by COLIN AMERY

The Tate Gallery is the place to go for modern art. The current exhibition of recent acquisitions shows that it is becoming more careful and more catholic than perhaps it has been in recent years.

Monumental may be a misleading word but Dixon uses it himself. It does not mean that the Northamptonshire scheme was massive and dominant but rather that the formal elements of the design, the metaphorical content as well as the relationship to the landscape, gave the building an historical context as well as a strong presence.

The interval brought the report that Wendy Ellis had broken a wrist, and Miss Collier completed the ballet in fine style. Despite this unerving cast change Wayne Eagling, in his debut as the Painter, showed a headstrong verve to his characterisation and his dancing, matched by the swift footwork and lascivious provocations that made Rosalyne Whitten, another debutante, so tempting a gymnast.

Arts, Cambridge

The Taming of the Shrew

by MICHAEL COVENEY

This fast and extremely enjoyable production by Richard Cottrell is the sort of work the Cambridge Theatre Company does best. The show, recently returned from the Hong Kong Arts Festival, goes on the road again after two weeks in Cambridge to Aberystwyth, Darlington and Harlow.

Hume makes of the boozy tinker a wonderful participant in his own dream, which indeed hath no bottom. He finally nods off just as the comedy reaches its farthest moment, with Petruchio and Kate embracing in the street.

"performance" as are his opposite number's histrionics. As with Beatrice and Benedict, the comedy is really about two people engaging each other's affections by exploiting the worst in their respective characters.

Apollo

The Housekeeper

by MICHAEL COVENEY

Given the current thriving state of American play-writing, it is a complete and utter mystery to me why Shaftesbury Avenue should turn up this urban technical manual. The son takes an exit and hides behind the stairs to witness a little hanky-panky on the sofa.

Clive Merrison and Connie Booth make up the cast and Tom Conti's soporific production is full of such excruciating business as father and son talking in a handshake that stiffens into an incipient arm wrestle and in which resides the struggle between the generations. A real lulu.

Howard Brenton to read 'The Romans in Britain' on tour. Howard Brenton, author of The Romans in Britain, is to read this play as a narrative on a four-week national tour.

Wigmore Hall

Fitzwilliam Quartet

A Saturday-evening recital by the Fitzwilliam Quartet would usually fill the Wigmore Hall. But there is nothing as certain as a hint of enterprise in the programme building to keep an audience away and so it proved this weekend.

worked. The Quartet responded better to the power of the outer movements and the bounding fugue of the finale especially than to the slow movement (a shade less interestingly infected than it might have been) and the scherzo (lacking some delicacy). Borodin's first has inevitably been eclipsed by the popularity of his second quartet, and certainly there is not the wealth of singable tunes in the earlier work ripe for plunder for the Broadway stage.

Covent Garden

Bryony Brind

by CLEMENT CRISP

The new programme at the Opera House, which comprises the Shades scene from La Bayadere and The Two Pigeons, offered impressive new casting, and a horrid accident to Wendy Ellis as the heroine of Pigeons, on Saturday night.

artist—and nothing should be allowed to curtail the expansive nature of her movement (she has a tendency to hasten or over-emphasise the ending of a phrase because her musical intelligence tells her that there is not enough time to permit her line its natural fulfilment).

Her Roman chums are a raggle-taggle crew, but what a good and enduring ballet this is. Gentler than Fille, its detail and sensibilities less extrovert in statement, Pigeons is no less rich dance invention, and sure in its perceptions about the joys and decays of first love.

In the opening Bayadere, Bryony Brind, partnered by Nureyev, gave a first interpretation which indicated how much we have to expect from this outstanding young dancer. With her long, slender limbs and supple back, Miss Brind offers a beautiful and individual physical instrument to the dance.

Elizabeth Hall

Brandis Quartet

by DOMINIC GILL

Six years ago the leader of the Berlin Philharmonic, Thomas Brandis, joined with his fellow-Philharmoniker Wolfgang Beutcher and the distinguished violin and viola respectively of Peter Bram and Wilfried Streble to form a new string quartet.

The interpretation itself, though, was curiously dry; never cold but astringent in its impulse; never falling into its lyrical drive. The Brandis discovered Debussy's notes—most of them: in the first movements, they valedictorally were consistently smudged—without discovering more than a fraction of their eloquence and heart.

F.T. CROSSWORD

PUZZLE No. 4810

- ACROSS
1 Advanced large number in service (4,4)
5 Arranged intervals in health resort one month back (8)
10 Sovereign and a quarter of old (5)
11 Enraged GI mixes drink (9)
12 Will have try at making butter (5,4)
13 They make a sight better series of flutters (8)
14 Parent on leave joins attorney in Temple (6)
15 Useless for instance going back on resentment (7)
18 Heavy expert ought to go to America (7)
20 Support the Spanish drive (6)
22 Four trapped by a cover might be furious (5)
24 Not? (9)
25 It is a church to declare (9)
26 Relative sound of French resort (5)
27 Sends over the moon in a sleet storm (6)
28 Doesn't move corset on deposit (5,3)
DOWN
1 Chap leading American republican meets Trojan woman (6)
2 Clown attached to the French welcome to take time off (2,2,5)
3 Easily earned profit from second-hand string of year's (5,3,4,4)
4 Indicate alternative to a woman abroad (7)
5 Ironed out professionally when hard up (7,3,5)
6 Fret with hothead in eating place (5)
8 Getting into habit of making sauce (8)
9 Leeds and Newcastle are in league (6)
10 Look at composition of mascara (8,4,2)
17 Officer gets over failure on falling in (8)
19 Taking part with off-beat lines (6)
20 Here and now (7)
21 Notice a daughter on green (8)
23 Large-scale fiddle is a bloomer (5)

Advertisement for various theatrical productions and events, including 'The Housekeeper', 'The Romans in Britain', 'The Fitzwilliam Quartet', and 'Brandis Quartet'. Includes dates, times, and prices for each event.

EL SALVADOR

The Catch-22 for Mr Reagan

By Anatole Kaletsky in Washington and Hugh O'Shaughnessy in London

HISTORY SOMETIMES repeats itself, but not often. The word "Vietnam" is on everybody's lips in Washington at the moment, as the guerrilla war in El Salvador intensifies towards another bloody climax ahead of the March 23 elections.

But it is becoming clear that, despite the much-vaunted right-wing backlash which brought President Reagan to power, Vietnam has created a lasting dread of any similar adventure among the American people.

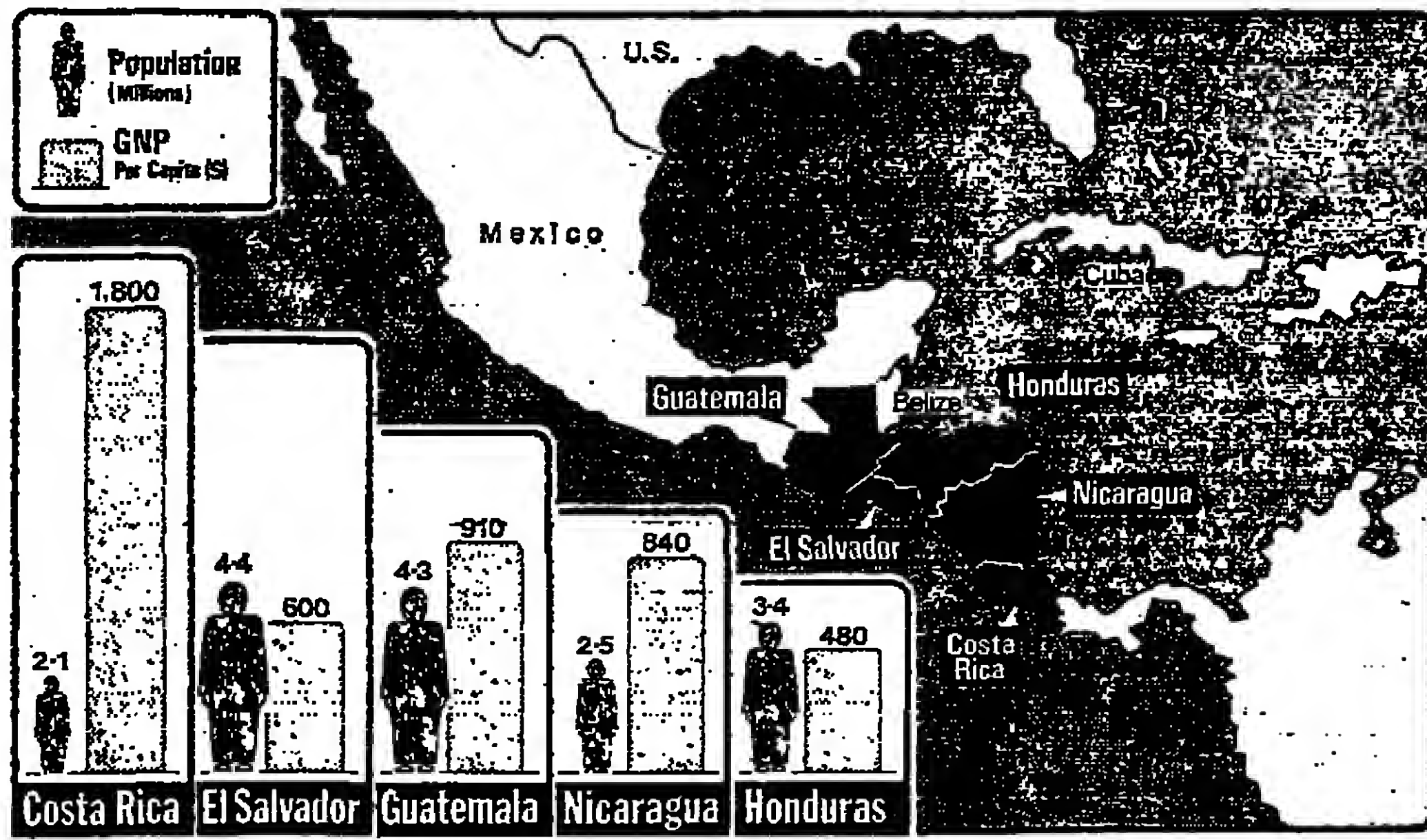
Meanwhile, Washington finds itself more and more isolated from its allies in Europe who, have, almost to a man, made it plain that they consider social conditions in Central America,

and not any real or imagined Soviet mischief-making, to be the prime cause of unrest and insurgency in Europe.

In Europe, only Britain has so far agreed to a U.S. request to send observers to the March poll. The U.S. line on El Salvador has been countered with varying degrees of vehemence by the right-of-centre Governments in Sweden and Belgium at one end of the political spectrum and the Mitterrand administration at the other.

A "military solution" may thus appear to be ruled out. But President Reagan, in his major speech on Latin American policy last week, made no bones about how he views "the true nature of the conflict in El Salvador."

He said that "guerrillas, armed and supported by and through Cuba, are attempting to impose a Marxist-Leninist dictatorship on the people of El Salvador as part of a larger imperialist plan." The U.S. would "do whatever is prudent and necessary to ensure the peace and security of the Caribbean area."



COSTA RICA: Functioning parliamentary democracy; President-elect Luis Alberto Monge, cautious social democrat; current account deficit (1981) \$4.4bn. EL SALVADOR: Military civilian junta; President Jose Napoleon Duarte, Christian Democrat; current account deficit (1981) \$25m.

oligarchy of General Carlos Romero. Indeed State Department officials claim that there is very little difference on substantive issues between the Christian Democrats and the Social Democrats, who left the original coalition mainly because they saw the old rightist military re-emerging to dominate the Government.

But, even if the Christian Democrats do well, there is no guarantee that they will be able to gain control over the armed forces and chart the country's political progress. More ominous is the possibility that the two extreme right-wings which are the Christian Democrats' only serious opponents in the elections will succeed in undermining Sr Duarte's credibility or even oust him altogether.

Lombard How to drive to Glasgow

By Samuel Brittan

SHOULD TOTAL spending, as measured by Money GDP be the final target for expressing the goals of monetary and fiscal policy? The suggestion that it should has now been condemned by Professor Wynne Godley of Cambridge and by the NIESR Review as well as by purist monetarists from the City University in their Annual Monetary Review in Black.

The City University economists emphasise the Sterling M3 highway. Other monetarists emphasise the narrower M1. A third group stresses putting the right amount of PSBR petrol into the tank.

The basic view is that increases of monetary demand have their ultimate effects on prices, but for a transitional period will affect both output and prices in proportions which the Government can neither control nor precisely forecast.

Letters to the Editor

The purposes—and failures—of monetary targets

From Mr R. Bootle. Sir—In his article "Why mumbo-jumbo is winning" (February 18), Samuel Brittan reiterated his by now well-known view on the merits of money GDP as an economic indicator or target, but he gave the argument against it short shrift, and no doubt left those unversed in the technicalities of monetary targets in a state of some confusion.

By blurring this distinction Mr Brittan may have confused the issue. Money GDP cannot act as a target in the first sense. The aim of a monetary target, or indeed any sort of financial policy, is to influence money GDP in the future. Money GDP cannot itself take on this role, not because, as Mr Brittan argues, statistics on it appear with a delay of a few quarters, nor because, as he admits, it fluctuates a good deal from quarter to quarter, but rather because the only feasible guides to policy now are those current variables which have an influence on the future.

not, except in a statistical sense, have an influence on money GDP in the future. Mr Brittan might well acknowledge this since he argues that a money GDP target should not replace the various measures of money supply but supplement them. This addition is important, he argues, because without a specified money GDP objective operating with a family of monetary variables has "so many escape clauses that almost anything that happened would be permissible within the so-called strategy."

This brings us to the second function, for which money GDP is a genuine candidate. Although the Government has had some success in reducing inflation this can hardly be due to the success of monetary targets. They have been a failure partly because they have been wildly overshoot, but more importantly because wage bargainers have simply ignored them.

Meeting the social need

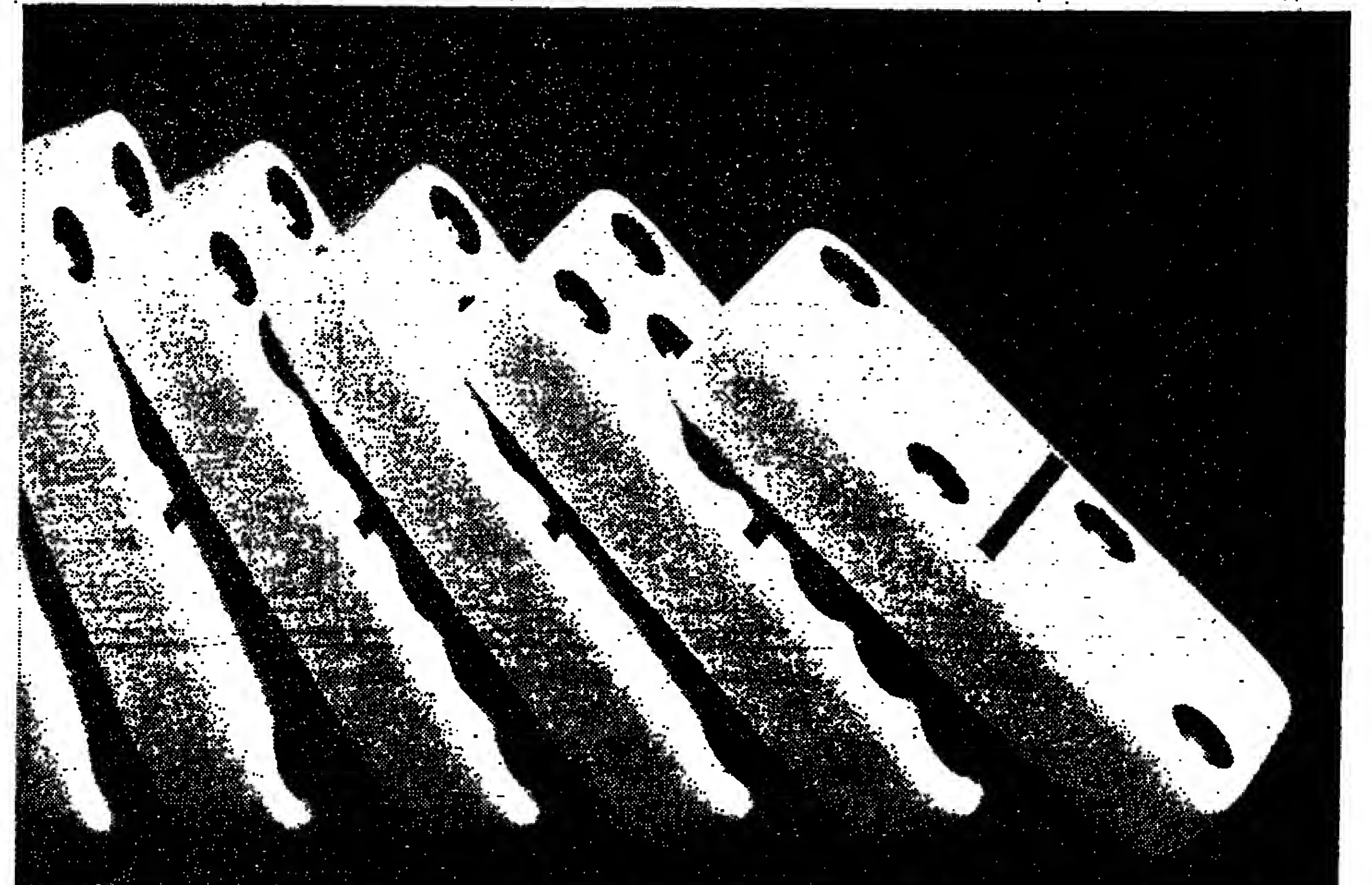
From Mr A. Glyn. Sir—Neither of your correspondents, Mr O'Brien (February 17) and Mr Hall (February 19) make any attempt to dispute the contention of my article that our present economic system offers no prospect of restoring full employment in the foreseeable future.

Of course, as Mr Hall says, those currently employed expect a decent standard of living. It is not the City which will provide them with the necessary consumer goods, but their own efforts. The gross domestic product this year will be around £275bn. Taking into account of the numbers of unregistered unemployed, full employment would involve increasing the number of those at work by about 20 per cent. Productivity would rise as well as capacity was better utilised, so an increase in output of 25 per cent is entirely possible.

Meeting the social need

Simply nationalising the major companies in the economy does not guarantee a successful expansion as both your correspondents point out. Nationalisation must be of a completely different type to that operated in the UK since 1945. Those who do the work must be fully involved in ensuring that what happens in their workplaces fits in with democratically decided priorities.

Far from being innovative, the City has shown itself here to have all the marketing sophistication of a mock auctioneer, and presumably the same lofty opinion of their clients' intelligence. Might one, in passing, have the temerity to ask Messrs Rothschild to justify the "underwriting" commission for Amersham International?



WILL BRITAIN FALL FOR THE LINE THAT INSTABILITY IN SOUTH AFRICA WOULDN'T AFFECT THE WEST?

South Africa is fully committed to a policy of stability, private enterprise and prosperity for all. Naturally, this doesn't suit the plans of many Marxists. They know that Britain and the West are heavily dependent on South Africa for important minerals like chrome, manganese, vanadium and platinum. They know these

materials are essential for making computers, machine tools, jet engines, gearboxes, TVs, drilling bits and defensive armaments. And they know there are no major alternative sources outside the communist bloc. South Africa's enemies are confident that by creating instability in the Republic, they can cause disruption in the West.

The new issue market

From Mr R. Buckland. Sir—Continue to be wryly amused at commentaries upon the London new issues markets and especially upon their reluctance to employ the tender method of issue for equities of established companies.

issues are consistently and accurately predicted by yourselves in plenty of time for steps to swell funds out of the bank into another. The reluctance of City institutions to innovate in tender methods cannot be attributed to any lack of success in their past use.

Roger Buckland, The University of Aston Management Centre, 158, Corporation Street, Birmingham.

Further information can be obtained from The Director of Information, South African Embassy, South Africa House, London WC2N 5DP.

U.S. BONDS

Mid-week reverse shows underlying scepticism

A NOTE of anxiety crept into the bullish U.S. credit markets last week, and eventually came to dominate the mood. Whether this will put a stop to the rally is not clear, but it shows how close to the surface scepticism still lies.

Boliden raises dividend despite profit downturn

BY WILLIAM DULLFORCE IN GOTHENBURG

BOLIDEN, the Swedish metals and chemicals group, reports a fall in pre-tax profit from SKr 429.9m in 1980 to SKr 278.2m (\$48.6m) last year. The board nevertheless proposes to raise the dividend by SKr 1 to SKr 15 a share for a total payment of SKr 69.4m.

Citroen loss as bad as 1980

By Terry Dodsworth in Paris

AUTOMOBILES CITROEN, one of the main subsidiaries of France's Peugeot motor group, is expecting losses for the 1981 financial year at least equal to the FR 443m (\$73.8m) deficit of 1980.

Bahrain issue 400 times oversubscribed

BY MARY FRINGS IN BAHRAIN

A PUBLIC SHARE issue by Bahrain International Bank (BIB) has been more than 400 times oversubscribed, with would-be investors prepared to put up US\$11.8m for the 25m \$1 shares on offer.

Senior posts at Cincinnati Milacron

CINCINNATI MILACRON INC. has elected Mr Clifford R. Meyer as president and chief operating officer. Mr Daniel J. Meyer was elected vice president and general manager.

joined the board of CHARLES BARKER AUSTRALIA PTY. Mr Bernard Butcher, formerly a director of Bank of American International in London, has joined CROCKER INTERNATIONAL BANK in San Francisco as senior vice president in charge of the loan syndication group in the bank's merchant banking division.

INTERNATIONAL APPOINTMENTS

Libertian Bureau of Maritime Affairs, has been elected chairman of the LEGAL COMMITTEE OF THE INTERGOVERNMENTAL GUARDIANSHIP SECTION OF MELLON BANK'S trust and investment department. In this new role, Mr Thompson will have supervisory responsibility for the administration of all decedent and guardianship estate accounts.

David Lascelles

Table with columns: U.S. INTEREST RATES (%), Week to Week, Feb 26, Feb 19, Fed. funds wtkly av., 3-month Treas. bills, 3-month CD, 30-year Treas., AAA, AA, AA Industrial, Source: Salomon Brothers (estimates), in the week to February 17 (M) rise, \$1.2bn to a seasonally adjusted \$447.7bn.

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5 1/2 per cent. Convertible Bonds 1997

- Nomura International Limited, Merrill Lynch International & Co., Kuwait Investment Company (S.A.K.), The National Commercial Bank (Saudi Arabia), Amro International Limited, Banque Nationale de Paris, Crédit Lyonnais, Deutsche Bank Aktiengesellschaft, IBJ International Limited, Kleinwort, Benson Limited, Mitsubishi Bank (Europe) S.A., The Nikko Securities Co., (Europe) Ltd., J. Henry Schroder Wagg & Co. Limited, Société Générale, Union Bank of Switzerland (Securities) Limited

- Alahli Bank of Kuwait (K.S.C.), Algemeine Bank Nederland N.V., Al-Mal Group, Associated Japanese Bank (International) Limited, Banca Commerciale Italiana, Banca del Gottardo, Banca Nazionale del Lavoro, Bank of America International, Banca Mees & Hope NV, Banque Générale du Luxembourg S.A., Banque de l'Indochine et de Soez, Banque de Neufize, Schlumberger, Mallet, Banque de Paris et des Pays-Bas, Banque Worms, Baring Brothers & Co. Limited, Caisse des Dépôts et Consignations, Cazenove & Co. (Overseas), Christiania Bank og Kreditkasse, Citicorp International Group, Commerzbank, Compagnie de Banque et d'Investissements, CBI, County Bank, Crédit du Nord, Credit Suisse First Boston, Creditanstalt-Bankverein, Daiwa Europe Limited, Deutsche Girozentrale, Deutsche Genossenschaftsbank, Dillan, Read Overseas Corporation, Effectenbank-Warburg, Aktiengesellschaft, Euromobiliare, European Banking Company, Robert Fleming & Co. Limited, Girozentrale und Bank der österreichischen Sparkassen Aktiengesellschaft, Goldman Sachs International Corp., Gulf Finance Company Limited, Hambros Bank Limited, Jardine Fleming (Securities) Ltd., Kidder, Peabody International Limited, Kreditbank N.V., Kuwait Financial Centre, s.a.k., Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.), Kuwait International Finance Company SAK (KIFCO), Kuwait International Investment Co. s.a.k., LICB International Limited, Mitsubishi Trust & Banking Corporation (Europe) S.A., Samuel Montagu & Co. Limited, Morgan Grenfell & Co. Limited, Morgan Guaranty Ltd, New Japan Securities Europe Limited, Nippon Credit International (HK) Ltd., Nippono Kangyo Kakumaru (Europe), Nomura International (Hong Kong) Ltd., Norddeutsche Landesbank, Norddeutsche Landesbank, Okasan International (Europe) Ltd., Orion Royal Bank, Österreichische Länderbank, Phillips & Drew, Pierson, Hédling & Pierson N.V., Rowe & Pitman, Saitama Bank (Europe) S.A., Saava Bank (Credentrics) Limited, Saavo International Ltd., Skandinaviska Enskilda Banken, Smith Barney, Harris Upham & Co. Incorporated, Société Générale de Banque S.A., Société Générale de Banque, Sparbankernas Bank, Sumitomo Finance International, Svenska Handelsbanken, Swiss Corporation International Limited, The Taiyo Kobe Bank (Luxembourg) S.A., Tokai Bank Nederland N.V., Tokai Kyowa Morgan Grenfell Limited, Vereins- und Westbank Aktiengesellschaft, Vickers da Costa International Ltd., Wako International (Europe) Limited, S. G. Warburg & Co. Ltd., Wood Gundy Limited, Yamachi International (Europe) Limited, Yokohama Asia Limited

FT INTERNATIONAL BOND SERVICE

Table with columns: U.S. DOLLAR STRAIGHTS, OTHER STRAIGHTS, EUROBOOND TURNOVER, DEUTSCHE MARK STRAIGHTS, SWISS FRANC STRAIGHTS, YEN STRAIGHTS, CONVERTIBLE BONDS. Includes various bond listings with columns for Issued, Bid, Offer, Change, and Yield.

INTERNATIONAL CAPITAL MARKETS

INTERNATIONAL BONDS

Flood of new issues digested with ease

EUROPE'S capital markets were functioning like a well-oiled piece of machinery last week, providing reliable service to borrowers, investors, and issue managers.

With quiet precision the Eurodollar bond market churned out 16 new issues and managed to process them with relative ease. Nearly \$1.2bn of new fixed-interest paper was launched and a surprising portion of it was good quality material.

In the secondary markets recently launched Eurodollar bonds gained up to one point, Euro D-Mark bonds 1 point, and Swiss franc foreign bonds 1 point on the week. The markets were not rallying, but they were certainly performing in a healthy manner.

Of course it did not hurt that interest rates were coming down in markets from New York to Zurich. The six-month Eurocurrency deposit rates (see chart) have been falling and so have bond dealers' inventories.

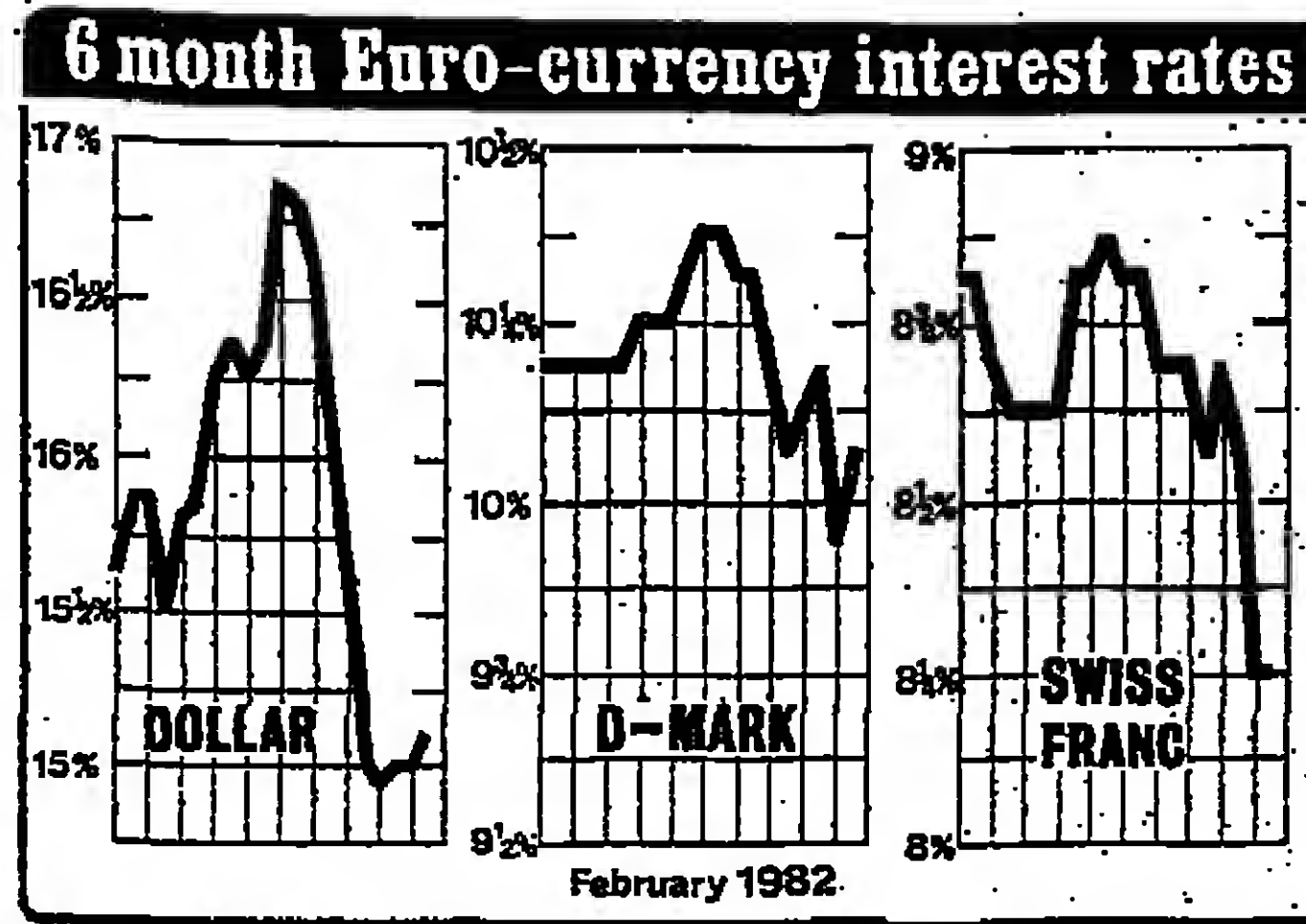
Throughout most of the week Eurodollar traders found good buying demand and many had to scramble at times to cover short positions. The comfort of a positive carry allowed dealers to sleep better at night, safe in the knowledge that their inventories were making, rather than losing money.

On the investors' side, the appearance of top quality Triple A rated names brought the stay-at-home types back into action. Zero coupon bonds were traded by a number of London-based institutions and retail investors. New issue managers found eager Swiss retail investors stamping up capital.

There was also a good deal of swapping by investors moving from Yankee bonds to Europaper and others moving from more seasoned to newer Eurobonds.

The market did not respond with such fervour just because it was in a good mood, however. The flood of new paper was being digested because a lot of funds are being attracted by well-executed deals. And the Eurodollar market continues to discriminate, passing over the less exciting coupons and maturities.

Among the best issues is the \$150m five-year Canadian 15 1/2 per cent paper. The company is owned by the Canadian



Government and lead-manager Morgan Guaranty is providing a temporary guarantee until the Canadian Parliament approves its own. By Friday the grey-market middle price was 1/8 per cent off the 9 1/2 issue price.

There were other attractive borrowers in the Eurodollar market as well: names such as the World Bank, Citicorp, Burroughs and the EIB made appearances. The EIB paper, although of top quality, got off to a slow start but seemed to be making progress late in the week.

What was probably even more heartening than the way the market digested new paper was the fact that last week's flood seemed to affirm the visibility of traditional fixed-interest paper. For a while last month it looked as though zero coupon bonds and floating rate notes would become the mainstay of the Euromarket.

Not all is rosy however, and it remains to be seen whether the rise in U.S. money supply will unnerve European capital markets.

In the Euro D-mark sector Naftna, Mexico's state finance bank, is in the market with DM 150m of ten-year paper carrying an extra-large 11 per cent coupon. This is getting to be a Mexican practice (and an understandable one) as premiums are paid for much-needed money.

The \$100m 17 1/2 per cent Mexico paper is another example; the 15-year adjustable coupon bonds — effectively three-year paper — proved so attractive coupon-wise that the issue was increased to \$130m.

CREDITS

Pakistan gets what it wants

BANKERS CAN argue for hours about the relative attractiveness of a particular Eurocredit borrower, but last week saw Pakistan achieve what Pakistan wanted — despite a divergence of opinion among its prospective lenders.

About three weeks ago a group of seven banks — Arab Banking Corporation, Bank of America, Chase Manhattan, Chemical Bank, Citibank, Gulf International Bank, and Manufacturers Hanover Trust — combined to bid for a \$350m multi-tranche three-year credit for Pakistan.

Bank (EIB) issue at 11 per cent. In 1981 13 issues with a total value of \$1.01bn (\$80m) were made. The central bank, whose permission is required, allows a new issue every four weeks on average.

With the official forecast for a 1982 balance of payments surplus of \$1.13bn (\$5bn), the Central Bank is now quite happy to encourage capital exports. So from January, Dutch investors have been able to take up notes issued by foreign borrowers on the Euroguilder market. Dutch residents were previously restricted to notes issued by Dutch borrowers.

EUROGUILDER NOTES

Foreign investors 'buy the currency'

Established in 1969 to absorb inflows of speculative foreign capital which threatened to disrupt domestic monetary policy, the Euroguilder note market is now proving a useful siphon for surplus domestic funds.

The Central Bank, while still reluctant to allow the guilder to take on a reserve currency role, has also increased the size of the issues it allows. It is still keen to maintain a distance between the Euroguilder and domestic guilder markets and

demanded were simply unrealistic. But a market takes more than one.

The result of all of this was that Bank of America formed its own group and returned to face the Pakistani officials. Now its group has won the mandate for a borrowing worth \$175m.

There are three tranches in the credit: The first is \$75m for one year and the spread is 1/2 per cent above Libor. The second is \$50m for two years and carries a 1/2 per cent margin. The last is three years, also \$50m, with a 1/2 per cent spread.

The management fee has not been disclosed, but the group obviously sees something which some other banks did not. Bank of America is agent and its partners are Chase Manhattan, Gulf International Bank, Morgan Guaranty, and the Habib Bank.

Meanwhile, in Latin America, business is not exactly booming. Some banks may have examined their country lending limits and found little need to race into action.

Ecuador is said to be scouting for short-term funds, having

already hinted at rather hefty borrowing requirements.

In Europe bankers were busy counting up Polish interest payments and wondering what the next event would be in Romania's game of give-and-take. A meeting of Poland's key Western bank creditors in London on Friday seemed to result in a delay beyond the much-rumoured March 4 date — when the 1981 rescheduling agreement was going to be signed.

Alan Friedman

short—usually 5-year—maturities are the norm for Euro-issues.

Euroguilder notes are not underwritten but are sold on a best effort basis with no stock exchange listing or prospectus. A strong element of self control is built into the market, given the dominant position of the two large Dutch commercial banks—Algemene Bank Nederland and Amsterdam-Rotterdam Bank—and their merchant banking subsidiaries.

Issues must be lead-managed by one or more Dutch banks


with up to two foreign banks taking part in the management syndicate. On larger supra-national issues, however, up to four foreign co-managers are now permitted.

Euroguilder market yields are currently lower than on Eurodollar issues, but Dutch notes do have a one point edge over the D-Mark sector. The secondary market has been attractive in recent weeks with foreign investors "mainly buying the currency," according to one dealer.

Charles Batchelor

CURRENT INTERNATIONAL BOND ISSUES																
Borrowers	Amount m.	Maturity	Av life years	Coupon %	Price	Lead manager	Offer yield %	Borrowers	Amount m.	Maturity	Av life years	Coupon %	Price	Lead manager	Offer yield %	
U.S. DOLLARS								D-MARKS								
Amazons	30	1997	15	•	100	Nippon Kangyo, Schroder		Nippon Sheet Glass	30	1987	5	7	100	Deutsche Bank	7.123	
Occidental Petrol.	75	1987	5	•	•	Wagg, Nomura Intl., Dai-ichi Kangyo SBC Intl., Dean Witter Reynolds		Murata	50	1990	8	•	100	Bay. Vereinsbank	•	
Canada	150	1987	5	15 1/2	99 1/2	Morgan Guaranty	15.575	Spanish Telephones	100	1992	10	10 1/2	•	Dresdner Bank	•	
Hiram Walker	75	1989	7	16	100	SG Warburg	16.000	Nafina	150	1990	8	11	•	Dresdner Bank	•	
Citicorp	125	1997	15	15 1/2	100	CSFB, Citicorp Intl. Bank	15.500	Electricite de France	100	1992	10	9 1/2	100	Bay. Hypotheken	9.875	
EIB	150	1989	5	15 1/2	100	CSFB	15.500	SWISS FRANCS								
Australian Ind. Devt. Bank	50	1987	5	15 1/2	99	Citibank	15.800	Toyo Kanessa	20	1987	—	5 1/2	100	SBC	5.875	
CNA	75	1997	10 1/2	15 1/2	100	BNP, CSFB, Caisse des Depots et Consignations	15.875	Casio Computer	80	1987	—	6	100	UBS	4.600	
Fujiura Cable	20	1997	15	•	100	Normura Intl. UBS Secs.	15.750	Quebec	100	1992	—	7 1/2	100	UBS	7.375	
Nova Scotia	75	1989	7	15 1/2	100	UBS Secs.	15.750	Amada	50	1987	—	•	100	UBS	•	
Australia Res. Devt. Bank	30	1987	5	13 1/2	93 1/2	SBC Intl.	15.460	Co-Op Denmark	25	1992	—	8 1/2	100	Bank Hofmann, Banque Scandinave en Suisse	8.375	
Burroughs Corp.	50	1988	6	15 1/2	•	Kidder Peabody Intl. Deutsche Bank	15.380	Satkratchewan	150	1988	—	7 1/2	99 1/2	CS	7.455	
World Bank	250	1988	6	15 1/2	99 1/2	Nippon Secs., Wardley Societe Generale	•	Mexico	100	1987	—	8 1/2	100	UBS	8.500	
Res. Dmkt Co.	15	1997	15	•	100	Morgan Stanley, Bank of America, CSFB	•	Hiram Walker	100	1988	—	7 1/2	100	CS	7.500	
Dome Petroleum	50	1989	7	•	100	Goldman Sachs	14.500	SCN	100	1992	—	•	•	CS	•	
Swed. Export Credit	75	1982	7	•	•			STEELING								
Swed. Export Credit	200	1994	12	0	19.70			TransCanada Pipelines	25	2007	25	16 1/2	98.534	Hambros Bank	16.740	
								FCI's Council of Europe	25	1990	8	14 1/2	100 1/2	Societe Generale, Banque Bruxelles Lambert	14.090	
								YEN								
								Usiminas	10bn	1992	8 1/2	9	•	100	Bank of Tokyo	9.000
								World Bank	20bn	1992	10	•	•	•	Daiwa Europe	•
								KUWAITI DINARS								
								Dart and Kraft	7	1989	7	11 1/2	99	KIIC	11.949	

All these Bonds have been sold. This announcement appears as a matter of record only.



US\$ 150,000,000
Zero Coupon Bonds due 1992

Unconditionally guaranteed by
The Republic of France


Offering price: 25.82% of principal amount at maturity

Crédit Commercial de France

Bank of America International Limited • Banque Bruxelles Lambert S.A.
Dresdner Bank Aktiengesellschaft • The Nikko Securities Co., (Europe) Ltd.
Société Générale de Banque S.A.

New Issue • February 23, 1982

All these Bonds have been sold. This announcement appears as a matter of record only.



US\$ 150,000,000
Zero Coupon Bonds due 1994

Unconditionally guaranteed by
The Republic of France

Offering price: 19.85% of principal amount at maturity


Crédit Commercial de France

Bank of America International Limited • Banque Bruxelles Lambert S.A.
Dresdner Bank Aktiengesellschaft • Merrill Lynch International & Co.
The Nikko Securities Co., (Europe) Ltd. • Société Générale de Banque S.A.

New Issue • March 1, 1982

This announcement appears as a matter of record only. FEBRUARY 1982

U.S. \$315,000,000
Middle South Energy, Inc.



credit support by
Middle South Utilities, Inc.
and its subsidiaries

Arkansas Power & Light Company Louisiana Power & Light Company
Mississippi Power & Light Company New Orleans Public Service Inc.

Loan Facility

Lead-managed by
Credit Suisse First Boston Limited

Commerzbank Aktiengesellschaft Crédit Lyonnais
Midland Bank Limited Westdeutsche Landesbank Girozentrale
The Industrial Bank of Japan Trust National Westminster Bank Group

Managed by

Banque de l'Union Européenne Den norske Creditbank (Luxembourg) S.A.
The Hokkaido Takushoku Bank, Ltd. (Taku-Gin) Singer & Friedlander Limited
Williams & Glyn's Bank Limited

Provided by

Banco Hispano Americano, S.A. Banco Totta & Açores Banco Urquijo Hispano Americano Ltd.
Bank of New South Wales Bank of Scotland Banque Arabe et Internationale d'Investissement (BAII)
Banque Continentale du Luxembourg S.A. Banque Européenne de Crédit (BEC)
Banque Française du Commerce Extérieur Banque de l'Union Européenne
Christiania Bank Luxembourg S.A. Commerzbank Crédit Agricole Crédit Lyonnais
Credit Suisse First Boston Daiwa Bank Trust Company Den norske Creditbank (Luxembourg) S.A.
The Hokkaido Takushoku Bank, Ltd. (Taku-Gin) The Industrial Bank of Japan Trust Company
International Westminster Bank PLC Istituto Bancario San Paolo di Torino
Kansallis International Bank S.A. Kleinwort, Benson Kyowa Bank Nederland N.V. Midland Bank
The Mitsubishi Bank, Nederlandse Credietbank (Overseas) NV The Nippon Credit Bank, Ltd.
PSP & Company (U.K.) The Sanwa Bank, Singer & Friedlander
Skandinaviska Enskilda Banken (Luxembourg) S.A. Slavenburg Overseas Banking Corporation
Société Sennanaise de Banque The Sumitomo Trust and Banking Co., Ltd.
Union Bank of Finland International S.A. Vereins- und Westbank Internationale
Westdeutsche Landesbank Girozentrale Williams & Glyn's Bank

Agent Bank
Credit Suisse First Boston Limited

FT Monthly Survey of Business Opinion

Marshall director to chair brokers' body

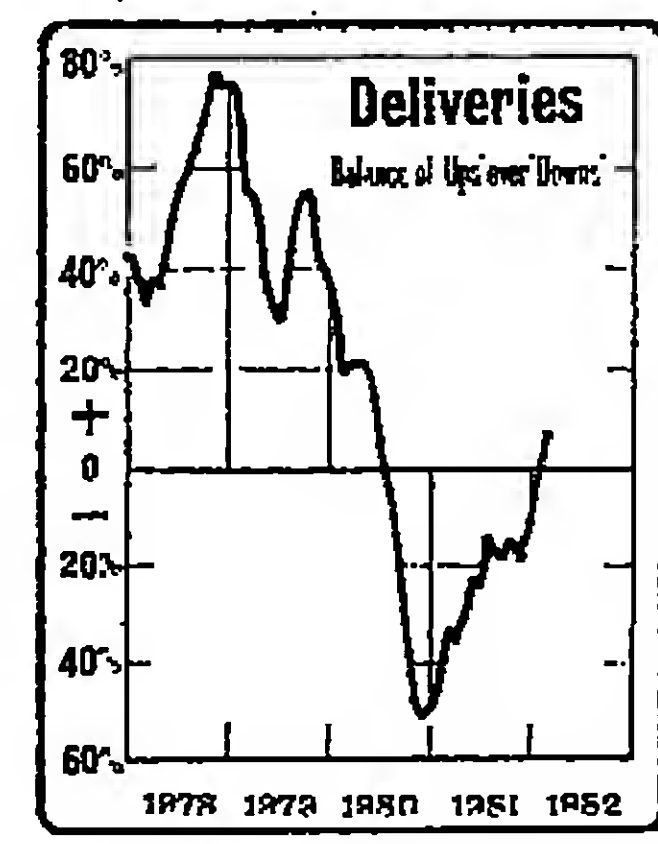
GENERAL OUTLOOK

Marked recovery in confidence

INDUSTRY'S optimism about the future is rising, buoyed by the clear feeling, and not a little hope, that the economy is over the worst and will improve consistently during 1982.

General confidence is well up on the gloomy levels of last year and 1980, with nearly half of the companies surveyed saying they are now more optimistic than they were four months ago, compared with less than a third towards the year-end.

The main reason for greater confidence among engineering companies is improvements in orders, although the coal miners' vote on pay was also cited because it might lead to greater capital spending by the Coal Board. None of the companies in the engineering sector is less optimistic than



four months ago.

In the chemical and oil sectors, confidence was improved by more favourable exchange rates, better productivity and the belief that the economy was going to pick up. Of the companies which were less optimistic, uncertainty over the situation in the U.S. was mentioned, as were fears about the extent to which the U.S. problems might affect Britain and Europe this year.

Greater optimism in shipping and transport was due to the elimination of loss-makers, although there was some concern at the rate at which new bulk carrier tonnage was being delivered without any corresponding expansion in world trade.

GENERAL BUSINESS SITUATION

Statistical Material Copyright Taylor Nelson Group Ltd.

Are you more or less optimistic about your company's prospects than you were four months ago?	4 monthly moving total				February 1982		
	Nov. %	Oct. %	Sept. %	Aug. %	Eng'g. (Non-elec.) %	Chem. & Oils %	Shipping & Transport %
More optimistic	46	34	30	28	54	61	87
Neutral	32	44	48	54	46	13	7
Less optimistic	22	22	22	19	0	26	12

EXPORT PROSPECTS (Weighted by exports)

Over the next 12 months exports will be:	4 monthly moving total				February 1982		
	Nov. %	Oct. %	Sept. %	Aug. %	Eng'g. (Non-elec.) %	Chem. & Oils %	Shipping & Transport %
Higher	77	72	63	62	91	100	34
Same	11	14	24	23	4	0	22
Lower	12	11	12	13	5	0	44
No answer	0	2	2	2	0	0	0

NEW ORDERS

The trend of new orders in the last four months was:	4 monthly moving total				February 1982		
	Nov. %	Oct. %	Sept. %	Aug. %	Eng'g. (Non-elec.) %	Chem. & Oils %	Shipping & Transport %
Up	33	26	16	15	45	53	52
Same	30	37	38	41	50	21	36
Down	17	20	27	24	5	9	0
No answer	20	17	19	20	0	17	12

PRODUCTION/SALES TURNOVER

Those expecting production/sales turnover in the next 12 months:	4 monthly moving total				February 1982		
	Nov. %	Oct. %	Sept. %	Aug. %	Eng'g. (Non-elec.) %	Chem. & Oils %	Shipping & Transport %
Rise over 20%	3	1	1	1	0	17	0
Rise 15-19%	3	2	2	2	5	0	0
Rise 10-14%	7	8	5	7	1	0	0
Rise 5-9%	21	20	20	22	12	39	0
Rise 2.5-4%	23	20	18	20	41	17	0
Remain the same	37	40	44	31	35	9	38
Fall 2.5-4%	5	5	8	8	5	17	0
Fall 5-9%	2	2	2	5	2	0	3
No answer	0	1	1	4	0	0	0

STOCKS

Raw materials and components over the next 12 months will:	4 monthly moving total				February 1982		
	Nov. %	Oct. %	Sept. %	Aug. %	Eng'g. (Non-elec.) %	Chem. & Oils %	Shipping & Transport %
Increase	26	31	23	25	5	18	0
Remain the same	53	44	54	51	62	45	97
Decrease	19	21	20	21	28	17	3
No answer	2	4	3	3	5	0	0

Manufactured goods over the next 12 months will:	4 monthly moving total				February 1982		
	Nov. %	Oct. %	Sept. %	Aug. %	Eng'g. (Non-elec.) %	Chem. & Oils %	Shipping & Transport %
Increase	18	18	14	17	0	35	0
Remain the same	48	44	50	50	56	35	19
Decrease	18	21	21	19	23	30	0
No answer	3	5	4	7	0	0	0
Not applicable	13	12	10	8	21	0	81

FACTORS CURRENTLY AFFECTING PRODUCTION

Are any of the following factors limiting your output at present?	4 monthly moving total				February 1982		
	Nov. %	Oct. %	Sept. %	Aug. %	Eng'g. (Non-elec.) %	Chem. & Oils %	Shipping & Transport %
Home orders	86	89	92	94	95	83	44
Export orders	50	55	55	63	63	65	26
Executive staff	2	2	1	2	10	0	0
Skilled factory staff	3	2	4	3	2	0	0
Components	2	3	1	1	2	0	0
Raw materials	0	0	1	1	2	0	0
Production capacity (plant)	7	4	3	3	0	17	8
Finance	1	0	0	1	5	0	0
Labour disputes	4	2	2	1	2	17	8
Others	21	21	20	14	17	26	70
No factors	8	8	5	5	0	0	3

LABOUR REQUIREMENTS (Weighted by employment)

Those expecting their labour force over the next 12 months to:	4 monthly moving total				February 1982		
	Nov. %	Oct. %	Sept. %	Aug. %	Eng'g. (Non-elec.) %	Chem. & Oils %	Shipping & Transport %
Increase	13	12	8	8	5	4	0
Stay about the same	45	44	47	44	31	45	36
Decrease	42	43	45	48	64	51	64

CAPITAL INVESTMENT (Weighted by capital expenditure)

Those expecting capital expenditure over the next 12 months to:	4 monthly moving total				February 1982		
	Nov. %	Oct. %	Sept. %	Aug. %	Eng'g. (Non-elec.) %	Chem. & Oils %	Shipping & Transport %
Increase in volume	34	25	23	23	40	40	61
Increase in value but not in volume	11	9	12	12	3	0	33
Stay about the same	23	20	22	19	37	7	0
Decrease	31	42	40	43	20	53	7
No answer	2	3	3	3	0	0	0

COSTS

Wages rise by:	4 monthly moving total				February 1982		
	Nov. %	Oct. %	Sept. %	Aug. %	Eng'g. (Non-elec.) %	Chem. & Oils %	Shipping & Transport %
0-4%	2	2	4	4	4	0	0
5-9%	80	80	75	67	91	79	57
10-14%	16	14	13	17	5	21	43
15-19%	0	0	0	0	0	0	0
20-24%	0	0	0	0	0	0	0
25-29%	0	0	0	0	0	0	0
30-34%	0	0	0	0	0	0	0
35-39%	0	0	0	0	0	0	0
40-44%	0	0	0	0	0	0	0
45-49%	0	0	0	0	0	0	0
50-54%	0	0	0	0	0	0	0
55-59%	0	0	0	0	0	0	0
60-64%	0	0	0	0	0	0	0
65-69%	0	0	0	0	0	0	0
70-74%	0	0	0	0	0	0	0
75-79%	0	0	0	0	0	0	0
80-84%	0	0	0	0	0	0	0
85-89%	0	0	0	0	0	0	0
90-94%	0	0	0	0	0	0	0
95-99%	0	0	0	0	0	0	0
100%	0	0	0	0	0	0	0
No answer	2	4	7	10	0	0	0

UNIT COSTS

Unit costs rise by:	4 monthly moving total				February 1982		
	Nov. %	Oct. %	Sept. %	Aug. %	Eng'g. (Non-elec.) %	Chem. & Oils %	Shipping & Transport %
0-4%	2	2	3	3	21	0	0
5-9%	40	40	39	33	40	35	1
10-14%	36	32	36	30	29	48	95
15-19%	0	0	0	0	0	0	0
20-24%	0	0	0	0	0	0	0
25-29%	0	0	0	0	0	0	0
30-34%	0	0	0	0	0	0	0
35-39%	0	0	0	0	0	0	0
40-44%	0	0	0	0	0	0	0
45-49%	0	0	0	0	0	0	0
50-54%	0	0	0	0	0	0	0
55-59%	0	0	0	0	0	0	0
60-64%	0	0	0	0	0	0	0
65-69%	0	0	0	0	0	0	0
70-74%	0	0	0	0	0	0	0
75-79%	0	0	0	0	0	0	0
80-84%	0	0	0	0	0	0	0
85-89%	0	0	0	0	0	0	0
90-94%	0	0	0	0	0	0	0
95-99%	0	0	0	0	0	0	0
100%	0	0	0	0	0	0	0
No answer	17	17	14	23	10	17	3

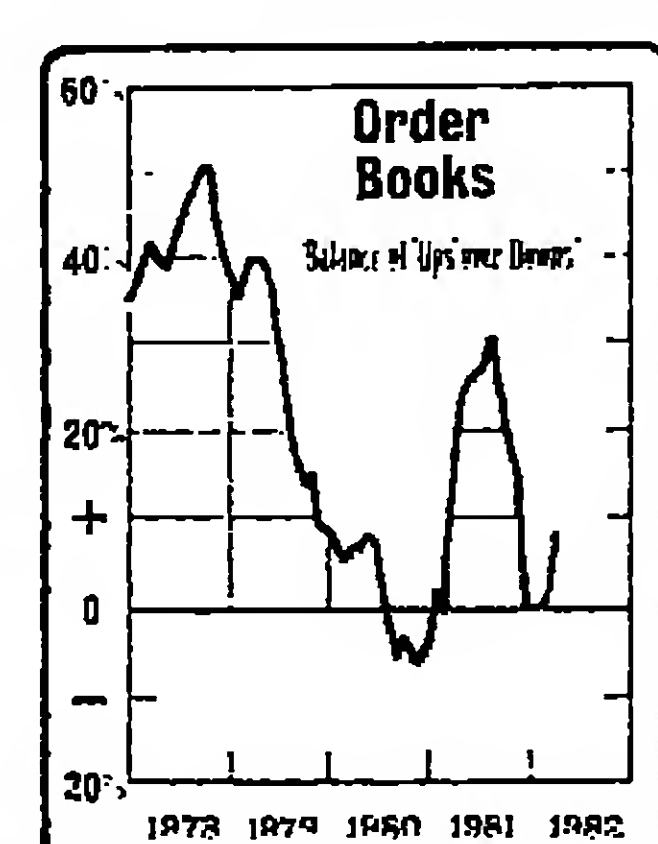
PROFIT MARGINS

Those expecting profit margins over the next 12 months to:	4 monthly moving total				February 1982		
	Nov. %	Oct. %	Sept. %	Aug. %	Eng'g. (Non-elec.) %	Chem. & Oils %	Shipping & Transport %
Improve	46	47	49	48	71	70	87
Remain the same	42	42	43	39	17	21	11
Worsen	12	11	8	13	12	9	2

ORDERS AND OUTPUT

Split views on exchange rate

ALL THREE sectors indicate increasing order books compared with October, when they were last questioned. There were signs of customers starting to reorder from the engineering sector having reduced their stocks to very low levels. Exports of sophisticated equipment to Opec countries are also improving, except for plastics and brewing chemicals, where demand remains poor. One shipping company described freight rates as "appalling" and another felt that if the situation deteriorated further the Government might have to subsidise shipping costs.



although this appears to be wishful thinking.

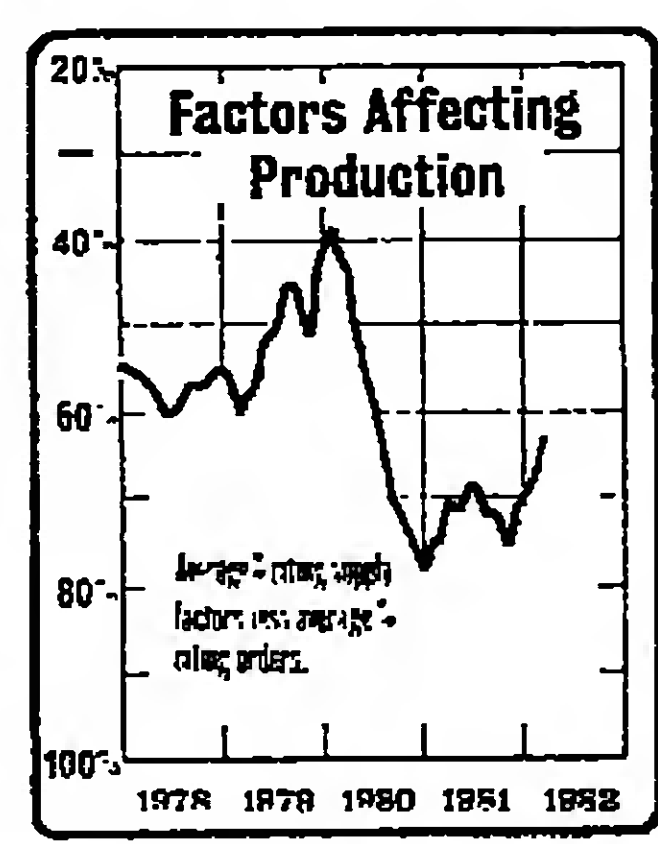
Both engineering a chemical and oil sectors are more optimistic about increasing their exports in the next year. The exchange rate remained the main factor affecting exports, though some think lower exchange rates have helped and others say the uncertainty over the rate is making life more difficult than ever. One company said it did not know at what price to accept a U.S. order because of the fluctuating sterling-dollar rates. Other difficulties were finance facilities and the spreading recession in West Germany and the U.S.

CAPACITY AND STOCKS

Destocking almost over

AFTER A long period of destocking, most companies in all three sectors felt the current level of stocks was about right. The chemical and oil sectors were less inclined to expect increases in raw material stocks but still expected an increase in stocks of manufactured goods in the next 12 months. Both engineering and chemicals indicated that improved stock control systems were being introduced.

Shortages of home or export orders or consumer demand are still the major, if slightly less prominent, factors affecting production—and one chemical company was actually waiting for a plant to come on stream, which led to its output being affected by a shortage of capacity.



For the third consecutive month the extent to which production is affected by demand rather than supply factors has moved in the supply direction.

In spite of the increasing pool of available labour, there are more complaints about its quality and suitability for skilled vacancies. One engineering company said past failures to train and give incentives to the right calibre of managers meant it was now short of people to manage high-technology operations overseas, and there is a persistent shortage of suitable high-grade scientific and engineering graduates.

No specific shortages of supplies were reported in any sectors although delayed deliveries are still an occasional problem.

CAPACITY WORKING

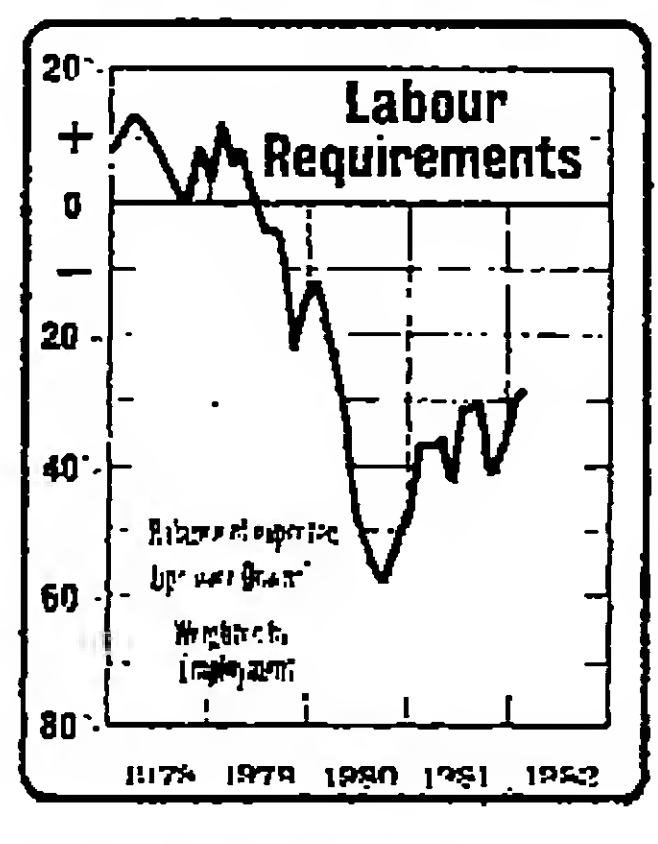
Are you working at your planned output level for this time of year?	4 monthly moving total				February 1982		
	Nov. %	Oct. %	Sept. %	Aug. %	Eng'g. (Non-elec.) %	Chem. & Oils %	Shipping & Transport %
Above target capacity	1	1	1	3	0	0	0
On target	60	56	52	44	40	83	73
Below target capacity	38	41	47	52	60	17	27
No answer	1	0	0	1	0	0	0

INVESTMENT AND LABOUR

Few signs of new jobs

THE INDEX for labour requirements is at its highest for two years, although still very low and in most cases the main redundancies and labour-hedging appear to be over. There is still some over-manning, however, and substantial increases in output could probably be achieved with no or very little increase in workforces.

Both engineering and shipping and transport sectors expect their capital expenditure over the next 12 months to increase. This is a complete reversal in shipping and transport, where last October every company expected capital spending to fall. There are now indications of substantial purchases of heli-



icopters and ships.

More companies now feel their liquidity levels are about right and if there were to be a sudden recovery there are signs that liquidity might be strained. As the move out of the recession is expected to be both slow and modest this year, present liquidity levels in all three sectors are unlikely to pose problems.

Chemical and oil concerns are now less inclined to say they will need bank borrowing as a source of finance for capital expenditure. Fewer companies are now referring to stock reductions as a means for financing capital spending, confirming the signs that destocking is over.

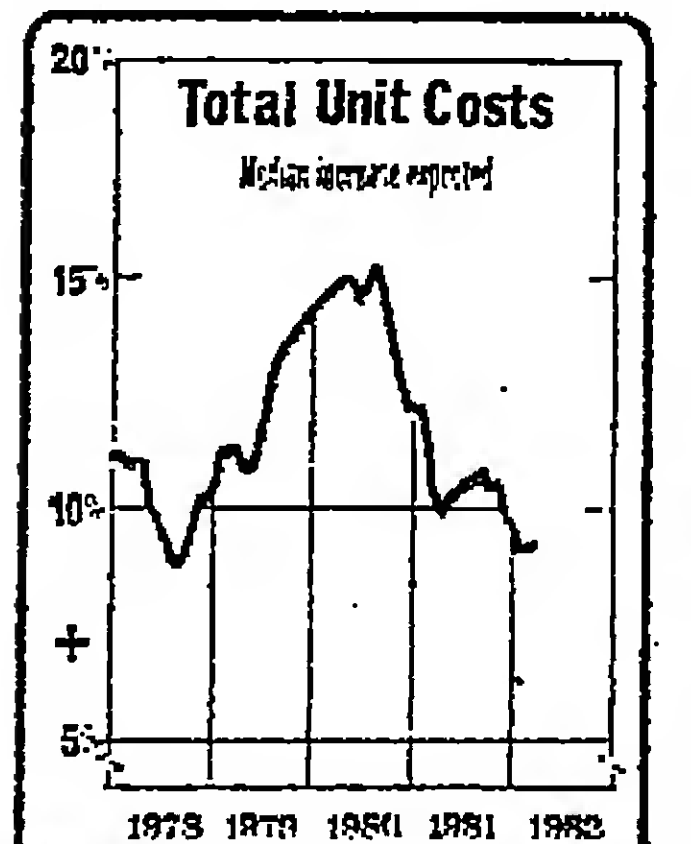
COSTS AND PROFIT MARGINS

Growing fears about wages

THERE IS greater feeling than in October that wages are going to rise significantly faster and in consequence, unit costs are more widely expected to go up.

About a third of the companies surveyed said they would try to resist strongly requests for a shorter working week and about the same proportion felt that correct wage differentials had already been re-established.

Most of those companies which wanted to increase differentials felt skilled workers were the most deserving category.



All three sectors are more hopeful of increasing their profit margins in the next year and all cited improved efficiency as one cause. On the negative side, some engineering companies complained of increased competition in

Companies and Markets INTL. COMPANIES & FINANCE

Crackle on the air at RCA

IF A SINGLE company was chosen to illustrate the pressure of fashion upon U.S. big business in the 1960s and 1970s...

RCA made spectacular mistakes. In the super-confident 1960s the company went into mainframe computers and announced it would beat IBM. It lost.

In the early 1970s, the craze was conglomerate, so RCA diversified. Some of the companies it bought, such as Hertz, the car-hire concern, in 1967, were good ones, many were not.

By the late 1970s, the cash cow was business's favourite pet. Everyone had to have a cash-producing offspring. RCA's cash cow was CIT, the finance company bought in 1979 for almost \$1.4bn.

None of these things would have been so bad if RCA had not meanwhile neglected its main businesses in consumer electronics. RCA was left standing by the Japanese on the most important consumer electronic product of the 1970s, the video tape recorder.

RCA also failed to modernise the production lines of such bread and butter products as colour television. Even today, the company admits that its facilities are 20 per cent less efficient than its Japanese competitors, because of under investment.

Finally, RCA engaged in some of the most spectacularly disruptive management politics of the period. Apart from the revolving door through which four chief executives have been ushered in six years, the corporate world was amazed by events like the hiring and then sacking within six months of Mr Maurice Valente as RCA president in 1980.

Mr Thornton Bradshaw, the new head of RCA, is not a man to be trusted. A fragile but sharp 64-year-old, he chews on his pipe and reviews the most calamitous aspects of the history of RCA with the air of a retired prime minister.

General David Sarnoff, he says, was a genius. His son was "not what RCA needed at the time." Mr Anthony Conrad, next in line, went after a tax scandal, by which time RCA's board was "dipping into its reserves" for a candidate. The regime of Mr Edgar Griffiths, which Mr Bradshaw praises for some things, but which he refers to coldly as "the previous administration," also ended in explosion.

Perhaps in part because Mr Griffiths, a dour, numbers-oriented, lifetime career man at RCA, resented the amount of second-guessing on the executive floor at RCA. These internal divisions, says Mr Bradshaw, were chiefly the product of "a natural division of opinion" about what RCA

time, he says, one group which believed consumer electronics was a mature industry in which RCA could never recover its early eminence, and which thus argued for diversification. The other school, of which Mr Bradshaw claims always to have been a member, aimed at a "return to roots."

The CIT deal was the diversification which brought RCA most trouble—in its timing if not in its inherent wisdom. The cash strategy failed because the interest rates, themselves needed all the capital they could generate, because the purchase cost of CIT put strains on RCA's balance sheet.

and should, Mr Bradshaw hopes, release capital for the core businesses and help restore RCA to the top ranks of creditworthiness—getting rid of the ugly BBB debt-rating the company now wears around its neck.

In terms of management, Mr Bradshaw is moving softly but firmly. There is a vacant president's office. It will be filled, says Mr Bradshaw, by the half-way mark in his five-year tenure.

At the lower level, the entire top management of RCA's languishing solid state division has been replaced by outsiders and, following a well-established pattern, Mr Bradshaw has picked his own man, Mr Grant Tinker, to run NBC, which has

stantially in the lead" over Japan. Among the products in the pipeline is a 50 inch cubeless TV which hangs on the wall like a picture.

Manufacturing: This is the area where the Japanese built up a big lead in terms of cost and quality in the 1970s. Now the quality gap, he claims, is closed and the remaining 20 per cent cost gap will be closed by added investment.

Distribution and Marketing: RCA's resources here, he says, are "remarkable."

Service: RCA has 13,000 employees in its service division, which helps with marketing and which is highly profitable in its own right.

As for future product development, Mr Bradshaw's initial thoughts lie in diversifying from NBC's broadcasting base into the wider and more rapidly growing programming and software industry for cable television and other video forms, to the extent that legal restrictions permit. NBC has lagged behind its competitors in this respect. He sees the growing diversity of uses for the picture tube (RCA recently started making tubes for computer display screens) as the company's base for future incursions into the high technology home video area.

There is also strong emphasis upon improving performance in the solid state division, not only because it is an important parts supplier but because as an innovator in custom-made integrated circuits it holds the key to RCA's technological progress in consumer products.

The VTR boat, says Mr Bradshaw, has been missed, but the world of personal computer and interactive video systems is still young enough to create opportunities for a more alert RCA.

As a one-term chairman, Bradshaw's biggest contribution to RCA will probably be, apart from quelling civil war, the selection of a successor. The model of a team man himself, he is trying not to rush this decision and is also determined, he says, to check thoroughly all internal candidates before going outside.

He does, however, have a very clear idea of what the next chairman of RCA should look like: "He must be that fairly rare combination of an engineer, a broad person who understands the social responsibility of a large and visible corporation and a risk taker."

All three of Mr Bradshaw's predecessors had at least one of these qualities, but none was an engineer. Mr Bradshaw himself is not.

Perhaps it is just coincidence that two other very large but changing corporations, GE and Du Pont, have also picked engineers to lead them in the 1980s. Or perhaps this time, RCA is going to be in early on an emerging fashion.

Mr Bradshaw erects his strategic frame on four main feet:

Innovation: Although RCA Laboratories in 1980 was the second largest register of patents—after General Electric—Mr Bradshaw says that spending on research has been neglected by all previous administrations. But in the television set area, he believes that RCA in particular and the U.S. in general are still "quite sub-

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RCA, founded by General David Sarnoff in 1919 and the pioneer of the broadcasting industry, has since 1966 lost itself in a maze of diversification and internal strife. Eight months ago, Mr Thornton Bradshaw (left), former president of Atlantic Richfield, the oil company, and an RCA director for nine years, became the \$8bn turnover company's fourth chief executive in six years.

should be. There was for a long time "RCA is overdiversified and overexpanded," says Mr Bradshaw. "These are the key words and this is what we are trying to correct. And we can correct them both with the same set of policies."

The main evil of overexpansion has been to increase RCA's long-term debt from just over \$700m to more than \$1bn. The company's interest costs (excluding Hertz and CIT) rose from \$108m in 1978 to \$268m in 1980 and \$276m in the first nine months of 1981. In addition half the CIT purchase price was raised by an issue of preferred stock, which burdened RCA with \$74m in dividends in 1980. In 1981 these dividends were enough to wipe out what was left of RCA's profits after Mr Bradshaw had taken a write-off, mainly to cover the cost of television programme failures created at NBC.

Mr Bradshaw's strategy is simple in outline: sell Hertz or CIT, according to which commands the better market—Hertz at \$750m or CIT at over \$1.2bn? "Under present economic circumstances, Hertz is an easier deal to discuss," says Mr Bradshaw, who is confident he will find a buyer this year.

If Hertz goes, that will shift RCA's debt to total capital ratio

from 40 per cent to 26 per cent ranked a miserable third in the network ratings for years, and the profitability of which has slumped.

In the electronics businesses, Mr Bradshaw is building mainly on work started by Mr Griffiths. He is challenged by the way in which RCA has developed in the video disc field, and he has to frame strategic concepts.

RCA has, in a sense, staked its future on the video disc. The disc players have run up against booming sales of video tape recorders, but RCA has been encouraged by the strength of demand for the discs themselves.

It is not, however, that the company could not cancel the project—which has cost \$200m so far—and survive, but that the blow to its prestige and self-esteem would be enormous and lasting.

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Consolidated-Bathurst Inc. 17 1/4% Series J Debentures due 1987. Orion Royal Bank Limited, Amro International Limited, Banque Générale du Luxembourg S.A., Dresdner Bank Aktiengesellschaft, Nesbitt, Thomson Limited, Société Générale de Banque S.A., Union Bank of Switzerland (Securities) Limited, S. G. Warburg & Co. Ltd.

Hiram Walker Holdings N.V. U.S. \$75,000,000 16 per cent. Guaranteed Debentures 1989. Walker-Home Oil Ltd. Issue Price of 100 per cent. The following have agreed to subscribe or procure subscribers for the Debentures: S. G. Warburg & Co. Ltd., Commerzbank Aktiengesellschaft, Dominion Securities Amies Limited, Orion Royal Bank Limited, Credit Suisse First Boston Limited, Morgan Guaranty Ltd, Salomon Brothers International, Swiss Bank Corporation International Limited.

OMRON TATEISI ELECTRONICS CO. Notice is hereby given that at a Meeting of the Board of Directors of the above company held on 29th January 1982, it was resolved to make a free distribution to shareholders of common shares of Yen 50 each, by the capitalisation from reserves effective 1st April 1982.

GREENFRIAR INVESTMENT COMPANY plc. Issue to Shareholders of Warrants to subscribe for 800,000 Ordinary Shares of 25p each. The Council of The Stock Exchange has admitted the above-mentioned Warrants to the Official List.

NOTICE TO SHAREHOLDERS OF SCUDDER DUO-VEST, INC. The Boards of Directors of Scudder Duo-Vest Inc. and Scudder Special Fund, Inc. have approved a proposed tax-free reorganization.

NOTICE TO HOLDERS OF ITO-YOKADO CO., LTD. 6% CONVERTIBLE DEBENTURES DUE AUGUST 31, 1982. Pursuant to Section 9(C)(c) of the Terms and Conditions under which the above-mentioned Bonds were issued, notice is hereby given as follows:

FLEET HOLDINGS P.L.C. 1981 1980 £000 £000 Loss before exceptional items (2,182) (1,333) Profit on sale of investments 2,220 228 Accelerated depreciation, etc. (65) (1,331) Voluntary severance (2,398) (781) Taxation credit 6 445 Loss after taxation (2,419) (2,714) Set aside for redeeming loan capital (57) (54) Dividends — (422) (Loss) per ordinary share of £1 (64.4p) (77.5p)

MANNING DIAMOND INVESTMENTS LIMITED. 44, Avenue 104, 10167, 8563 Tel: 0424 320001. 45, Avenue 104, 10167, 8563 Tel: 0424 320002.

NOTICE TO HOLDERS OF ITO-YOKADO CO., LTD. 6% CONVERTIBLE DEBENTURES DUE AUGUST 31, 1982. Pursuant to Section 9(C)(c) of the Terms and Conditions under which the above-mentioned Bonds were issued, notice is hereby given as follows:

NOTICE TO HOLDERS OF ITO-YOKADO CO., LTD. 7.5% CONVERTIBLE BONDS DUE 1990. Pursuant to Condition 9(C)(c) of the Terms and Conditions under which the above-mentioned Bonds were issued, notice is hereby given as follows:

NOTICE TO HOLDERS OF ITO-YOKADO CO., LTD. 6% Currency Linked/ U.S. Dollar Denominated CONVERTIBLE BONDS DUE 1991. Pursuant to Condition 9(C)(c) of the Terms and Conditions under which the above-mentioned Bonds were issued, notice is hereby given as follows:

Oesterreichische Kontrollbank Aktiengesellschaft US\$100,000,000 Guaranteed Floating Rate Deposit Notes 1987. Republic of Austria. Notice is hereby given pursuant to the Terms and Conditions of the Notes that for the Initial Interest Period commencing on February 26, 1982 the Notes will carry an interest rate of 14 1/4% per annum.

THE MANCHESTER SHIP CANAL COMPANY Chairman D.K. Redford CBE 1981 RESULTS. 1981 1980 £000 £000 Loss before exceptional items (2,182) (1,333) Profit on sale of investments 2,220 228 Accelerated depreciation, etc. (65) (1,331) Voluntary severance (2,398) (781) Taxation credit 6 445 Loss after taxation (2,419) (2,714) Set aside for redeeming loan capital (57) (54) Dividends — (422) (Loss) per ordinary share of £1 (64.4p) (77.5p)

MONEY MARKETS

BY COLIN MILLHAM

Further encouragement

Interest rates showed an easier trend in most major centres last week, encouraged by the larger than expected drop in the U.S. money supply figures. Trading in Federal funds was fairly volatile, but the overnight rate fell by about 1/8 per cent on the week, while U.S. bank prime rates declined by 1/8 per cent to 16 1/2 per cent.

deciding where its dealing rates on bills should be as a result of the base rates cut. The authorities' dealing rates were eventually cut by 1/8 per cent, although on the day of the base rate cuts the Bank of England preferred to take out most of the daily shortage by a repurchase agreement on bills, without revealing any new rates.

at present and may yet be looking for further cuts in interest rates, providing the U.S. scene does not take a turn for the worse. New York rates eased last week as a result of the money supply figures.

The major problem for the market will occur today and tomorrow, when over £1bn of Treasury Revenue Tax will be paid. This will keep very short-term rates tight, but market sentiment seems fairly bullish

WEEKLY CHANGE IN WORLD INTEREST RATES table with columns for location, instrument, and rate change.

BANK OF ENGLAND TREASURY BILL TENDER table with columns for bill type, amount, and interest rate.

FT LONDON

INTERBANK FIXING table with columns for instrument, bid, and offer rates.

LONDON MONEY RATES

Table showing various London money rates including Sterling, Euro, and other currencies.

The fixing rates (Feb. 26) are the arithmetic means, rounded to the nearest one-eighth, of the bid and offered rates for \$10m quoted by the market to five reference banks at 11 am each working day.

Local authorities and finance houses seven days' notice, others seven days fixed. Long-term local authority mortgage rate nominally three years 14 1/2 per cent; four years 15 per cent; five years 15 1/2 per cent.

EURO-CURRENCY INTEREST RATES

Table showing Euro-currency interest rates for various currencies and terms.

SDR linked deposits: one month 12 1/2-13 1/2 per cent; three months 13 1/2-14 1/2 per cent; six months 14 1/2-15 1/2 per cent; one year 15 1/2-16 1/2 per cent.

CURRENCIES AND GOLD

Dollar improves

The dollar showed a firmer trend in the foreign exchange market last week, despite a decline in U.S. interest rates. Three-month Eurodollars fell to 15 per cent from 15 1/2 per cent, while U.S. bank prime rates lost a similar amount to 16 1/2 per cent only a week after prime rates had gone up by the same amount.

THE DOLLAR SPOT AND FORWARD

Table showing Dollar spot and forward rates for various countries.

THE POUND SPOT AND FORWARD

Table showing Pound spot and forward rates for various countries.

FORWARD RATES AGAINST STERLING

Table showing forward rates against Sterling for various currencies.

OTHER CURRENCIES

Table showing exchange rates for various other currencies like Argentine, Brazil, etc.

EMS EUROPEAN CURRENCY UNIT RATES

Table showing EMS European Currency Unit rates for various countries.

CURRENCY MOVEMENTS

Table showing currency movements and changes for various currencies.

CURRENCY RATES

Table showing current currency rates for various countries.

EXCHANGE CROSS RATES

Table showing exchange cross rates between major currencies.

EQUITIES

Table showing equity prices and changes for various stocks.

FIXED INTEREST STOCKS

Table showing fixed interest stock prices and yields.

"RIGHTS" OFFERS

Table listing rights offers for various companies.

LOCAL AUTHORITY BOND TABLE

Table showing local authority bond details including interest rates and terms.

FT UNIT TRUST INFORMATION SERVICE

OFFSHORE & OVERSEAS FUNDS

Table listing offshore and overseas funds.

FT UNIT TRUST INFORMATION SERVICE

Table listing FT unit trust information services.

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Companies and Markets

WORLD STOCK MARKETS

NEW YORK

Table of stock prices for New York market, including columns for High, Low, Stock, and Feb. 26 price.

1981-2

Table of stock prices for 1981-2 period, including columns for High, Low, Stock, and Feb. 26 price.

CANADA

Table of stock prices for Canada market, including columns for High, Low, Stock, and Feb. 26 price.

HOLLAND

Table of stock prices for Holland market, including columns for High, Low, Stock, and Feb. 26 price.

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Indices

Table of various stock indices including Dow Jones, Standard and Poors, and NYSE Active Stocks.

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Notes and footnotes regarding the data, including exchange rates and market conditions.

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Chesterford Fund Managers, Lloyds City Unit Trust Managers, and others, with columns for fund names, managers, and dates.

FT UNIT TRUST INFORMATION SERVICE

Main table of unit trusts including categories like Save & Prosper Group, Barclay's Life Assur. Co. Ltd., and others, with columns for fund names, managers, and dates.

Table listing various insurance and property bonds, including sections for Insurance and Property Bonds, with columns for company names and details.

NOTES section providing additional information and disclaimers regarding the unit trust data.

INDUSTRIALS—Continued

Table of industrial stocks including companies like British Airways, British Petroleum, and British Telecom, listing price, dividend, and other financial metrics.

LEISURE

Table of leisure-related stocks such as British Leyland, Biffaward, and Leisure World, including price and dividend information.

PROPERTY—Continued

Table of property-related stocks including various real estate investment trusts and companies.

INVESTMENT TRUSTS—Cont.

Table of investment trusts such as Fidelity, Guinness, and various sector-specific trusts.

OIL AND GAS—Continued

Table of oil and gas stocks including BP, Shell, and various independent producers.

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MINES—Continued

Table of mining stocks including Anglo-American, Anglo-Platinum, and various metal producers.

OVERSEAS TRADERS

Table of overseas trading companies and their financial performance.

RUBBERS AND SISALS

Table of rubber and sisal stocks, including various plantation companies.

TEAS

Table of tea stocks, including various tea plantation companies.

INDIA AND BANGLADESH

Table of Indian and Bangladeshi stocks, including various regional companies.

SRI LANKA

Table of Sri Lankan stocks, including various local companies.

REGional MARKETS

Table of regional markets including Australia, New Zealand, and other international markets.

OPTIONS

Table of options contracts, including call and put options for various stocks.

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft trade stocks, including various automotive and aerospace companies.

SHIPPING

Table of shipping stocks, including various shipping lines and related companies.

SHOES AND LEATHER

Table of shoes and leather stocks, including various footwear manufacturers.

SOUTH AFRICANS

Table of South African stocks, including various companies listed on the Johannesburg Stock Exchange.

TEXTILES

Table of textile stocks, including various textile manufacturing companies.

NEWSPAPERS, PUBLISHERS

Table of newspaper and publishing stocks, including various media companies.

PAPER PRINTING ADVERTISING

Table of paper, printing, and advertising stocks, including various related companies.

TOBACCO

Table of tobacco stocks, including various tobacco companies.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land-related stocks.

PROPERTY

Table of property-related stocks, including various real estate investment trusts.

INSURANCE

Table of insurance stocks, including various insurance companies.

